

EUROPEAN NEWS

Communal issues are gaining strength in national politics, writes Paul Cheeseright Belgium's competing voices grow louder

THE pilgrims go every year. About 35,000 people of Flanders went to Yzer recently to commemorate the defenders of the town in World War I. The town then was nearly obliterated; some two-thirds of the buildings now are less than 60 years old.

Over the years though the annual pilgrimage has turned as much into a celebration of Flemish nationalism as a commemoration of the dead. "People make yourself into a state" was the theme this year.

"Flemish autonomy must not remain a mere dream," said Mr Roger Dael, chairman of the politicians in favour of a unitarist Belgian state and demanded autonomous Flanders in a confederal Belgian state.

Such would be tantamount to the break-up of Belgium, a country whose existence rests on an uneasy alliance between the majority Flemish population of the north and the French-speaking Walloons of the south, the two divided by a linguistic frontier. Brussels sits uncomfortably with its majority of French-speaking people just on the northern side of the frontier.

The comments of Mr Dael follow with impeccable logic the historical process which has seen the Flemish gradually win back the ground lost in the 1931 constitution, the legal organ establishing Belgium and fashioned in the image of the French-speaking bourgeoisie.

The downtrodden of the 19th-century have become, if not the masters, at least the most

powerful group in the Belgium of the 1980s. Their cultural demands have been recognised and economic power has shifted to the north away from the traditional heavy industry of Wallonia.

But both the main Flemish and French newspapers are agreed that Mr Dael's demands are an extreme version of Flemish aspirations. As much as it is possible to feel the pulse of more than 6m people, there is some evidence that dreaming about Flanders is less preoccupying than thinking about how to cope with the effects of recession.

That said, Flemish chauvinism is a political fact which is met on the other side of the linguistic frontier by comparable Walloon demands for an autonomous Wallonia. All politicians in Belgium must look over their shoulders at their linguistic base.

The centre-right coalition Government of Mr Wilfried Martens has sought, since it took office two and a half years ago, to hold down the lid on the inclination to indulge in communal politics. But the fact is that it could fall any day if communal issues surface in the cabinet and force ministers back on that base.

Arguably the danger is greater now than at any other time in the life of the present Government. The European election results of last month have shown that the communal issue is moving out of the preserve of the minority parties and into the current of the major parties.

In Wallonia and Brussels in the French-speaking electoral college, the Socialists gained ground not so much, it

The centre-right Government of Mr Wilfried Martens (right) has sought to hold down the lid on the inclination to indulge in communal politics. But the fact is that it could fall at any day if communal issues surface in the Cabinet and force ministers back on that base.



And that move gives a clue to the way in which the communal rivalry of Flemings and Walloons is being played out. There are two elements.

The first is the tabling of legislation which has the effect of extending the compulsory use of Flemish among French-speakers who perhaps have no desire to practice use of the language. This is coupled by legal pressure on elected officials demanding demonstration of the ability to speak Flemish.

The areas affected are along the linguistic frontier and on the periphery of Brussels—the area indeed where both languages are freely used. An example was the effort of the Limburg provincial authorities—part of Flanders—to deprive Mr Happort of his Fourons majority because he will not demonstrate that he can speak Flemish.

The second element is economic. Since the late 1970s, the communal argument has broadened into how to split up the national financial cake. Wallonia has been claiming funds for industrial rehabilitation, like bringing Cockerill Sambre, the ailing steelmaker, back to health, while Flanders has been increasingly resentful of pouring funds into what appeared a bottomless pit, when it has its own needs.

Practically this has led to long-running negotiations about how to split up between Flanders, Wallonia and Brussels contracts for, as examples, telecommunications equipment and offset arrangements for military purchases.

Politicians and officials admit that there is not likely to be any end to such rivalry, in spite of a recent initiative from the Flemish. He attracted immediate support from the Christian Democrats.

appeared, because of their economic platform but because they had on their list a man who is a non-Socialist but has become the symbol of resistance to Flanders. His name is Jose Happort.

He is the mayor of Fourons, a small town of mixed linguistic population near the language frontier but formally in Flanders. A French speaker, Mr Happort's tussle with the Flemish provincial authority has made him a symbol of Walloon stubbornness. In the election he won 234,000 preference votes. The overall Socialist vote was just over 732,000.

Mr Happort is fond of saying that he attracted twice the support given to Mrs Antoinette Spiek in 1979. She lost her Euroseat this time as representative of a specifically Francophone party devoted to maintaining a purely Walloon interest. "She was already representing resistance to the Flemish. Now I see that perception of the need to resist is still greater," said Mr Happort.

Relating this to national politics, the Socialists in the south are seeking to ride on the communal bandwagon. In Flanders, however, the majority Christian Democrats—the party of Mr Martens gave a lukewarm performance in the European election. If the opposition Socialists in the south can capitalise on communal issues, then the temptation to adopt the same tactic may be too strong to resist.

Although support for the Volksunie, a Flemish nationalist party, fell away slightly in the European election, compared with the 1981 domestic general election, there has seemed no reluctance on the part of Christian Democrat members of Parliament to support demands for a greater use of Flemish.

A month ago, the Volksunie deputy, Mr Josef Valkeniers, tabled a bill in Parliament demanding that all the mayors and councillors of Brussels boroughs must be bilingual in French and Flemish. He attracted immediate support from the Christian Democrats.

East Germans keep open Soviet security contacts with West

BY LESLIE COLT IN EAST BERLIN

EAST GERMANY'S new role as Moscow's intermediary in security talks with Western European governments received a significant boost yesterday with the start of an official visit to East Berlin by Sig Bettino Craxi, the Italian Prime Minister.

It was the first such visit by an Italian leader and only the second one to East Germany by the head of a European Nato country, following an official visit last week by Mr Andreas Papandreu, Greece's Premier. Italian diplomats said the talks between Sig Craxi and President Erich Honecker are expected to include ways to revive East-West disarmament talks.

East European officials note that East Germany is being used increasingly by the Soviet Union to maintain a dialogue with Western European countries—above all West Germany—on security issues.

The main purpose is to attempt to convince the Western Europeans that they can play an important role in thawing the freeze in disarmament talks between Moscow and Washington by exerting pressure on the U.S.

East Germany, along with Hungary, has taken over from Poland the role of Moscow's go-between. Warsaw previously had the most active dialogue with the West of any Soviet ally. However, the turmoil in Poland since 1980 and continued Nato sanctions have restricted Polish foreign policy.

In an interview with an Italian newspaper last weekend, Herr Honecker said his talks with Chancellor Helmut Kohl, West German leader, which are expected to take place during

Watchdog grows at French free-spenders

By David Marsh in Paris

FRANCE'S EMBASSY in Bucharest had still not, by the end of last year, seen the Paris 12 pieces of prized diplomatic furniture whose return was demanded in 1978 by the state supply agency—in spite of 11 presumably increasingly severe reminder letters.

The embassies in Washington and Vienna sold off at knock-down prices to second-hand merchants and scrap dealers valuable Republican furnishings which had languished for years in ambassadorial attics.

Back in Paris, a tapestry given in 1972 to the Posts and Telecommunications to decorate the minister's office has been in the basement, where it was badly damaged.

The Ministry of Culture, which has the job of looking after France's national heritage, is itself responsible for losing 46 items of furniture scattered around such celebrated spots as the Paris Opera, the National Library and the chateau of Versailles.

The activities of France's Furniture Supply Agency, which owns about 100,000 pieces for loaning out to government establishments, is just one of the institutions put under testing scrutiny in the annual report of the Government's public spending watchdog body, the Cour des Comptes.

The Cour, set up in 1807 and staffed by some of the ablest civil servants in the government machine, delivers a yearly indictment of inefficiencies, waste, over-manning and general lack of economic rigour throughout the immense, sprawling and often chaotic landscape of the French public sector.

Apart from lamenting the mysteries of missing state-owned furniture, this year's just-published report exposes the following examples of sometimes Byzantine mispending and waste of public resources:

● The Corsican railway system has suffered from what the Cour politely calls "seasonal" employee absenteeism for more than 11 per cent for long periods.

● The state chemical company Cif Chimie, an offshoot of the coal board, lost FF 15m (£2m) in 1982 through an ill-judged diversification venture into high-quality polythene bags. Total losses from another diversification move—by Renault into Colombian coffee—cost FF 700m.

● The Government's Agricultural Market Regulation Fund hired one of the country's potato trade associations, which had always had "unfortunate" experience in the potato market, to run a FF 400m programme to distribute milk in schools, resulting in fraudulent misappropriation of more than FF 8m in funds.

● The country's navy, air force and gendarmerie—use different methods and organisations for keeping stocks of common spare parts for equipment such as helicopters. Extraordinary costs and delays sometimes arise in the furnishing of technical information. The operating and maintenance documentation for the Mirage 2000 fighter, for instance, costs FF 200m, or as much as a single plane.

● The transfer of France's elite Polytechnique civil servant training establishment from the Paris centre to an outlying suburb cost FF 850m, partly due to mistakes in managing the move. In 1981, former Polytechnique students still owed FF 9.6m in education fees, some dating back to 1959.

West German companies drop fibre optics plan

By Jonathan Carr in Stockholm and John Davies in Frankfurt

WEST GERMANY'S five leading cable manufacturers have dropped a plan to set up a joint factory in West Berlin to make optical fibre for communications cable.

The plan has already been rejected by the Cartel Office but the companies have been considering appealing to the Economics Ministry in Bonn to override the decision.

However, Dr Karlheinz Kaske, the Siemens chief executive, said in Stockholm yesterday that no appeal would be made. Siemens would continue with a pilot project of its own.

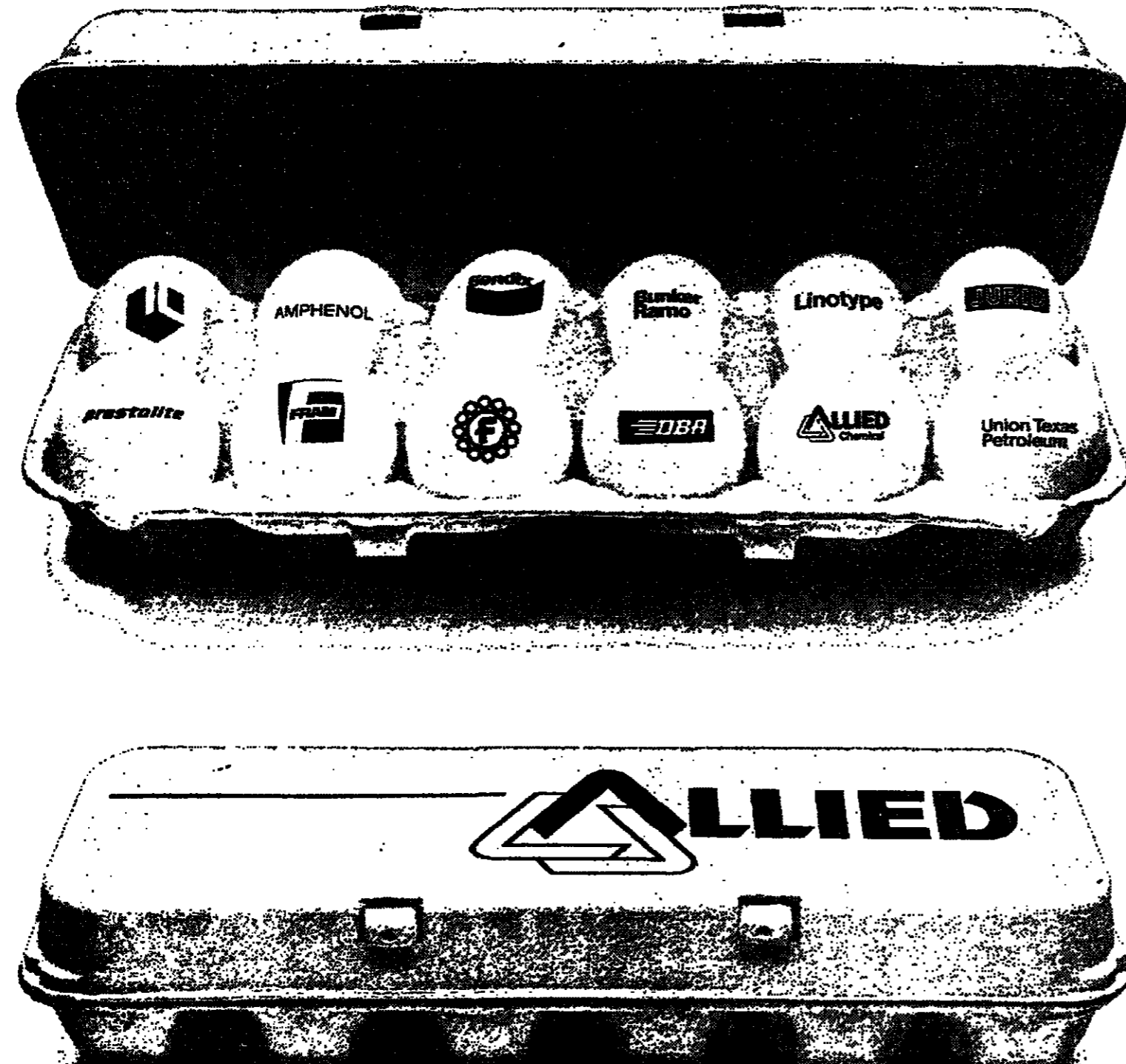
Siemens originally proposed joining with AEG, Kabelmetal, FK (a subsidiary of Philips of the Netherlands) and Standard Elektrik Lorenz (a subsidiary of I.T.T. of the U.S.) in a plant to produce 100,000 km of optical fibre a year for use in cable making.

The Bonn Government has power to override the Cartel Office, but the companies have found little cause for hope during discussions with government officials.

Lambsdorff under tax investigation

Count Otto Lambsdorff, the former West German Economics Minister, is under investigation for possible tax evasion in connection with the affair of illegal party political contributions by the Fick industrial group, writes Rupert Cornewell in Bonn. He resigned from the Government a fortnight ago, when the judicial authorities decided to send him and two others to trial later this year to face corruption charges in the case.

FINANCIAL TIMES, USPS No 109260, published daily except Sundays and holidays. U.S. subscription rates \$92.00 per year in advance. Please send postage paid at New York NY and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.



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Bank of Egypt	10%	Committee	
Bank of Greece	10%	1-day deposits 6.5% 1-month	
Bank of Iran	10%	7.25% Fixed rate 12 months £2,500	
Bank of Italy	10%	10% £10,000 12 months 10.25%	
Bank of Malta	10%	7-day deposits on £100k and over	
Bank of Mauritius	10%	10,000 £100,000 up to 50,000	
Bank of Nigeria	10%	7% £50,000 and over 6%	
Bank of Palestine	10%	Call deposits £1,000 and over	
Bank of Persia	10%	11-day deposits over £1,000 7.5%	
Bank of Romania	10%	Demand deposits 5% 1-	
Bank of Russia	10%	2-Mortgage base rate	
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EUROPEAN NEWS

Swedish industrial recovery 'boosted by home demand'

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE PERFORMANCE of Swedish industry strengthened during the second quarter, according to the latest Swedish business survey by the National Institute of Economic Research. The recovery which has now been under way for more than a year is being sustained by a stronger demand from the domestic market as well as by swiftly rising exports. Capacity utilisation in industry still falls short of "boom conditions" says the institute, but the recovery has reached the high point of the last period of economic growth in 1979/80. Most industries are enjoying stronger demand but the sectors benefiting most from the upturn are pulp and paper manufacture and the metal and engineering industries. Swedish industry expects a further increase in orders and output in the third quarter and plans for the second half of 1984 are "clearly expansive," says the research institute. The recovery in domestic demand is chiefly benefiting the engineering industry and parts of the consumer goods sector. Despite higher production, few companies are planning to increase their workforces. A warning that a package of tough economic measures should be expected in the autumn was given yesterday by Mr Bengt Dennis, governor of the Riksbank, the Swedish central bank. He described the Government's target of holding the increase in labour costs to 5 per cent next year as "very optimistic". In the wake of this year's inflationary wage round tighter economic policies were needed said Mr Dennis, in order to contain rising private consumption. With a minority government it was, however, a political problem to gain parliamentary support for such measures he added. An autumn mini-budget could include items such as higher petrol tax and elimination of food subsidies and cuts in housing subsidies, suggested Mr Dennis. In addition, company profits were likely to be reduced in some way, a move demanded recently by the trade unions in return for moderate wage settlements in 1985.

Swiss outlook improves

BY JOHN WICKS IN ZURICH

THE SWISS economy is likely to continue its gradual improvement, according to a report by the Government's Commission for Economic Studies. Industry is said to be expecting a marked increase in new orders during the next few months and intends to raise production volumes. Switzerland is expected to benefit particularly from the continued upswing in the economy of the OECD area. The country's important capital goods sector is likely to profit from increased investment activity on foreign markets, with favourable support from the favourable exchange rate. An acceleration is also forecast for domestic demand. While private consumption will probably remain virtually unchanged, construction activity is picking up and industry is investing growing sums in equipment.

IEA's new director looks for the flexible approach

BY PAUL BETTS IN PARIS

INDUSTRIALISED COUNTRIES are expected to agree tomorrow to co-ordinate their emergency oil stock policies more closely to enable them to respond more rapidly to disruptions in supply. The agreement also envisages making early use of government stocks to calm the oil market and prevent steep rises in prices when conditions do not justify them. A broad accord is likely to emerge at the meeting in Paris of senior government officials of the 21 member states in the International Energy Agency (IEA). It will also be the first IEA governing board meeting to be attended by Frau Helga Steeg, the senior West German civil servant who took over as executive director at the beginning of this month. Frau Steeg has been director general for external economic policy at the Bonn Economic

Ministry for the past 11 years and is the first woman to lead an important international organisation. She said yesterday she was confident that member governments would not simply shelve the emergency stock issue at tomorrow's governing board meeting. "I hope the IEA will fairly soon add to its range of responses to supply disruption by agreeing to early use of governments' stocks as a means of calming markets that might otherwise become concerned about supplies," she remarked. Intensive discussion on government stocks began in April after the IEA governing board asked member countries to devise a new more flexible intervention mechanism to cope with disruptions. Dr Ulf Lantke, the IEA executive director who stepped down in March after heading the agency since it was set up

10 years ago, had been actively pressing for a system capable of dealing with so-called minor supply disruptions. Frau Steeg said yesterday that "considerable momentum had been generated," but she cautioned that there could still be problems and that more discussions on the stock scheme may be needed. The existing IEA emergency oil sharing system should be maintained, she added, "as a fleet in being and not as a fleet in mothballs." That system is triggered when an IEA member country or group of countries faces a shortfall of 7 per cent or more of normal oil supplies. Countries can intervene by making their oil supplies available to members suffering from a shortfall once the 7 per cent trigger is set off. But the mechanism has never been put to use, although it is tested by the agency every two years.

To avoid a repetition of the 1978-80 crisis when oil prices rocketed but without the 7 per cent barrier being passed, the IEA countries have been looking for a more flexible emergency stock intervention system. Government and company oil stocks in the IEA area totalled 417m tonnes at the beginning of this month. About 19 per cent of this consisted of the official government oil stocks of the U.S., Japan and West Germany. For its part, the U.S., which has accumulated 400m barrels in its strategic petroleum reserve, has already said it would activate this if necessary in the event of a cut-off in supplies from the Gulf. In spite of the current softness of the oil market, energy experts have continued to warn about the dangers of complacency and have urged industrialised countries to continue their efforts to insulate them-

selves from unexpected supply shortfalls. At the same time as backing a more flexible emergency stock system, Frau Steeg also emphasised the need for increased co-operation between member states to develop more efficient energy usage. Alternative energy sources and new energy technologies. But Frau Steeg, who makes no secret of her strong free market approach, believes direct government intervention in helping to develop new technologies should be kept to a minimum, especially in the case of providing finance. However, she said, governments should prod the different players in the energy field, encouraging companies, research institutes and universities to co-operate. Frau Steeg appears keen to increase contacts at an informal level between the IEA, the oil-producing countries and non-oil-

producing developing countries. "I've been to many of these countries and I hope to use some of my long-standing relationships there," she remarked. However, she does not think the time has come for a more formal dialogue between the agency and other organisations such as Opec. "I would not like the IEA to become a new playground for the North-South dialogue," she said. Frau Steeg also seemed keen to emphasise that her arrival at the IEA did not mean that "a new age has started." Indeed, she said she intended to continue along the lines of Dr Lantke, who also happens to be a fellow German. In any case, she has not so far changed the general aspect of Dr Lantke's old office. The furniture is the same and in the same place. But the room seems tidier and there is no longer the smell of small cigars.

VAT bonus of £1.4bn for Britain

By Paul Cheeseright in Brussels

THE UK Government will have a one-off gain in Value Added Tax revenue of £1.4bn (\$1.8bn) this financial year, after the failure yesterday of a meeting of EEC finance ministers to agree on a system of tax collection on imported goods. Mr Nigel Lawson, UK Chancellor of the Exchequer, in his March budget, said the UK would collect VAT on imported goods at the frontier, according to the continental European practice, from October 1 unless the other nine member countries were ready to adopt the British system.

The British system is to collect the tax at the point of destination after a short period of grace. A Commission proposal has been before the Council of Ministers suggesting the adoption of what is in effect the British system, as a means of easing delays at frontiers. This proposal has met objections from Denmark, Greece, France and Italy - objections which were not eliminated yesterday. There is fear of a loss of revenue and, in the Italian case, fear of increasing the opportunities for tax fraud.

As the finance ministers do not meet again formally until October, British adoption of the continental European practice seems inevitable, bringing with it an immediate increase in revenue as tax payment delays are eradicated. Mr Lawson has been anxious not to see domestic manufacturers at a tax disadvantage compared with importers. The effect of the switch-over is to achieve a harmony in EEC practice, although not one designed to speed the transit of goods. VAT wrangle resolved, Page 6

Paris shuts last military N-plant

BY DAVID MARSH IN PARIS

THE LAST of France's trip of military atomic reactors producing plutonium for its nuclear weapons programme has been closed down. This leaves the country with no dedicated military N-plants for the first time since development of the nuclear force de frappe was started during the 1950s. The plant, named G3, at Marcoule near Avignon, was put into operation in 1959 as one of the site's three gas-cooled, graphite-moderated natural uranium-burning reactors built during France's post-World War II drive to acquire nuclear weapons technology. The Commissariat à l'Energie Atomique (CEA), France's nuclear energy commission which runs the civil and

military sides of the country's nuclear business, said G3 has been closed down following discovery of cracks in the reactor equipment. G3 was scheduled to be decommissioned next year after a 25-year life in which it has produced both plutonium for the nuclear weapons programme and electricity for the national grid. Its two older sisters, G1 which went critical in 1956 and G2 which started up in 1958, were decommissioned in 1968 and 1980 respectively. G3 actually stopped operating in April after gas was found leaking from the pipe-work. Considering the plant's age, the CEA found the cost of repairs prohibitive. Although France is gradually modernising and enlarging its stock of tactical and strategic

nuclear weapons, it is not believed to face any pressing need for military-grade plutonium. This is because of stocks of material already available, as well as advances in lowering the quantities needed for warheads on increasingly-accurate missiles. Nonetheless, the phasing out of the Marcoule reactor, as well as the expected closure in the next few years of other gas/graphite civil reactors occasionally used in the past to produce military plutonium, could conceivably lead to a supply shortage in the future. Some experts believe that France is keeping options open to use its fast breeder reactors - which produce plutonium rich in the militarily-prized Pu-239 isotope - as a possible source in coming years.

Petrol prices increase by 4.5% tomorrow

By Our Paris Staff

FRENCH PETROL prices go up by 4.5 per cent tomorrow following the Government's decision to increase petrol taxes sharply to try to halt the recent rise in petrol consumption. The increase is the largest in the past two years and will see prices rise by 22 centimes, bringing the price of ordinary grade petrol in the Paris region to FFr 5.03 (43p) a litre from FFr 4.81 and of four-star petrol to FFr 5.24 (46p) a litre from FFr 5.12. The Government move coincides with a renewed campaign by M Michel Leclerc, the French petrol discounteer, to offer even larger discounts of up to 30 centimes a litre.

Barge blockade eased after offer of talks

LYONS - Bargemen blocking

waterways in eastern France to press demands for improved trading conditions lifted their blockades briefly yesterday after the Government offered talks. The bargemen had been blocking pleasure-boat traffic at three points on the busy River Saone, north of Lyons, for 10 days. Two of the blockades were lifted for several hours yesterday morning when the Transport Ministry agreed to discuss complaints of unfair competition for freight from the state rail service and demands for new welfare payments for bargemen without work. There had been a number of violent clashes between bargemen and angry tourists.

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OVERSEAS NEWS

Hong Kong battens down against a stock market storm

TYPHOON BETTY was not the only tropical storm breaking over Hong Kong yesterday. A fresh bout of nerves over the territory's political future swept stock market prices down to their lowest levels for almost eight months and tested the local currency more sternly than at any point since it was pegged to the U.S. dollar in October last year.

"Politically as well as climatically, the typhoon season has just begun, and some pretty turbulent times can be expected between now and September," a leading businessman said.

A fresh bout of nerves over Hong Kong's political future has brought stock market prices to their lowest level for almost eight months and is testing the local currency more sternly than at any point since it was pegged to the U.S. dollar last year, David Dodwell reports.

Chinese are pressing, not for a backroom consultative group that would simply be informed of the Hong Kong Government's policy, but for a hierarchy of bodies which would monitor the territory's reserves, the state of currency and other areas of economic and political administration.

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Rand's decline increases economic fears in S. Africa

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Hawke wins go-ahead for foreign banks in Australia

MR BOB HAWKE'S Government scored a major victory at the biennial conference of the Australian Labor Party yesterday when delegates voted by 56 to 41 to allow foreign banks to be established in Australia.

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AMERICAN NEWS

Jackson support for Mondale 'not to be taken for granted'

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Nicaragua prepares for fresh guerrilla offensive

A NEW offensive by U.S.-backed guerrillas seeking to overthrow the left-wing Sandinista government in Nicaragua is being prepared along the country's northern frontier with Honduras.

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Andrew Whitley looks at the candidates for the presidential elections Decks cleared for Brazilian succession race

"AT LEAST the game is now clearer. The players are beginning to show their hands." That opinion from a leading Brazilian politician articulated the general mood of the country following President Joao Figueredo's recent abrupt decision to withdraw his plan for a return to direct presidential elections in Brazil.

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Coca Cola backs bankrupt Guatemalan plant

COCA COLA has undertaken to find a buyer for its bankrupt Guatemalan franchise, or to liquidate it, until a new owner can be found, according to diplomats and trade union officials here. The move follows agreement at a meeting in Costa Rica between leaders of Segac, the local Coca Cola union, and Atlanta-based executives of the U.S. soft drinks concern.

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HOW THE MINERS ON STRIKE HAVE BEEN MISLED...

ABOUT THE PLAN FOR COAL.

Miners who are on strike are angry. And it's easy to understand why.

They are angry because of what they have been told by their leaders.

But have they been told the truth?

The sad thing is that this strike is totally unnecessary.

To get them out on strike, our miners have been deliberately misled by their leaders. Causing both bitterness and hardship among miners.

If it goes on long enough, the strike threatens up to 30 good pits with permanent closure. And it could cost not only miners, but also steel workers and railwaymen jobs that should not be lost.

It will drive away future coal customers.

It will make coal more difficult to sell.

Surely, this isn't what our miners want.

That's why, day by day, the Coal Board is publishing the facts. Facts that have been buried by the emotion, and the propaganda of the strike.

Has Plan for Coal's investment been honoured?

Time and time again, the miners' leaders have accused the Coal Board of not honouring the Plan for Coal.

The Plan for Coal, drawn up in 1974 between the NCB, the mining unions and

the Government, hoped for £4.3 thousand million to be invested in the coal industry between 1974 and 1985.

So far, £6.5 thousand million has been invested. That's £2 billion, or 50 per cent more than envisaged. (All figures are expressed in today's money).

Is Plan for Coal's production target being achieved?

Because Plan for Coal did not predict the effects of the fall in energy consumption, the forecast for coal demand in 1985 was about 20 million tonnes more than we now estimate will be used. But, in percentage terms, the Plan hoped that by 1985, coal would be providing a third of the nation's energy needs. Currently, we have a slightly better share of the market than forecast.

Is the industry being modernised – as hoped for by Plan for Coal?

Plan for Coal looked for 42 million tonnes of new capacity by 1985. All this capacity is now completed or under construction.

Plan for Coal expected that the new low-cost capacity would replace the worst, most uneconomic capacity.

Yet the miners' leaders refuse to recognise this.

The Final Tri-partite Report on the Plan for Coal said in paragraph 27:

"inevitably some pits will have to close as their useful economic reserves of coal are depleted".

The Plan for Coal envisaged that between three and four million tonnes of capacity would be closed each year. Yet the average has been only about half that amount.

Since 1974, only 80 pits have closed. Just 12 per cent of our production is now directly costing more than £275 million a year to support. This is money that should be going into modernising our better pits – as Plan for Coal intended it would.

Britain is the only country in Western Europe that is investing so heavily in the future of coal.

The British coal industry has excellent prospects.

This strike – not the Coal Board – could butcher the industry.

That's why it is so important that this strike ends soon.

It was called by the miners' leaders. It now needs to be called off by the miners themselves.

NCB

One in a series issued
by the National Coal Board.

WORLD TRADE NEWS

UK wrangle over collection of VAT resolved

BY CHRISTIAN TYLER, TRADE EDITOR

AN ARGUMENT between Customs and Excise and the clearing banks about the operation of the UK Government's scheme for accelerating payment of VAT on imports has been resolved.

According to importers, the wrangle was threatening to cause administrative delay, resulting in chaos at the ports when the scheme takes effect on October 1.

The Committee of London Clearing Bankers had objected to the terms of the guarantee that banks have to provide for importers which apply to pay their VAT bills monthly by direct debit.

Many smaller traders, unable or unwilling to pay VAT immediately on the arrival of their consignments, have applied for this limited deferral. Their applications have to be in by the end of this month.

Now the Customs and Excise has lodged "a letter of intent" with the clearing banks' committee, and banks will instruct their branches to provide customers with the necessary guarantees.

Settlement of this relatively minor dispute has not, however,

Cairo puts off choice of N-plant contractor

By Charles Richards in Cairo

EGYPT has postponed a decision on who will build its first nuclear power plant while the nation's consultants, Moto-Columbus considers the answers to some 300 technical questions asked of the bidders, according to officials in Cairo.

The choice of bidder was to have been made in June, then postponed to mid-July, but now officials do not expect a decision before the end of the month.

Bids were called for the building of one or two 1,000 Mw pressurised water reactors (PWR) at Al-Dabaa, 160 km west of Alexandria on the north-west coast. Egypt intends to build eight such reactors to generate 40 per cent of its electricity needs by the year 2,000.

When bids were opened last November, there were offers from five companies: Westinghouse and Bechtel of the U.S., Kraftwerk Unions of West Germany, and a Franco-Italian consortium led by Framatome of France. The fifth bid was from BBC of West Germany and Switzerland for the conventional non-nuclear island only.

The Franco-Italian consortium is most strongly placed since it is committed financing for the project.

The French Government export credit agency has said it would guarantee up to \$900m in loans, and the Italians have committed themselves to \$600m. They are counting on the Egyptian Government for the full \$700m put aside from oil revenues in a special renewable energy fund.

Arrangements for officially-supported financing in low interest rate currencies—those whose commercial rates fall below the "consensus" top rate—are not directly affected.

Dutch gas price squeezed by Soviet supplies

BY JAMES BALL

DISTRIGAZ of Belgium has won a special three-month gas price concession from its main supplier aGsunie in a move which prevented the Soviet Union gaining a foothold in the Belgian gas market.

According to the newsletter International Gas Report, DISTRIGAZ, the Belgian national gas company approached its Dutch counterpart aGsunie in the closing days of June with a Soviet spot contract in hand and asked aGsunie to beat it.

aGsunie, keen to keep Soviet competition out of a market it supplied with 5.6bn cubic metres last year, did just that. But the marketing battle with its Soviet competitor,

Soyuzgazeksport, is bound to affect the price expectations of both exporters' West European customers this year.

The Soviet contract followed Belgian government approval in mid June for DISTRIGAZ to approach Soyuzgazeksport for a cheap supply of gas for the country's ammonia and fertilizer producers. The downstream producers, which have long complained of unfair competition from their Dutch counterparts—they pay a special low price for their gas—wanted DISTRIGAZ to change them at the Dutch rate too.

Soyuzgazeksport offered DISTRIGAZ a model spot contract in the gas industry where 20

year contracts with minimum lifting requirements are the norm, "spot" is less than two years. It was up to 500m cubic metres a year, 15 months, from July 1, 1984; had a fixed price for the first three months with regular renegotiations thereafter; undercut the French and German producers by 10-15 per cent (\$3.82-\$4.06m British thermal units—Btu)—assuming a French price of \$4.50 per m Btu) and, most important, contained no minimum lifting requirement. This was the contract DISTRIGAZ went with to aGsunie to ask the Dutch company to match it.

July is the traditional holiday month for both Dutch and Belgian gas executives and so

Gasunie was not given much time.

According to industry sources, aGsunie, refused an earlier approach to sell direct to Belgian fertilizer producers, and so declined to earmark a special supply of gas for the Belgian fertilizer producers in dealing with DISTRIGAZ. It also refused to make a long term arrangement. Instead, it gave DISTRIGAZ a discount until October 1, 1984.

The Belgian spot supply was to have been transported by both Rubrgas and Gaz de France and accordingly, both will be aware of the price. Gaz de France has already asked for a lower price on its second

Shell doubts on Brazilian alumina deal

By Andrew Whitley in Rio de Janeiro

ROYAL DUTCH/SHELL is reconsidering the level of its participation in the \$1.5bn Alumina project, a major alumina and aluminium complex at Sao Luis, on Brazil's north east coast.

The first phase of Alumina in which Alcoa has a 60 per cent holding and Shell 40 per cent, through its Billiton Metals subsidiary, is due on stream within the next few days. Initial capacity is set at 500,000 tonnes a year of alumina and 100,000 tonnes of aluminium.

Concern over the large gap between the government controlled domestic price of alumina and the much higher world market price lies at the heart of the debate within Shell over whether or not it should maintain its shareholding in a planned \$235m expansion of capacity at Alumina.

The inter-ministerial council responsible for the Greater Carajas programme—of which Alumina forms a big part—last week gave the go ahead for the expansion, which will double aluminium output. But the Government also said the complex would have to export 50 per cent of its initial alumina and aluminium production, and a higher percentage of second stage output.

Shell had been hoping to use its share of Alumina alumina to feed the new Valemin alumina plant near Rio de Janeiro.

Boeing, Airbus bid for New Zealand order

BY DAI HAYWARD IN WELLINGTON AND MICHAEL DONNE IN LONDON

A BEHIND-THE-SCENES battle to win the order for three new Air New Zealand wide bodied jets is going on between the makers of the Airbus A-310 and the Boeing 767.

The New Zealand Government has given Air New Zealand approval to buy the three new wide-bodied jets as well as its existing fleet. The combined value of these orders is likely to exceed \$150m.

It is understood Air New Zealand prefers the Boeing, but the Government sees political advantages in choosing the Anglo-German-French jet.

The new aircraft will be used on the Wellington-Sydney route and on Air New Zealand's Pacific services.

Salesmen for both the U.S. Boeing and Airbus Industries, headquarters on Toulouse, have been in New Zealand pushing for a deal.

Although the A-310 is claimed to have an advantage in its cargo-carrying capacity this is not vital to Air New Zealand's cargo needs.

Boeing feels it has an advantage because most of the Air New Zealand fleet is composed of Boeing aircraft.

Boeing also has an advantage because at least one of the new aircraft purchased will definitely be a Boeing. This gives it the opportunity to offer a special pricing structure if it gets the order for all four aircraft.

Air New Zealand will seek

delivery of the first twin-jet in September next year, with the rest in 1986.

Northern Geary, chief executive of the airline, said: "We have been showing good, sound growth on both international and domestic routes for some time and it is clear that we will not be able to cope without fleet expansion from late next year onwards."

Swissair, the Swiss flag airline, is to spend \$175m (Sfr 550m) on a major re-equipment programme involving purchase of eight new Fokker F-100 short-haul twin-engine jet airliners, and four more McDonnell Douglas DC-9-81 twin-jets.

In addition, Swissair has taken an option on another six F-100s.

Although the F-100 order

Textile joint ventures with Saudis urged

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

CLOTHING and textiles manufacturers in Britain considering the Saudi Arabian market should attempt to set up joint ventures as a first step according to a report from the clothing industry's economic development committee.

Saudi policy is to buy locally as far as possible and Saudi tenders are allowed a 20 per cent price advantage over foreign competitors. With an import duty on goods which can otherwise be supplied locally of 20 per cent over and above the

standard 4 per cent, life can be difficult for exporters.

In textile piece goods, the Little Niddy report says there is no local producer of substance but that there is considerable interest in man-made fibre production and man-made natural fibre mixes. Another area of interest is goetextiles for use in agriculture and construction.

Joint ventures in making clothes would demand careful assessment of local partners and first-class British technology. Most of the labour

would have to be imported, primarily from further east, but any investment would be grant aided.

South Korea, Hong Kong and Pakistan are all strongly established suppliers to the country, providing a prompt service and are in constant touch with local buyers.

American influence is also strong. Linked with the American presence in the kingdom, and many workwear items are produced to U.S. specifications.

*Esport Spotlight: Saudi Arabia From NEDO Millbank, London, SW1; £3.

Export credit rate change

NEW MINIMUM export credit rates to be charged by OECD countries from July 15 were published yesterday, our Trade Staff writes.

This is the first move in the so-called "consensus" rates since a semi-automatic adjustment system was agreed last

October. It follows the first appreciable change since then in government bond rates for the five SDR currencies.

Arrangements for officially-supported financing in low interest rate currencies—those whose commercial rates fall below the "consensus" top rate—are not directly affected.

	Category I (relatively rich) %	Category II (intermediate) %	Category III (relatively poor) %
For credits between 2-5 year inclusive	13.35 (12.15)	11.55 (10.35)	10.7 (9.5)
For credits over 5 years	13.6 (12.4)	11.9 (10.7)	10.7 (9.5)

(with current rates in brackets)

NEW OECD EXPORT CREDIT RATES

UK sells 140 buses to Hong Kong group

KOWLOON MOTOR BUS OF Hong Kong has ordered from the UK 140 buses in kit form for assembly in the territory, our Trade Staff reports.

The contract is being financed with the help of an \$8.5m loan facility arranged by the merchant banking arms of the Hong Kong Bank group. The loan will be at 10.75 per cent, and is backed by Britain's Export Credits Guarantee Department.

The order for buses and spares has been placed with a range of UK companies, including Hestair Dennis, Duple (Metsec), Leyland, Merto Cammell Weymann, and Walter Alexander.



Let the tiger show you the best way to invest in Malaysia.

The tiger is the symbol of Malayan Banking, Malaysia's Largest Banking Group. Our strength, size and indepth knowledge of the economic and social situation of our country, make us your best source of financial advice and total service. We have a staff of professionals who are in touch with every aspect of Malaysian industry and the major

TOTAL ASSETS EXCEEDING US\$ 6.6 BILLION.

OVER 180 BRANCHES IN MALAYSIA AND ABROAD.

OVER 1.5 MILLION ACCOUNT HOLDERS.

LARGEST BANKING GROUP IN MALAYSIA, COMPRISING COMMERCIAL AND MERCHANT BANKS, FINANCE, LEASING AND INSURANCE COMPANIES.

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NOW, EVERY WEEK, THE INVESTORS CHRONICLE GETS A LITTLE MORE PERSONAL

COMING SOON IN MONEY MONITOR

Alternative investments (silver) ...
money funds ... high interest accounts ...
easing school fees with insurance contracts ... investment trusts mid-year review ... inheritance trusts ...
building society services ...
house prices



When, in February 1983, the Investors Chronicle introduced Money Monitor, a monthly briefing on personal savings and investment, the results surprised even us.

It seemed we had struck a chord. Readers liked it a lot. So much so that we have now decided to carry Money Monitor with every issue, instead of just one week in four.

But while making this change the Investors Chronicle is remaining faithful to its central editorial mission. It will still provide the essential news, analysis and statistics on companies and markets — around the world.

Everything, in fact, that the businessman and investor needs.

It's just that we've added something extra.

The weekly Money Monitor contains detailed assessments and recommendations on matters ranging from current interest rates to life assurance. And there'll be regular unit trust performance figures. Moreover, once a month there's the normal big issue with articles covering a wider range of topics. Plus extra tables and statistics.

Building up over the weeks, you'll find expert reports on insurance, alternative investment, pension schemes and other savings opportunities. And we'll be helping you to manage your tax affairs more efficiently.

You'll be told about 'best buys' in building societies, credit cards and bank deposits.

You'll learn about the new personal financial products coming to the market.

In fact, with Money Monitor appearing every week, the Investors Chronicle is now set to provide the most authoritative coverage of personal investments you'll find anywhere.

Make sure you get it weekly. Place an order now with your usual newsagent. Or for subscription details contact:

Fiona Farmery, Marketing Department, Financial Times Business Publishing Ltd., Greystoke Place, Fetter Lane, London EC4A 3DF. Telephone: 01-405 6969.

INVESTORS CHRONICLE

Right on the money.

UK NEWS

Service chiefs lose plea over defence reforms

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

A WHITE Paper (policy document) detailing what might prove the most radical reorganisation of the Ministry of Defence for more than two decades will be published by Mr Michael Heseltine, Defence Secretary, next week. His reorganisation of the ministry, foreboded with the publication of a consultative document last March, is to go ahead despite appeals by the chiefs of the three armed services that aspects of it will be detrimental to service morale and efficiency. The heads of the army, navy and airforce - General Sir John Stanier, Admiral Sir John Fieldhouse and Air Chief Marshal Sir Keith Williamson - told Mrs Margaret Thatcher, the Prime Minister, last week of their opposition to the proposals. The three men, with Mr Heseltine, Field Marshal Sir Edwin Bramall and Sir Clive Whitmore, the permanent secretary, met Mrs Thatcher for nearly an hour on Wednesday evening. During that meeting, however, and at a Cabinet meeting the next day, Mrs Thatcher is understood to have endorsed Mr Heseltine's proposals fully. According to Defence Ministry officials, the White Paper draft is being circulated as a matter of courtesy to Cabinet ministers. They expect it to be published, unchanged, next week, probably on Wednesday or Thursday. The key aspect of Mr Heseltine's reforms to which the service chiefs have objected is believed to be the abolition of the operational and policy staffs of the three services. They are to be transferred to a Combined Defence Staff, responsible only to the Chief of the Defence Staff and the permanent secretary, and thence to the minister himself. In his March consultative document, Mr Heseltine made clear that his intention was greatly to strengthen the centre and diminish, if not abolish, what he and many critics of the MoD have long seen as destructive inter-service rivalry. He is also to create a centralised Office of Management and Budget. That, and the Combined Staffs, will allocate resources "between and within service programmes" as well as prepare the detailed operational requirements for weapons systems. The reform is expected to result in a slimmer MoD. Mr Heseltine has also been conducting an inquiry into the 41,000 strong Procurement Executive (PE), which spends more than £7bn annually on buying arms for the forces. However, next week's White Paper is not expected to list detailed changes to the PE, officials say. In Madrid yesterday, Mr Heseltine, after meeting European colleagues to discuss collaboration on future European fighter aircraft, sought to play down the service chiefs' opposition to the reform.

Austin Rover to build Honda version of joint executive car

BY JOHN GRIFFITHS

AUSTIN ROVER indicated yesterday that its production plans for the XX executive car being developed jointly with Honda are on a substantially larger scale than the Japanese manufacturer's. Honda plans to build only 40,000 cars a year at its Sayama plant, Kyodo newsagency quoted officials as saying last weekend. Austin Rover, the volume cars division of BL, the state-owned car manufacturer, would be asked to build 10,000 a year of Honda's version in addition to its own Rover version at its Cowley plant near Oxford. About 15,000 of the Sayama-built cars would be sold in Japan. Of the 25,000 exports, 20,000 would go to the U.S., and 5,000 mainly to other markets in South-east Asia. Of the 10,000 Cowley-built Honda models, 5,000 would be sold in the UK and the remainder sold elsewhere in the EEC. Honda would not say how many of the Rover cars it will build at Sayama, under the manufacturing agreement signed in March, which committed the two manufacturers to building their own and their partner's cars. Although the cars will share many components, the Honda and Rover versions will differ considerably in appearance and specification. Austin Rover would not give details of its own production plans. The car is highly important for the company - a flagship model which, chairman Mr Harold Musgrove says, will take Austin Rover back into the U.S. market and capture a significant slice of the European market. It will be a direct rival for cars such as Renault's recently launched 25 executive car. Renault plans an output of 150,000 25s a year, although it says there are no plans to sell it in the U.S.

Chemical groups' deal probed

BY ROBIN REEVES, WELSH CORRESPONDENT

THE OFFICE of Fair Trading is investigating a deal between the U.S. mining, oil and chemicals group Diamond Shamrock Corporation and the U.S. chemicals and pharmaceutical producer Rohm and Haas, which is resulting in the closure of a South Wales chemical plant. Italy and California, as well as at Pontyclun, South Wales. Duroilite produces ion exchange resins used in a variety of chemical and pharmaceutical processes, including water treatment plants and dialysis machines. In the case of the South Wales plant, Rohm and Haas is buying only the trade name, processes and patents. According to local trade union officials a condition of the sale is that the plant and equipment at the Pontyclun site cannot be used in future for ion exchange resin production. Instead, Rohm and Haas will be supplying the British market for strong base ion exchange resins, now produced at Pontyclun, from Duroilite's French subsidiary at Choux. Rohm and Haas's existing plant at Jarrow produces weak base ion exchange resins, which have a different market.

Treasures rescued in £1m York Minster fire

FINANCIAL TIMES REPORTER

TREASURES including tapestries and silver were saved in the early hours of yesterday when fire destroyed the south transept of York Minster, one of the finest examples of early English architecture. Damage to the building - one of Britain's best-known cathedrals which attracts 2m visitors a year - was provisionally put at more than £1m. The minster is thought to have been struck by lightning. Hundreds of firemen fought the fire for more than three hours and managed to save the rest of the 13th century building, including the central tower. Dr Ronald Jasper, Dean of York, said: "We saved priceless items using a human chain of police and firemen and until we were forced to leave by the smoke and flames." Police discounted the possibility that the fire may have been started deliberately. They said they thought it had no connection with recent demonstrations over the consecration of the Right Rev David Jenkins as Bishop of Durham. There were protests before and after the consecration because of the bishop's unconventional views on the Virgin Birth and the Resurrection.

Judge blocks sale of diaries

FINANCIAL TIMES REPORTER

A HIGH COURT judge in London yesterday blocked the planned sale at Sotheby's, the London auctioneers, of the diaries of the revolutionary fighter Che Guevara. Mr Justice Staughton, sitting in private, made the order on the application of the Bolivian Government. The order which directs Sotheby's not to part with the diaries prevents their return to the unidentified vendor who put them up for sale. The order remains in force pending the hearing of an action over a claim to ownership of the diaries by the Bolivian Government. Che Guevara, who fought alongside Fidel Castro in the Cuban revolution, wrote the diaries during his final guerrilla campaign in Bolivia, where he was shot by an army firing squad in 1967.

Hill Samuel Base Rate

Hill Samuel's Base Rate for lending is increased from 9 1/2 per cent to 10 per cent per annum with effect from the close of business on July 9th, 1984, not July 8th as stated in yesterday's announcement

Hill Samuel & Co. Limited 100 Wood Street, London EC2P 2AJ. Telephone: 01-628 8011.

WORLD VALUE OF THE DOLLAR every Friday in the Financial Times



FORD CARGO 16 TONNE TRUCKS HAVE 32.5 TONNE DRAWBAR CAPABILITY

The Ford Cargo 1617 shown here is running at 22 tonnes gross and is packed with fridges, freezers, and cookers.

But, unbelievably, it's a 16 tonne rigid, doing more than the work of a forty foot artic and saving thousands of pounds for the South Eastern Electricity Board.

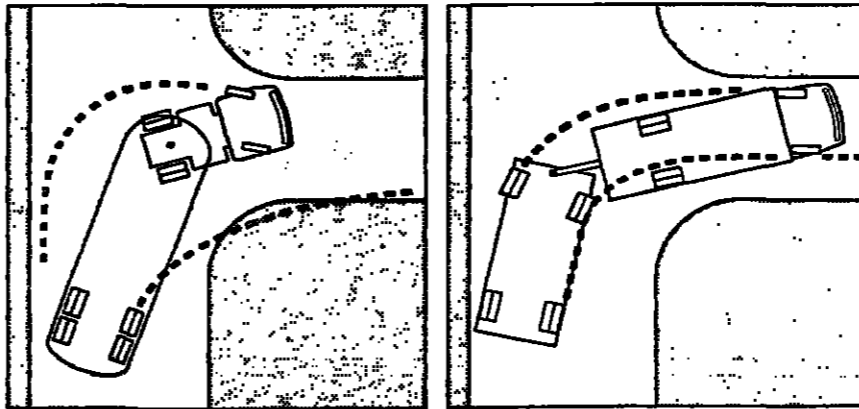
Ford are opening up some remarkable opportunities to save money, with the widest and most efficient range of drawbar configurations on the market.

We have National type approval on all Cargo trucks up to 32.5 tonnes GTM. Making the Cargo system the most flexible of all.

More loadspace less tax.

A drawbar offers you up to 50 feet, or more, total body length giving an extra 25% more usable loadspace than an artic. This means you can carry more on every trip, reducing the number of journeys necessary and saving money on running costs.

As well as saving running costs with a drawbar you also save tax. The 1984 budget gave even greater annual tax savings, against an equivalent weight artic, of up to £1,270* per truck. And that can save a lot of money for a large fleet operator.



CONVENTIONAL 32 TONNE ARTIC

CLOSE-COUPLED CARGO DRAWBAR

More manoeuvrable than an artic.

Thanks to Cargo's superb manoeuvrability and the latest drawbar linkages our drawbar trucks are outstandingly easy to drive, even in urban conditions.

According to a recent Motor Transport article on drawbar handling, "The trailer followed very well, cut-in even on sharp bends was minimal... At no time during the 50 mile run was I conscious of the length" On top of that a drawbar can be driven on a class 3 HGV licence.

The Seaboard story.

South Eastern Electricity Board are completely reorganising their appliance distribution around Cargo 16 tonne drawbar trucks and a demountable body system.

Local distribution is handled by a fleet of Cargo 7.5 tonners. They project savings of thousands of pounds a year.

In addition, Seaboard will make major cost savings on new district depots since appliance stores buildings will not be required.

Unbeatable experience and back-up.

Other Cargo drawbar operators include Rank Hovis McDougall, the Co-operative Wholesale Society and Associated British Foods.

In fact, Ford's experience in this market is unrivalled by any other British manufacturer. And, naturally, Cargo drawbars have the benefit of the best and most extensive dealer back-up in the country.

Drop in to your local Ford Truck Specialist Dealer.

He'll show you how much you can save by taking advantage of the Cargo drawbar range and the taxman.

*Savings refer to a Cargo 1620 with GTM of 32.5 tonnes.

FORD CARGO 5.7-32.5 TONNES



Ford cares about quality.

NOTICE OF REDEMPTION

To the Holders of DSM (Naamloze Vennootschap DSM) 8 3/4% Debentures Due 1988, due August 1, 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of August 1, 1976 providing for the above Debentures, \$3,750,000 principal amount of said Debentures have been selected for redemption on August 1, 1984, through operation of the mandatory Sinking Fund at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to said date, as follows:

OUTSTANDING DEBENTURES OF \$1,000 EACH BEARING THE DISTINCTIVE NUMBERS ENDING IN ANY OF THE FOLLOWING TWO DIGITS:

Table with 2 columns: Distinctive Numbers Ending in (00-99) and Distinctive Numbers Ending in (00-99). The table lists specific debenture numbers for redemption.

ALSO OUTSTANDING DEBENTURES BEARING THE FOLLOWING NUMBERS:

Table with 2 columns: Distinctive Numbers Ending in (00-99) and Distinctive Numbers Ending in (00-99). The table lists specific debenture numbers for redemption.

On August 1, 1984, the Debentures designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debt. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 15th Floor, 20 West Broadway, New York, N.Y. 10011, or (b) at the main office of European American Bank & Trust Company in the City of New York, or (c) at the main offices of any of the following: Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, Paris, Tokyo and Zurich; the main office of Credito Romagnolo S.p.A. in Milan and Rome; the main office of Entente Bank, Company Limited in London; the main offices of Amsterdamsche Rotterdamsche Bank N.V. in Amsterdam and Rotterdam; and the main office of Swiss Bank Corporation in Basel, Geneva, Lausanne and Zurich; and the main office of Banque Generale du Luxembourg in Luxembourg. Payments at the office referred to in (b) above will be made by check drawn on a bank in New York City or by transfer to a dollar account maintained by the payee with a bank in New York City.

Coupons due August 1, 1984 should be detached and collected in the usual manner. On and after August 1, 1984 interest shall cease to accrue on the Debentures herein designated for redemption.

DSM (Naamloze Vennootschap DSM) by: Morgan Guaranty Trust Company of New York, Trustee.

Dated: June 28, 1984

UK NEWS

RTZ poised for success on Enterprise stake

BY IAN HARGREAVES

RIO TINTO-ZINC appeared last night to be heading for a comfortable success in its bid to acquire a further 15.1 per cent stake in the newly privatised Enterprise Oil.

Enterprise's shares fell yesterday from 103p to 101p in a weak stock market, suggesting that RTZ's maximum tender price of 110p for each partly-paid share still offers a reasonable premium, especially to underwriters who were left with more Enterprise stock than they wanted in the original flotation 13 days ago.

Stockbrokers were suggesting yesterday that the striking price for the RTZ bid when it closes at 3.30pm today will be some way below the 110p maximum. The offer is expected to be fairly heavily oversubscribed.

Some institutions, however, said they would not make a final decision on their Enterprise shareholdings until later this morning. Allowing for the possibility that the market will move in Enterprise's favour.

But with Opec ministers meeting in Vienna, their minds focused upon the weakness of the oil market,

this is considered a rather long shot.

A number of institutions said yesterday, however, that they will probably continue to hold Enterprise shares for their longer-range portfolios, such as life insurance and pension funds, but will sell shares at present held in more short-term, performance-oriented portfolios.

Mr Peter Smith, an executive of Equity and Law Life Assurance, said that the letter to shareholders from Mr William Bell, Enterprise's chairman, advising them not to tender their shares to RTZ had "not added anything to our understanding of the company."

The general City of London view seems to be that since Enterprise shares are trading at a substantial discount to asset value, they represent a reasonable long-term prospect. Many believe that once RTZ has secured its 28.8 per cent stake, Enterprise shares are likely to be weak in the absence of the chance of a complete takeover, which the Government is blocking by holding a golden share.

Industry's cost pressures ease

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

INFLATIONARY pressures on industry eased in June when the price of fuel and materials fell slightly, according to official figures published yesterday.

Manufacturers selling prices rose by less than 1/4 per cent in the month, so that over the latest 12 months their prices showed a rise of 0.2 per cent, little changed from the May figure.

The softening of manufacturers' input prices, in spite of the weakening of sterling since the beginning of the year, should help to moderate price rises for the next few months.

These latest figures, from the Department of Trade and Industry are

close to in line with recent survey evidence from the Confederation of British Industry (CBI) that inflationary pressure in manufacturing industry remains subdued.

The last two surveys by the CBI have shown that a reduced number of companies is expecting to raise prices this summer.

This has helped to strengthen the Treasury's view that the inflation rate for retail prices will fall from the present 5.1 per cent to an annual rate of 4 1/2 per cent by the end of the year.

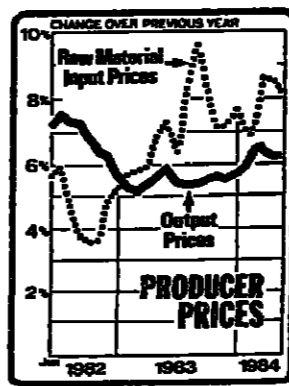
Yesterday's figures showed that the index of bought-in materials and fuels fell by 0.1 per cent be-

tween May and June to 154.2 (1980 = 100). The increase in the index over a 12 month period fell from 8.5 per cent in May to 8.2 per cent in June.

The fall in the index in June reflected a weakening of the price of fuel by 0.8 per cent. However, the price of other materials and foods rose by only 0.1 per cent in the period.

The index for the price of manufactured goods rose by 0.2 per cent in June to 132.3 (1980 = 100), with the increase spread generally

in the 12 months to June, the index rose 0.2 per cent, about the same as in May.



Americans in Britain to get USA Today

BY SUE CAMERON

THE EUROPEAN edition of USA Today - one of two national daily newspapers in the U.S. - is due to go on sale in Britain today.

The 16-page newspaper which will cost 80p in the UK, is being aimed at American tourists, expatriates and military people, and members of the European business community who have commercial or personal interests in the U.S.

USA Today will be geared to the news from back home. A prototype edition of June 27 features a cover story on the "USA's Unique Wheat

Harvesters," with colour pictures and colour graphics. A second section includes baseball league news plus closing quotations from the New York Stock Exchange.

The newspaper was started in September 1982 and its circulation has climbed steadily to 1.33m in the first quarter of this year. This puts it in third place in terms of circulation after the Wall Street Journal and the New York Daily News. USA Today "confidently" expects to overtake the News later this year.

In the U.S. the newspaper has 48

pages and costs 25 cents. It is part of the Gannett group, which had a net income before tax of \$37.9m (£25.4m) last year. Gannett owns 85 U.S. daily newspapers, 40 weeklies and monthlies, 13 radio stations, six TV stations and what is claimed to be the largest outdoor (billboard) advertising agency in the U.S.

Mr David Sundwall-Byers, general manager of the European edition, said the launch of USA Today had been sustained only by Gannett's huge resources.

Costs of setting up the operation had been substantial and the newspaper was not expected to start showing a profit until the first quarter of 1987.

Capital costs included \$48m to provide satellite transmission to 24 print centres in the U.S., and \$25m for automatic newspaper vending machines.

The European edition will be air-freighted from the U.S. Plans for European printing are being considered.

Pit talks 'progress' raises hopes of strikes settlement

BY PHILIP BASSETT AND DAVID GOODHART

AN END to the four-month-old pits strike appeared within reach last night, after three days of intensive negotiations between the National Union of Mineworkers (NUM) and the National Coal Board (NCB) were adjourned with both sides saying that real progress had been made.

There was no agreement yesterday and the talks do not resume until Wednesday next week. Meanwhile, the stoppages seem set to continue.

The NCB last night released the two sides' draft agreement for resolving the dispute.

Mr Ian MacGregor, the NCB chairman, said he was disappointed by the NUM's rejection of their draft, in the light of the real compromise it amounted to.

None the less, despite surface similarities between the two drafts, there are key differences which Mr Ned Smith, the NCB Industrial Relations Director, accepted were "more than semantic."

The first difference in wording concerns the pit closure programme itself. The NCB has conceded a re-examination of proposals put forward on March 6, while the NUM draft repeats the union's call for a full withdrawal of the closure programme.

It wants five threatened pits - in Scotland, Durham, South Yorkshire, Barnsley and Kent - all to be kept open. The NCB said they could

be the subject of further consideration.

Another key difference emerged over the point at which it becomes unviable to exploit reserves. The NCB draft states: "The NCB and NUM agree that, where a comprehensive and in-depth investigation by their respective mining engineers shows that a colliery has no further mineable reserves that

are workable or which can be beneficially developed, there will be joint agreement between the board and union that such a colliery shall be deemed exhausted."

The NUM draft leaves out the key word "beneficially".

Mr MacGregor said: "We have made major concessions to allow the NUM leadership to retreat from its over-aggressive stance." But he also emphasised that the acceptance of a review of the original 4m tonne cut in capacity was primarily based on the reduction in production consequent on the strike itself. He said the Coal Board has lost 35m-40m tonnes during the strike.

Despite his stress on the NCB's pragmatism, Mr MacGregor also reiterated that the offer did not amount to a concession to the miners.

More UK news, Page 12

HOW MANY NATIONALISED INDUSTRIES CAN HONESTLY SAY THEY DON'T COST YOU THIS MUCH?



For one, the British Airports Authority. We've been profitable every year since we were founded in 1966.

We're building a new terminal at Heathrow, but the taxpayer isn't coughing up. We are.

In fact, we're pretty hefty taxpayers ourselves. Last year, for instance, our rates bill alone came to £1.9 million.

Well, we do own some very valuable property.

Heathrow is the world's busiest international airport, offering more direct flights to more cities than any other airport on earth.

But its departures pale beside its arrivals. Tourists arriving at our airports in 1983 boosted Britain's balance of payments by £2,200 million.

Never mind nationalised industries, how many in the private sector have done as well?



Film industry fails to win incentives

By Raymond Snoddy

THE BRITISH film industry has lost its case for special investment incentives to compensate for the decision to phase out 100 per cent capital allowances in the budget last March.

The Department of Trade and Industry is believed to have argued for a formal structure of accelerated write-offs for film investment, but the Treasury view against this has prevailed.

The Government will, however, allow the Business Expansion Scheme, under which individual investors can offset annual investment of up to £40,000 in unquoted companies against tax, to be used for film financing.

ANDREWS

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The Daimler.

The Daimler '4.2' and the Daimler 'Double-Six' exude an air of refined opulence and dignity.

When you're travelling, they cosset you in quiet splendour. At the journey's end they announce your arrival with quiet assurance.

Everything about the Daimler underlines its breeding: from the subtlety of its styling to the hushed murmur of its engine.

With the Daimler, supreme craftsmanship and effortless performance go hand in hand.

A host of refinements all minister to one's comfort and safety: electrically height adjustable front seats; electric remote-control door mirrors, aerial, windows, centre locking and sunroof; rear head rests, reading lamps and inertia reel safety belts.



With the Daimler, the luxury of comfort is unquestionably allied to the luxury of speed.

The new Daimler 6-cylinder '4.2' and 12-cylinder saloons offer a range of standard appointments and finishings that are simply

incomparable in their class.

Naturally, the gearbox is automatic. And there is now cruise control.

A fully automatic air-conditioning system provides the perfect ambience for driving.

And there's a four-speaker electronic stereo radio/cassette to provide perfect in-car entertainment.

Furnished throughout in finest leather, polished Asian burr-walnut veneer and deep pile carpeting, they are supremely accommodating.

As befits cars of such style and pedigree, they are the preserve of the true connoisseur.

Consult your Daimler specialist for an appointment to drive.



Daimler
by Jaguar

Daimler 4.2 £22,995.00. Daimler Double-Six £25,995.00. Prices based upon manufacturers' RRP and correct at time of going to press, includes full Daimler specification, car tax and VAT. (Delivery, number plates and road tax extra.)



TECHNOLOGY

EDITED BY ALAN CANE



Lovell
for Project
Management

ENGINE ASSEMBLY YIELDS TO AUTOMATION

Robots which can put it all together

BY GEOFFREY CHARLISH

INTEREST IN the use of robots continues to grow in the automotive industry, not just for welding and painting, but in the much more demanding area of engine assembly.

In the UK, for example, a two-year project to automate cylinder head assembly at Austin Rover recently went to Marwin Production Machines under a contract worth £500,000. Based on early work at Warwick University and employing Unimation robots, the system will be able to assemble a number of different types of cylinder head and is planned to go into action in January 1985.

Also just announced is a system for cylinder head assembly from Fairey Automation. This is for "a large diesel engine maker" and is scheduled to come into action in September.

In Sweden, however, Saab Scania has been using six ASEA robots to assemble heads for its petrol engines for some months. It is about to add another three, which will bring the expenditure on robot assembly to about SKr 23m (£2m). Only two shifts of 70 people per shift are used in assembly. Yet, the company's annual production in passenger car engines alone is over 100,000.

Production engineers at the Södertälje plant, just south of Stockholm, were faced with tooling up for the new 16 valve, twin-camshaft turbo engine. New equipment would have been needed to assemble the valve gear in any event, so the engineers opted for a system



An ASEA robot assembles engine flywheels at the Saab Scania engine plant.

based on robots and advanced peripheral equipment. The system can deal with old and new types of head.

At the first workstation, the head block is inverted to allow the valves to be inserted manually. By contrast, the more recently designed Fairey system in the UK uses a robot with force sensing and auto-

matic rejection of out-of-limit valves.

After a second inversion, the block moves to the second station where an ASEA IRB6 installs the valve spring assembly. The units, consisting of bottom and top washers and the spring itself, are separately assembled and complete units are inserted by the robot.

The next task, to compress the spring and secure it with collets, is particularly demanding as considerable force is needed. Saab chose the big ASEA IRB60 which proved able to pick up the 10 gm collets, compress the spring with a special tool, and let the collets drop into place. A measuring unit on the robot arm then checks for correct installation, arranging for diversion off the line if there is a problem. Leak testing follows.

From this point, the engine is built up by a combination of people and robots. Such items as dowels, sleeves, oil filters, gaskets and timing chain are fitted manually. Then, another IRB6 robot picks and presents the end plate and timing cover, applying and tightening the 26 bolts of six different types to specified torques.

Further downstream, another IRB6 picks up 10 cylinder head bolts in turn from an elevator feeder and installs them to precise torque values using a microprocessor-controlled tensile nut runner.

Later, another robot installs the engine's flywheel. Previously, this operation was performed manually and involved heavy lifting work. Now, the flywheels arrive directly from the supplier on pallets and are placed by a robot on to an orientation station to identify the position of the timing pin. This done, the robot picks up the flywheel again, in its three jaw gripper and precisely mates it with a dowel on the end of the crankshaft. Then it applies seven bolts and torques them.

The video disc seems set to spin and spin

Video & Film

BY JOHN CHITTOCK

WHEN A pillar of the establishment as orthodox as the Inland Revenue decides to use video discs to communicate with the public, a breakthrough is signalled for this berated medium. The application, named TaxFax, can be seen in Nottingham's main shopping precinct this week, following a recent trial in Newcastle.

Created for the Inland Revenue by the Central Office of Information, TaxFax allows members of the public to get answers to their tax questions without disclosing personal information to anyone other than a talking video head on a television screen. The COI believes that this application could be very popular in factories where the workforce do not have easy access to a tax office, and might shun it anyway.

TaxFax uses a LaserVision video disc player linked to a specially designed unit which incorporates a TV monitor, built-in keyboards and large "Yes" and "No" buttons. A low capacity microchip provides some computer facility so that simple calculations can be performed by the unit. The "talking head" (a friendly female tax official) asks the questions—inviting the viewer to press either the yes or no buttons or to enter financial information on the alpha-numeric keypad.

Apart from generalised answers displayed on the TV screen, a hard copy print-out of the financial calculations is fed out of the unit for the viewer to tear off and keep. Thus anyone can check their tax liabilities or their weekly pay slip deductions without any loss of confidence of privacy.

TaxFax is still in a development phase but it is just one of literally dozens of new applications emerging in recent weeks for the video disc. In France, for example, the Ministry of Transport has just started to put on the video discs a massive photographic survey of the roads and highways of France.

Originally developed as a conventional photographic archive, the Ministry has been making a systematic record of 20,000 kilometres of French roads—with wide angle views taken every 10 metres both ahead and vertically downwards (to record general information and conditions of the road surfaces).

This archive is now being transferred, in part, to LaserVision discs—which will yield rapid

access to the visual records, amenable to computerised processing.

Numerous other archival applications are now a reality, such as the U.S. National Gallery of Art's video disc containing 1,645 still frames and a tour of the museum. Ideas such as this one bring the visual index attractions of the disc directly to the attention of the consumer— which this column has often argued is the bridge that can lead to public recognition of the medium.

Until now, consumer sales of video disc players have been a flop. In a recent survey, even dealers remained cynical about its prospects. But most of this failure is attributable to widespread ignorance about the capabilities of the medium as a consumer machine—and to the absence of software appropriate to these capabilities.

Even that situation is now, however, changing. In Japan, where JVC have launched the VHD system in consumer markets, 637 titles are now available—with an end-year target of 1,000 titles. In the 12 months since its launch, although only 80,000 players have been bought by Japanese viewers, the sale of 1.5m discs has actually overtaken CD audio disc sales by 100,000.

The figures are small alongside video cassette recorder statistics, but the breakthrough now begins to look inevitable. In the UK, Thorn EMI has just published a study by the North East London Polytechnic into an experimental use of VHS players in four London primary schools. Pupils were given free access to players and to Thorn EMI educational programmes on discs—all of which allow for interactive use, controlled at will by the children.

The results of this small pilot experiment suggest it has been an outstanding success. Its author, Colin Mably of the NLEP, argues: "The time is right for those groups involved in education . . . to shake off their caution and invest both time and finance into the de-

velopment of interactive video for mainstream education." Teachers participating in the experiment are no less positive—all expressed the firm conviction that the video disc "has a very bright future" subject only to restraints imposed by the economic recession.

Another bridge into the consumer market has been built by Longman and Grouler—two publishing groups who have co-operated in the production of the first disc for a proposed electronic encyclopedia. Made in a remarkable 34 months by New Media Productions, this pilot disc is titled *The Human Body*. Aimed principally at children, it provides a rich mass of moving pictures, stills and captions on everything from brains to bones. Using the keypad and index pages, adults as well as children will become immersed in it for hours—especially as the creative impact of the film-maker has not been neglected as happens in some video discs.

The electronic encyclopedia is based on the Philips LaserVision system and again underlines how consumer promotion of this format continues to be exploited more intelligently by the programme makers than by Philips themselves. News of these applications reaches the press more often via enthusiastic independent producers than from the developers of the hardware.

Most producers seem agreed that Thorn EMI with VHD is making the more impressive efforts in carving out a future for the video disc. And the Japanese software output of VHD titles—637 to date in just over one year against Philips' 420 in two years—shows that VHD has its priorities right. Yet most of the industry nonetheless believes more firmly in LaserVision than VHD—if only because the technology has more potential.

Either way, the video disc has arrived. It is establishing itself worldwide in specialist applications, and as these now begin to reach the public, consumers at last have a chance to discover why the video disc is different from the videocassette recorder. As that happens, perhaps a new video boom will arrive—outstripping the personal computer market in size and real relevance to the consumer and becoming as permanent to our culture as 'book.

Maintenance

Underground leaks

BREAKS IN underground pipes from two to 24 inches diameter can be located and repaired using a service offered by AMR Pipe Technology of Northwich, Cheshire (0896 77234).

AMR operates self-contained mobile pipe repair vehicles which incorporate pipe cleaning equipment, TV monitors and cameras, video recorder, resin tanks, pumps and a special injection head.

Clearance of blockages is accomplished by drilling, pipe cutting or high pressure water jetting. Then, the travelling head is passed through the pipe to the break (located by a sonar method). Ankrite resin is used to seal off and make a permanent repair; the resin also penetrates into voids outside the pipe to restore structural stability. The head has a smoothing action on the inside surface, preventing a rough finish.

Concrete, earthenware, plastic, cast iron, steel and fibreglass pipes can be dealt with and the equipment will operate at up to 150 yards from an access point.

Software

Accountancy

SAGESOFT, a software company of Newcastle upon Tyne, is selling a £20 version of its EX75 accounting program. The company hopes this will appeal to customers who want to test the software on their own computers before committing themselves to the full system.

Cable tester

Trend Communications has launched a battery powered, solid state scanner designed to test communications cables.

It is pocket sized and capable of testing the maker says, any configuration of cables. It costs £165, exclusive of VAT, and more details can be had on 0225 24977.

ANIMAL HUSBANDRY

Why farmers shoot cattle in the mouth

CATTLE AND sheep will become healthier if they supplement the grass in their diet with large chunks of glass. That is the thinking of the Wellcome Foundation, which is trying to tempt the animals with pellets of the material several centimetres long which farmers shoot into the creatures' stomachs with a gun.

The strategy is not so crazy as it may seem—the pellets, or boluses, contain trace elements of cobalt, selenium and copper which protect the animals from disease and make them more fertile.

The glass comes in a special form that dissolves slowly in the stomach over a year. The cylindrical boluses, which cost about £2 each, are shaped so that they slide down the animal's gullet from a gun positioned in the mouth.

Three researchers at the University of Leeds devised the bolus in work that started in the late 1970s. Dr Stewart Telfer and Dr George Zervas, who are animal nutritionists, and Mr Peter Knott, who is in the university's ceramics department, then took their ideas to Chance Pilkington, a glass company whose best known products are camera and spectacle

lenses. The trio was helped in this by the university's marketing company, University of Leeds Industrial Services. Chance Pilkington built a new production unit at its factory in St Asaph, Clwyd, and arranged for the Wellcome Foundation to sell the pellets. The structure of the glass for the boluses is quite different to that of ordinary glass, which contains about 65 per cent silica. The material administered to the animals comprises mainly sodium, phosphate, calcium and magnesium oxides, together with the three trace elements.

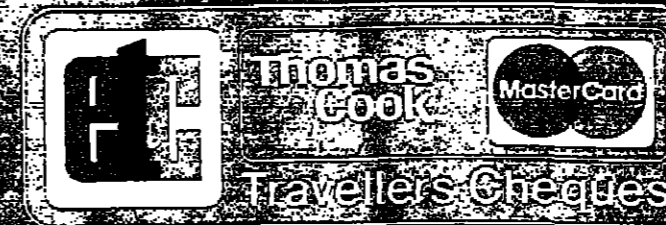
All are constituents that occur naturally in the diet of farm animals, but sometimes the cow or sheep fails to get enough of one of the trace elements, due to deficiencies in the soil where it happens to be feeding.

Cobalt protects the creature against anaemia, while selenium relieves stiff joints, pneumonia in calves and infertility. An animal with plenty of copper in its diet, meanwhile, will be unlikely to suffer from lesions in the legs that can lead to lameness.

PETER MARSH



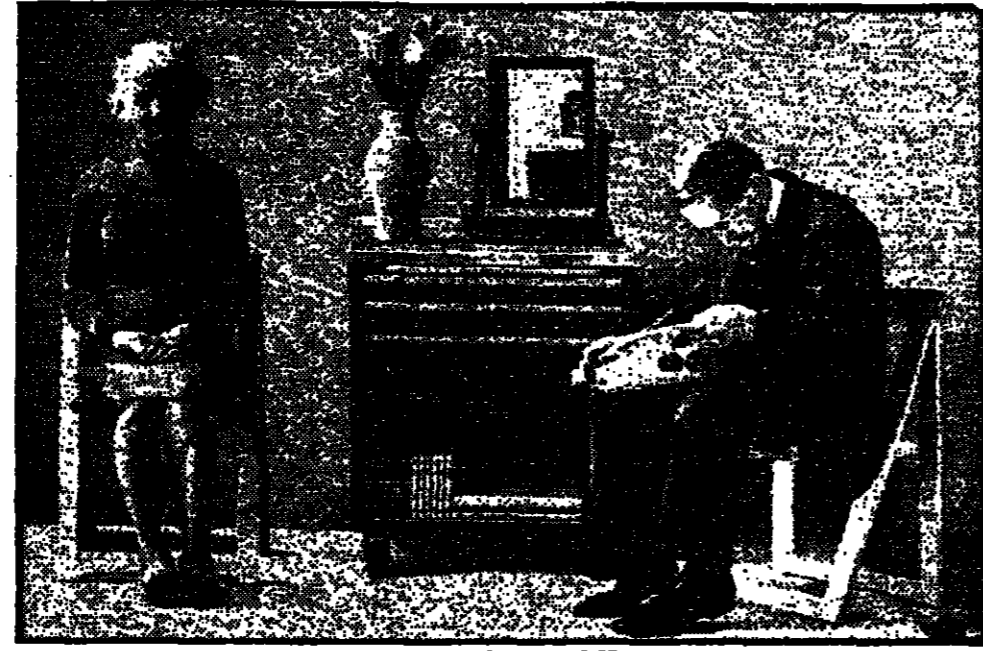
For
Peace of
Mind



THE ARTS

Tate Gallery/William Packer

Mr Morphet's Hard Won Image



"My Parents," by David Hockney

All images in painting and sculpture are hard-won, or at least they are if the artist aspires to anything more than simple technical demonstration. But quite how we characterise that 'hard-won' is still a problem. Common-sense tells us that worthy endeavour of itself will never do quite enough to achieve true art and yet no mastery is or ever was effortless. The art that conceals art is still art for all that, and the image in hard-won indeed if, to adapt Whistler, the work of a day is founded on the knowledge of a lifetime.

It would be a pity, therefore, if the 'Hard-Won Image', which is the title of Richard Morphet's on the whole admirable and certainly timely compilation at the Tate (until September 25), should lead to a thoughtless narrow reading, something rather more than just the snappy label it is. But the danger is real, and, pace the author and the anxious hope he expresses in his introductory essay, it is not beside the point to say as much. For his exhibition is devoted to work of a very particular kind, and all the more remarkable when examined in the light of contemporary international fashion and preoccupations, and our own idea of what constitutes the avant garde. It is, after all, a sequel to his colleague Michael Compton's 'New Art', that filled the same rooms last summer, and in its turn can hardly be seen anything but a polemic of a similar kind. Mr Morphet's curatorial and editorial catholicity of his interest, are not in question; yet here he might well be taken as saying, his disclaimer notwithstanding, that it is with work of this kind alone that the true path lies. So much for the caveat, and with the subtitle, with its rather more useful gloss—'Traditional Method and Subject in Recent British Art'—we come to the actual polemic, and indeed to an important and entirely justifiable argument. "It is," says Mr Morphet, "... both false and dangerous to assume that the art of a period is adequately represented by the work of its avant garde alone. The contention of this exhibition is that the art of a period is more traditional and less self-consciously innovative kind not only has a place in the art of its period but that, even if not alone, it lies actually at its centre. The claims made on all a new movement, but art which is currently causing the greatest sensation, but in favour of art of distinctive achievement, whatever its idiom..." Hear, hear! It is not at all a new argument, but it is always comforting to know one's allies, and very good

Borodin Quartet/Wigmore Hall

Dominic Gill

Had the Borodin Quartet remained intact with all four of its original members, they would today be the elder statesmen in their field—for they first appeared in public one year before the Amadeus, in 1948. A few months before the 50th anniversary, however, in 1978, the Borodin two violinists defected ("emigrated" is the sober word) to Holland and thence to the U.S.

intense that several seconds went by before anyone dared to applaud. Their account of Beethoven's op.132 after the interval was miraculous: a distillation of infinite compassion and grace and lyrical rejoicing. Words cannot do justice to what they have yet the sculptural certainty of the Borodin return to London next February, and must on no account be missed.

Exhibition extended

The Arts Council's exhibition 1066 English Romanesque Art at the Hayward Gallery on London's South Bank has been extended to July 22, giving the public a further two weeks beyond the previous closing date of July 8 to see the exhibition.

Bracknell Jazz Festival

Kevin Henriques

Since its inception in 1975 the Bracknell Jazz Festival, held always during a summer weekend at the arts centre at South Hill Park, Bracknell, has become generally accepted as Britain's premier event of its kind. There are many reasons why, not least perhaps the fact it has steadfastly refused to become an unwieldy, uncomfortable endurance test like others in Europe.

were more to the taste of younger listeners rather than those long in the jazz wood who must have been severely disturbed when the bass duo of Stanley Clarke and Miroslav Vitous utilised a disco-type automatic drummer to provide the pulse for their opening number. Admittedly matters improved as the two virtuosos got deeper into their set and showed extensive imagination in programming and playing—Vitous even moving to piano behind Clarke on bass guitar.

listened to and not enjoyed were the fierce onslaught of saxist Trevor Watts. Titled Mister Sunshine it employed the wondrous miscellany of instruments including touch percussion, two violins, saxophones and three voices. A long, rather rambling piece beginning with a heavily repeated figure which eventually came to a crescendo was followed by a long drum solo; it then came to musical life with several changes of tempo. Eventually the almost statutory excursions into pandemonium ensured with much shrieking from singer Maggie Nicols. Maybe the promised broadcast on BBC Radio 3 later this year will reveal hidden depths in the writing.

Hidden Grin/ICA, Vulture Culture/Henley

Martin Hoyle

Hidden Grin is the offspring of the Rational Theatre group and takes its name from its first show, launched in Islington and now grooved for an ICA run. An avowed horror show, the plot tells of malign twins who engineer the ruin of their despised parents (themselves Mr and Mrs. to judge from their venomous loathing for each other). Incest—the twins are in love; the boy seduces his mother to destroy her—is a natural element of this quietly nightmarish world whose claustrophobic murkiness and sinister humour, not to mention such pointed sound effects as dogs barking and running water, recall the film Eraserhead.

Frank Millard's score for this allegory of baby turtles brutalised by humanity is eclectic, tuneful and unfailingly attractive. Britain's style is diverse as madrigals and Sullivan but remaining individual. Four groups of dancers, each distinctively characterised in Hilary Westlake's production, make for visually striking moments. A uniformed phalanx combines the military with the precious and sports the traditional Mikado-type scrooped headgear which here looks suspiciously like a violin bridge; sure enough, the programme note equates the dancers with the sections of the orchestra. The brass are obviously violent vulgarists, garish in yellow and black, the men with padded bellies and shoulders, their birds in slit skirts, projecting hugely developed bosoms.

them monstrously colliding examples of inflated obesity, represent perdition; and woodland is personified by a parade of exquisites, black and white stripes in recurrent motif in their blazers, boaters and gowns, who make fastidious moucs and arch declarations of superiority—rather near the knuckle for Henley, I thought. The off-stage singers (excellent) switch from wordless chant to David Gale's lyrics which seem to emulate Colette's use of evocative verbal smatches in characterising the exotics of L'Enfant et les Sortilèges. The toughish brass section, for instance, has a grotesque kneep-up in which I thought I detected such impressionistic exchanges as "Listen Curly, what about the silver?" "Stick it in yer bathroom." The show goes to Magdalen Bridge, Oxford, next; but not as a lost cause.

New MusICA/ICA

Dominic Gill

It's no secret that business sponsorship is interested by and large in supporting the safe, the prestigious, the securely founded. There is no mystery to the equation. Business money for advertising budgets, is not notably altruistic; it does not care greatly for risks, and wishes to secure as far as possible a measurable return. Under private patronage, opera and Beethoven symphony cycles may flourish; but new and adventurous experiment, the still unsmarmy, unfashionable seeds of the future, which necessarily involve the largest risks, will quickly find itself left out in the cold.

doubly remarkable. It remains London's only concert series wholly committed to new experimental work; and its rescue from extinction for lack of funds last year by Diners Club must rank as one of the most imaginative and enterprising acts of private sponsorship of the last decade.

intolerable heat of the ICA theatre, both added to the piquancy. Vidovsky's one-act pastiche opera Narcissus and Echo made a vivid contrast—a brilliant, exuberant pourri of 19th-century manners that manages to evoke, without once actually quoting, the precise shades of Wagner, Verdi, Schubert, Offenbach, Berstein, cypsy bands, Johann Strauss. There is a fond, and exceedingly accurate, Liszt cadenza for piano; and more than one poker-faced send-up of Lieder cliché. The performances were decent; but both suffered to some degree from the lack of extra rehearsal time that new and unfamiliar music inevitably demands (and there's no answer to that equation except still more funds).

Dutch painting in Berlin

Gillian Darley

Berlin is playing host to an exhibition of Dutch 17th century painting, on route from Philadelphia to the Royal Academy, where it can be seen from September 7 until November 18. With scarcely a second-rate work, the exhibition will be further enriched when it comes to London (courtesy of American Express, as part of their cultural underwriting programme) by a number of pictures from the Queen's Collection.

whole the subject matter is everyday business, but yet not quite. Those interiors, room upon room, opening upon chamber-like gardens beyond, are not quite the comfortable renderings of reality that they seem at first glance. The spaces are a little disquieting, and, for that matter, the people too. Terborch's woman caught in the mirror intimates concerns far outside that room. The servants play up the ambiguity; black barriers are built on shifting sands.

There is one aspect of the exhibition that gives considerable cause for worry. Quite a number of the paintings are cleaned and varnished to a finish which precludes any sense of their age or original quality. To compare the works from the major European collections with some others (it seems invidious to specify which, but they are unmistakable) is a salutary experience.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Opera and Ballet

VIENNA
Francesco Cilea's 1724 opera David, performed by Musica Antiqua Ensemble, Musical director Bernhard Kiebel, Universitätskirche, Dr. Ignaz Seipel Platz, (Thu), (34-06-80).

to Nuovo (Sun, Wed) and the Stuttgart Ballet dancing Eugene Onegin (Fri, Sat, Sun); also l'Orlando by Francesco Cavalli with the Chamber Opera Theatre of New York at the Teatro Carlo Felice, and at the Teatro Romano Antonio Gades is dancing in his Flamenco version of Carmen (Tue, Wed, Thur).

WEST GERMANY
Berlin, Deutsche Oper: Premiering this month was a new production of Simon Boccanegra, produced by Gian Carlo Menotti. It has Remo zu Bruson in the title role and Mara Zampieri as Amelia. Britten's Midsummer Night's Dream is a Winfried Bonamini production with Catherine Gayer and David Knutson in the leading parts. Götz Friedrich's production of Orpheus in the Underworld received much praise.

LONDON

Royal Opera House, Covent Garden: The Royal Ballet continues into the second week of its dancing-every-day season.

Venice, Gran Teatro La Fenice: Arabella by Richard Strauss, conducted by Siegfried Köhler; a new production by the Hessisches Staatstheater of Wiesbaden (Sat), (25 191).

Stuttgart, Württembergische Staatsoper: Philip Glass' opera 'Echnaton', composed specially for the Stuttgart opera and premiered on March 24, is produced by Achim Freyer and has counter-tenor Paul Esswood outstanding in a cast of high standard. Further performances are Henze's rarely played 'Don Quichotte', and Ariadne auf Naxos with Maria de Francesco-Cavazza in the title role.

ITALY

Naples: Teatro all Scala: Donizetti's Leda del Lamarmora, conducted by Giuseppe Patane, directed by Pro Luigi Flati, who also designed the scenery, and costumes—with the help of Ottavio and Rosita Missoni. Sang by Edita Gruberova, Luciana Serra and Walter Gullino, (Mon, Tue, Thur), (80 91 28).

Tanglewood season
Tanglewood, the summer home of the Boston Symphony in the heart of the beautiful Berkshire mountains, spreads its wings this year with appearances by the Cleveland Orchestra and a fully-staged production of the Berlioz opera, Beatrice and Benedict.

Munich, Bayerische Staatsoper: Munich's annual opera festival, running from July 4 to July 31, is staged here. The second week of performances opens with Fidelio, with Rene Kollo and Hildegard Behrens. Clemenza di Tito is Jean Pierre Ponnelle production and brings together Rosalind Plowright and Brigitte Fassbaender. Pfitzner's rarely played Palestrina has Peter Schreier and Kurt Moll in the main roles.

Salzburg Festival

Austria's most famous festival opens on July 28 and includes Verdi's Macbeth and Richard Strauss' Rosenkavalier, as well as this year's Mozart offerings: Idomeneo, Così fan tutte and The Magic Flute. The Vienna Philharmonic will be playing, conducted by James Levine, Ricardo Muti, Claudio Abbado and Herbert von Karajan.

Advertisement

RUMASA'S HOTEL CHAIN FOR AN ARAB-SPANISH CONSORTIUM

On 20 June, the Spanish Government approved the adjudication of the RUMASA hotel chain, HOTELES AGRUPADOS, S.A. (HOTASA) to the consortium formed by the prestigious Spanish hotel chain SOL INVESTMENT OFFICE. Their bid was considered the most attractive from all those presented, as much for its financial as its managerial aspects, including the future possibilities of other projects in the hotel and tourism sector in Spain. BANCO ARABE ESPANOL S.A. (ARABESBANK) acting as merchant bank (just as it did in the earlier BANCO ATLANTICO purchase), provided the necessary technical and financial advice to both investors, in order for them to reach the project's successful conclusion.

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UK NEWS

Lancia likely to miss sales target

By Kenneth Gooding, Motor Industry Correspondent

THE IMPORT of Lancia cars to Britain from Fiat Italy is not going as well as was hoped by the Heron Corporation which acquired the concession last year.

Mr Gerald Ross, the car enthusiast who heads Heron, one of Britain's biggest private companies, predicted that the new business would be profitable in its second year of operation.

Mr John Turner, managing director of Lancia, the import company, said, however, that that target would not be achieved. "The task has been more difficult, the road longer than we thought," he said.

Mr Turner estimates that Lancia, into which Heron will invest between £6m and £10m over three years and will sell between 2,500 and 3,000 Lancia cars this year. That compares with 3,461 last year and the 1983 target of at least 3,000.

He insists, that Lancia has made progress in re-establishing the Lancia marque in Britain.

Lancia sales reached a peak of 11,764 in 1978 but came tumbling down, particularly after a much-publicised recall of Lancia Beta models in 1980 because of rust problems in some cars.

Mr Turner maintains that Lancia has stopped the overt discounting of Lancia cars by dealers because the company no longer gives special financial support to enable them to continue to do so.

This helped used-car values to improve, but it had an inevitable adverse effect on market share at a time when many major car manufacturers were offering extra discounts and other incentives to their dealers.

Lancia has also dealt with one of the problems which caused considerable customer criticism in the past. Spare parts availability has risen to over 90 per cent against 60 to 70 per cent previously.

Lancia has gradually been rationalising the range of cars available in the UK and re-positioning the brand in the market. "We want each model to be among the best in its sector and want each one to be perceived as a little bit special", Mr Turner said.

Newspaper group claims damages against union

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

PUNITIVE DAMAGES were claimed against the print union, the National Graphical Association (NGA) yesterday over its bitterly fought closed-shop campaign against Mr Eddy Shah's Messenger newspapers group last year.

The High Court in Manchester was told that between July and December the group had to defend its business against disruption, its premises against siege and its employees against harassment and intimidation by the print union and its supporters.

All that had stemmed from the determination of senior NGA officials to maintain a closed shop in the group, Mr Christopher Rose, QC, for the Messenger Group, told Mr Justice Caultield.

During the dispute the union was fined a total of £675,000 for its contempt of court in defying orders to stop illegal picketing and disrupting the group's business.

Yesterday the group claimed £73,853 damages to compensate it for the quantifiable losses it suffered through the dispute, and also "aggravated and exemplary" - in effect, punitive - damages.

In addition it claimed permanent injunctions restraining the union from interfering with its business, damages and claimed legal immunity for its actions.

The NGA denied liability for damages and claimed legal immunity for its actions.

Mr Rose said no such immunity existed. There was only a limit of £250,000 on the amount of damages recoverable from the union under section 16 of the 1982 Employment Act.

It is the first time an employer has taken advantage of the opportunity given by the Government's employment legislation to claim damages from a trade union.

Mr Rose said the NGA had striven to halt the group's business in three ways:

● By massive, intimidatory, illegal picketing of the group's premises at Stockport, Bury and Warrington.

● By trying to induce customers or potential customers not to advertise in the group's five free newspapers.

● By trying to disrupt the business by placing bogus advertisements and by upsetting staff by making offensive telephone calls.

However desirable a closed shop might have appeared to the NGA, it had been unlawful to try to impose one, or union membership, on employees who did not wish to belong, Mr Rose said.

Messenger Group employees at Bury and Warrington had voted unanimously not to belong either to a closed shop or to the NGA.

Some of the picketing had been peaceful. At other times, employees had been spat upon and subjected to verbal abuse.

The hearing, which is expected to last three weeks, continues today.

Lloyd's broker plans flotation

BY STEFAN WAGSTYL

PEARSON WEBB Springbett (PWS) is set to become the first Lloyd's insurance or reinsurance broker in eight years to be listed on the London Stock Exchange.

The reinsurance broker, controlled by Mr Malcolm Pearson, is aiming for a listing with an offer for sale of about 20 per cent of its equity. Due flotation is expected to value PWS at about £15m.

The last Lloyd's broker to be listed on the stock exchange was Willis Faber in 1978. More recently two companies, Derek Bryant and Steel

Burrill Jones, have floated some of their shares on the Unlisted Securities Market.

Mr Pearson said last night that PWS had no present need to raise money, but was going public to enhance its status in the reinsurance market.

The precise date of the flotation, sponsored by stockbroker Shephards and Chase, will depend on market conditions.

PWS, formed by Mr Pearson in 1984, has a record of almost un-

interrupted growth. Pre-tax profits for the year to March 31 1984 rose to £1.9m on turnover of £10m from £1.8m on turnover of £8m the year before. The company is not making a profits forecast in its prospectus.

Companies listed on the stock exchange are normally required to float at least 25 per cent of their equity. This minimum has been reduced to 20 per cent because PWS's shares are already relatively widely held by directors and senior employees.

Private health insurance still 'perk'

BY ERIC SHORT

PRIVATE MEDICAL insurance paid for by the company is still largely a perk for company directors and senior executives, according to a study by Income Data Services (IDS), the independent pay and conditions research centre.

The survey found very few company-paid medical insurance schemes which applied to the lower grade white-collar staff or to manual workers.

The IDS survey, based on a sample of 50 companies, showed "very striking differences" in the proportions of employees covered by company schemes according to socio-economic groupings.

Overall about 23 per cent of professional employees and 19 per cent of managers were covered, compared with only 2 per cent of semi-skilled and unskilled workers.

The survey showed that, in general, lower grade employees were not interested in private medical insurance schemes.

Where employers had arranged voluntary schemes for employees to pay for insurance the take-up levels rarely exceeded 10 per cent, even though the cost was at a substantial discount to premiums on an individual policy.

Business Opportunities in Clydebank

NO TOWN IS MORE ENTERPRISING

"Clydebank Enterprise Zone — a bright spot and important lever in Glasgow's industrial recovery"... Financial Times

Development Policy

- A four year Scottish Development Agency co-ordinated programme of physical and economic development has already created a successful business environment.
- The Clydebank Task Force is now inviting the private sector to share in the substantial business and development opportunities still available.
- The Task Force has identified and evaluated specific projects in the industrial and commercial sectors for which it is seeking joint venture partners.
- Including Enterprise Zone status, Clydebank offers perhaps the most comprehensive and flexible public sector financial support package in Britain.

A Tax Efficient Investment Location

Clydebank Enterprise Zone is unaffected by the changes announced in the 1984 Budget. Thus, 100% first year relief against Corporation Tax still applies to all commercial and industrial building work. Together with continuing rates relief, this underlines even further the value of investing in Clydebank.

Results for the Period to May 1984

New industrial/commercial floorspace completed	920,000ft ²
Industrial/commercial floorspace taken up	950,000ft ²
Companies established	229
New job places created	2,577
Public Sector Capital Investment to date	£19.5m
Committed private investment in property alone	£17.85m

Copies of the Clydebank Development Prospectus may be obtained from Clydebank Task Force, Clyde House, 170 Kilbowie Road, Clydebank G81 2UA. Tel. 041-952 0084.

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THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

Independence gives hope of security

Ti mDickson explains how a concrete pipemaker avoided the possibility of closure

CONCRETE pipes can hardly be described as a glamorous business in this electronic age—but 60 people in the Cambridgeshire town of March now see them as a solid foundation for their future prosperity.

Just over two years ago when Cawoods Concrete Products (as their company was then known) found itself merged with the giant Redland construction materials group, that future must have seemed somewhat less secure.

Redland, for example, had previously sold off or closed down all of its pipe-making operations in the UK, including plants at Catterick, Poole and Wombourne, while Cawoods' parent company—frustrated by consistent losses in the late 1970s—had earlier shut its Greenwith and Belvedere concrete block works in an effort to make the March-based operation viable.

"The merger of Cawoods and Redland thus raised a major question mark over the future of our company," recalls Tom Moore, the managing director sent in at the end of 1979 with instructions from Cawoods, as he puts it, "to mastermind the recovery or close the place down."

"We were optimistic about our order book, but we could easily have been sold to a major competitor and our jobs moved elsewhere."

Thanks to a management buy-out announced exactly a year ago this week, 60-year-old Moore today controls his own destiny and that of his employees much more closely. In a move which has so far proved remarkably successful, the management team paid Redland £100,000 for the assets, brought in accountant David Willetts as a new non-executive chairman, and changed the name of the company to March Concrete Products.

Besides the executive team, which holds just over 30 per cent of the equity and Willetts (15 per cent), other share-

holders include ICFC, part of the Investors in Industry Group (23 per cent) and local MP Clement Freud (who paid £10,000 for his 15 per cent stake).

In an industry which still suffers from serious overcapacity and price cutting and continues to see imports (particularly at the smaller diameter end) from plastic pipes and other plastic-based materials, survival for March is bound to be a struggle in the years ahead.

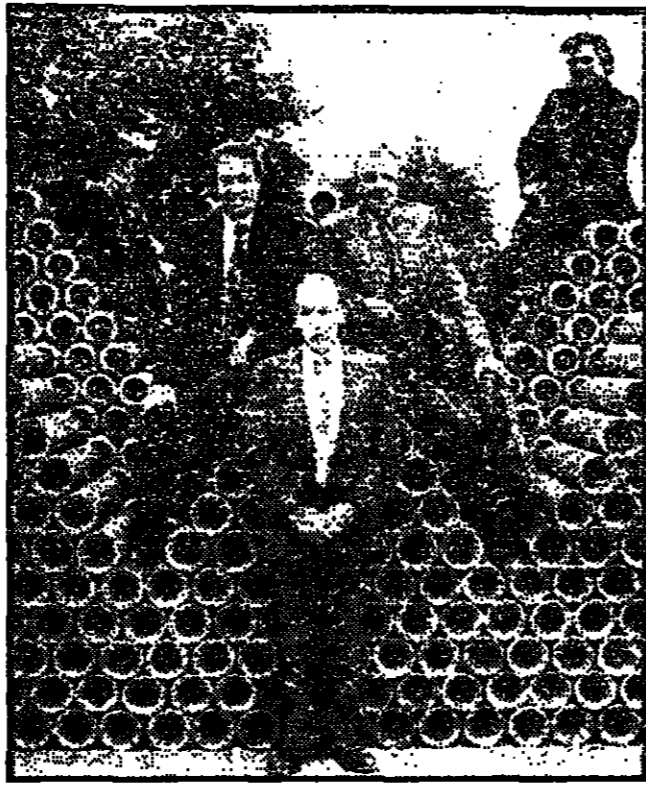
The company claims roughly a 5 per cent share of concrete pipes in the UK—where Amey Roadstone Corporation (part of Consolidated Goldfields) is the undisputed market leader with an estimated 20 per cent share.

The first year's results are certainly encouraging with sales up from £1.7m to £1.85m and profits up 50 per cent to around £120,000 in the 12 months to May this year. But while undoubtedly reflecting the new commitment of the management and workforce to the business, this performance must also be put in the context of the attractive price—a substantial discount on assets—which the new owners paid for the company. To keep up the momentum in a competitive market March must remain highly cost conscious while continuing to invest in new ideas and new techniques.

Corrosion

Perhaps the most interesting feature of the company a year after the buy-out is its directors' belief that their new-found independence has given them both the freedom and confidence to do just this.

March, for example, is now investing heavily in marketing Dramix steel fibre-reinforced concrete—a product which the company has developed over the last five years in conjunction with the Belgian Bekaert Group. Composed of cement, aggregates, sand, steel and water, the



One year after the buy-out: Tom Moore (centre) with his manager partners (l to r) John Daisley, Alan Wilson, Leo Doyle and Mike Faxton

Dramix product has exactly the same composition as conventionally reinforced concrete, but being "homogeneously reinforced" March claims it is highly resistant to cracks and reduces the risk of corrosion.

Moore is convinced that the buy-out has significantly speeded up this project, which hitherto had been chugging along in the development stage but which now accounts for 10 per cent of total turnover. "Being our own masters we can follow our own inclination," he observes.

Much more ambitiously, however, March is currently contemplating a major £1m investment programme which would involve purchasing a highly sophisticated numerically controlled concrete pipe-making machine from Pedershaab Maskingfabrik of Denmark. Willetts claims this would significantly improve the quality and competitiveness of March products and would put the company "well ahead of its competitors."

Financing, he says, is not a problem since ICFC, Lloyds Bank and a European Community lending scheme are already lined up in support.

"The main limiting factors in most businesses are management time, the product range, and size of profits," Willetts and Moore are aware

that March is overdependent on concrete pipes and with unutilised land beside their existing premises are on the lookout for opportunities to diversify.

In the meantime, nobody can say they have not thought through a strategy to retain their independence. Originally enlisted to save local jobs and discourage Redland selling the business to the likes of ARC, Freud is seen as a useful political weapon "if anyone tries to do anything funny."

ICFC, meanwhile, was invited to take part in the financing primarily because "its name on the share register gives us respectability." And, after explaining the ownership change carefully to suppliers and customers alike, the company has gone out of its way to develop an independent image.

With Freud's Liberal Party visibly committed to employee share ownership, it is perhaps embarrassing for him that March does not use this type of participation.

Moore emphasises that he and his fellow managers "have no philosophical objection. We have a bonus scheme but when we looked into the principles of employee share ownership we could not see how we could make them work in this instance."

Mutual benefit of graduate placements

WHEN a student leaves university he or she has tended to look to the Civil Service or big business for employment.

Traditionally the small business has had little social cachet for UK graduates. At the same time many self-made small businessmen have seen little to attract them in the proverbial long-haired academic.

But now a pioneering project, coordinated by Durham University Business School (DUBS) has set out to change that.

During the last year 24 graduates have been given five months' placements with small local businesses in a tripartite project involving the Manpower Services Commission, Rothmans International, a large employer in the area, and DUBS.

Of the 24 students all have now secured employment, eight with the small businesses with which they did their placements.

In discussing the gulf between graduates and small business, Julian Phillips, programme co-ordinator at DUBS, says: "On the one hand there is a belief that small businesses or self-employment are not fit occupations for graduates." On the other, he goes on, owner-managers are often frightened of recruiting graduates. If owners were successful they felt pride in working themselves up from the bottom. If their businesses were not going well the arrival of a graduate in their business could cause anxieties.

"We have shown," he says, "that the skills of a trained mind can be of immediate benefit to a small firm, whereas in a large organisation an individual has to wait a long time to make an impact."

The major problems expressed by graduates, says Phillips, were those of establishing a relationship with the owner-manager and lack of experience in their particular project work.

As for the owners of small businesses, their concern was that the projects being undertaken by the graduates should be relevant to their business.

"In the end all these problems were surmounted," says Phillips, "and people were treated seriously. Both sides were given a chance to give each other the other."

"In the beginning I was not overkeen," says Ian Farnworth, chairman of Cinesport 7, of Langley Park, County Durham, which makes commercial and industrial videos. Richard Hicks, his graduate placement had a degree in Geography and Botany, a training which Farnworth felt was very different from that needed to make videos.

"But I found," observes Farnworth, "that the great thing about a graduate is the ability to learn. That is what we must look for in an industry which has rapidly changing technology rather than an individual with a single skill training."

Richard Hicks project was to develop a closer liaison between clients and the production company. He had to establish the role of co-ordinator within a company that had grown rapidly. Before starting the job however he spent three months learning all the technical aspects of video-making.

"Since Richard became production co-ordinator the lead-time between an initial meeting with a prospective client and starting the job has been reduced from 10-14 weeks to seven," says Farnworth, who started his business two and a half years ago and employs seven people.

Ambition

Hicks' ambition had been to work with butterflies and moths. However, last month Cinesport 7 offered him a full-time job which he accepted.

On Friday Hicks was awarded third prize in a competition which marked the end of this initial DUBS scheme (similar projects may be initiated again by DUBS and other business schools.) The first prize was won by Craig Apey who planned and executed a marketing programme for a small business, Autobody, which fits invalid chairs into car bodies.

Second prize was won by Mandy Rigby, who worked at Hayward, of Peterlee, an electronics component manufacturer. She did market research for future products and prepared and presented the application to the Department of Trade and Industry for selective financial assistance.

Three of the six finalists in the competition, sponsored by Carreras Rothman, were women. All three suggested that if there were hurdles to be got over in establishing a business woman posed additional problems.

Lisa Wood

Exporting

BOTB dangles a carrot

A CAMPAIGN to encourage more small businesses to become exporters is being launched by the British Overseas Trade Board (BOTB). Conscious that many businesses are unaware of what it has to offer, the BOTB is from today dangling the carrot of a free introductory voucher worth £150 in front of any company which has so far not used its main services.

The voucher can be offset against the normal charge for, for instance, a market report or place at an overseas exhibition or added to the existing subsidy under the Market Entry Guarantee Scheme.

The BOTB, which anticipates a healthy response to its initiative, accepts that "£150 is not in itself a large sum," but says the offer should be regarded as "an incentive for the new exporter to use BOTB services" and is "first and foremost an introductory promotional gesture."

The scheme is one of the main recommendations of a report also out today on the BOTB's services "in relation to small firms." Written by Roy George and Gisela Burg, the two small company representatives on the Board, the report suggests only small changes to existing BOTB services while concluding that the biggest need is to "reach" and help more potential exporters.

Four out of five BOTB customers are already smaller firms—defined as companies with less than 200 employees—and the bulk of net expenditure of £27.5m goes towards helping them. The report says the authors, should be continued.

"We believe that the BOTB needs both to encourage established exporters to export more, and to devote a good part of its resources to bring along new or small home market oriented companies so that they become the established exporters of the future."

Financial constraints—which affect all Government departments at the moment—will undoubtedly act as a brake on the BOTB's ambitions. But it is nevertheless significant—if not altogether surprising—that the board rejects the view expressed in some quarters that help should be concentrated on

larger and more established companies on the grounds that this is likely to lead to more additional exports in absolute terms and hence a more productive use of BOTB resources.

Burg and George emphasise that the board needs to involve other exporting organisations besides renewing its own efforts. They propose that the BOTB prepares a PR briefing kit for export clubs, chambers of commerce, and similar bodies, explaining how to attract editorial coverage in the local press, time on local radio etc; they welcome the current revamping of BOTB literature—including more "easy to read" single sheet leaflets in a more attractive style; and they point out that the transfer of BOTB regional office records in the near future on to a microcomputer will help focus the publicity and promotion effort.

Substantial

Among recommendations for developing existing services, the report suggests that:

• The payment of travel grants to companies going on overseas missions and joint ventures should be speeded up. At the moment slow payment appears to be a problem.

• The BOTB should introduce a more substantial discount for first time exhibitors on stand space at BOTB-supported trade fairs.

• One BOTB regional office should act as a pilot in keeping a list of exporters willing to give advice to new exporters on particular markets.

• The present minimum subscription of 150 notices for the Export Intelligence Service (information sent by Embassy staff on overseas markets, products, and export opportunities) is too high. It should be reduced to 50.

• The BOTB should encourage UK exporters to pass on to overseas posts export opportunities for goods and services which they do not themselves supply.

Copies of the report are available from BOTB, Room 235, 1 Victoria Street, London, SW1. Tel: 01-215 6322. Details of the new voucher scheme should be sought from the same address or regional offices. **T.D.**

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SIR DENIS ROOKE OF BRITISH GAS

'I'll be judged by my results'

By Ian Hargreaves

New Zealand's need to adjust

IF ONLY a Hawke could swoop into the politics of New Zealand. Someone with the broad political appeal of the Australian Prime Minister is needed to spell out unpalatable truths to the country and to set it on an economic course in which the people's expectations tally more nearly with reality.

Two forms of merger policy

THERE IS an interesting contrast between the 50-page merger guidelines published last month by the U.S. Justice Department and the brief statement issued last week by Mr Norman Tebbit, Secretary for Trade and Industry.

IF SIR DENIS ROOKE were still an infant, he would certainly be dubbed terrible. It is just turned 60. Sir Denis is still capable of striking terror into the heart of anyone who steps across what he deems to be the true path of progress for British Gas, the state body he has run since 1974.

There have been many vivid clashes of personality, none more so than the still reverberating one with Nigel Lawson, then Energy Secretary, now Chancellor, which began when Sir Denis publicly attacked the energy content of the 1981 Queen's speech.

People who live in glass houses

Feelings run high in the closely knit and venerable club of world glassmakers on the subject of Bill Davidson, the quiet but aggressive president of Guardian Industries, now involved in a takeover bid for the company.

Men and Matters

Transport enforced its no-smoking ban on the London Underground. It hasn't yet been extended to the platforms, but this could happen eventually.



Sir Denis: 'I'm essentially about the long term'

Burmah Oil man who last year became British Gas's chief executive. He used to run the East Midlands region with admitted firmness and seems positively to relish the latest Government target of reducing non-gas costs by 12 per cent in real terms over four years.

really any other body British Gas can be compared with, at home or abroad. So political opponents tend to resort to the argument that since British Gas is a large, centralised monopoly making huge profits, it must be wasteful and bureaucratic.

USM Beware of first impressions

In January of this year we published the 1984 edition of our now well-known USM Handbook. Well-known, that is, to those requiring background information on all companies traded.

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CONTINENTAL ILLINOIS

The white knight hasn't arrived

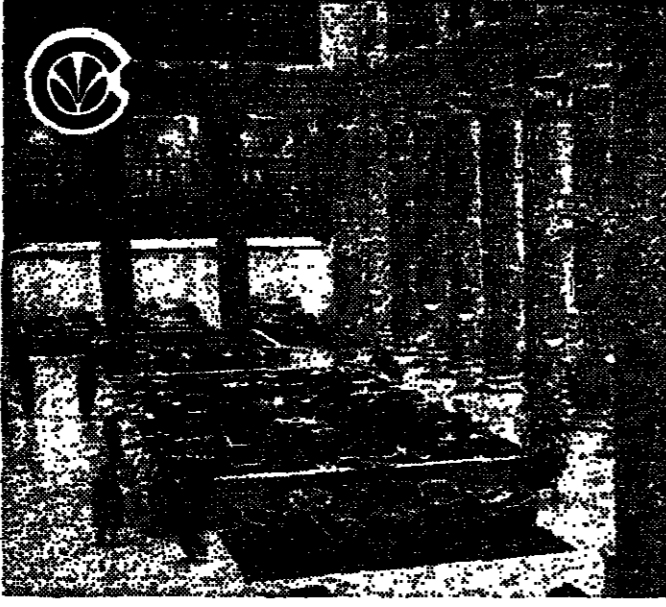
By William Hall in New York

TWO MONTHS after U.S. bank regulators stepped in to stop the multi-billion dollar run on Continental Illinois, there is still no sign of a long-term survival plan for America's eighth biggest bank and bankers believe that unless action is taken soon, the regulators will be left with an expensive skeleton.

Hopes that a white knight in the form of a foreign bank or a wealthy U.S. money centre bank would step in and take Continental Illinois over its hands of the regulators at no cost, have all but evaporated. So have hopes that the bank would quickly trade its way back to financial health as an independent entity, or reliance on long-term official support. Continental, which not so long ago was one of America's proudest and most profitable banks, is writing as every week goes by. Now there are suggestions that the regulators may be growing impatient with the top management at the bank and may be considering changes over the new management has likely only been in place for a couple of months.

Mr William Isaac, chairman of the Federal Deposit Insurance Corporation (FDIC), who presided over the rescue, must decide soon what should be done about Continental's long-term future. His room for manoeuvre is fast running out.

The bank is being forced to put its odds for its future, which means that it is almost certainly losing money and finding it difficult to compete in the corporate lending market. Its traditional bankwork, uncertainty over the future is damaging its client relationship, staff morale is slipping and senior executives are starting to quit. Meanwhile, Continental's rivals are gathering in the wings and are already making inroads on its market share. No bank can survive for long in such an uncertain environment.

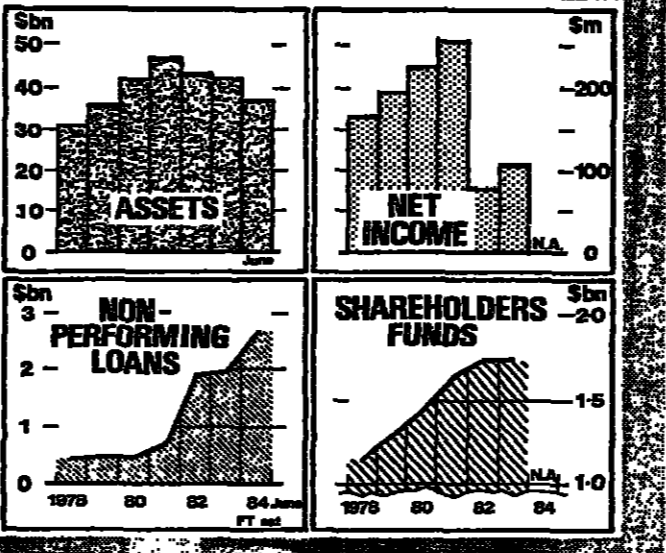


The big international depositors, who precipitated Continental's problems when they withdrew their money in early May, have failed to return in sufficient numbers to enable the bank to function without relying on the \$5.5bn "safety net" from the commercial banks.

The bank, which has the benefit of a \$5bn temporary credit injection from the FDIC and leading U.S. banks, is still borrowing another \$2bn of overnight money from the Federal Reserve Bank of Chicago, its lender of last resort, plus over \$4bn of Fed funds on an overnight basis from the "safety net". Though Continental's funding needs have dropped as it has shrunk its balance sheet, the official support group is still providing over a quarter of the bank's funds.

are reluctant to place long-term funds with the bank in case the FDIC withdraws its guarantee before the deposit matures. Indeed, several U.S. bankers believe that the FDIC is in a bigger fix than it dares to admit. Not only has it failed to restore long-term confidence in Continental, but its handling of the case has made it very vulnerable to lawsuits from depositors of smaller banks which have failed in the U.S.

The bank's balance sheet has sheet, its deposits still dwarf the FDIC's \$16bn of total funds. Mr Isaac is understood to have set an end of July deadline for the implementation of a more permanent solution. Most observers believe that either Continental will be forced into a merger or will be allowed to remain independent with the help of a long-term assistance package from the regulators.



Martyr Barnes

deal to resolve Continental's problems, there is not going to be a bidder. The two most obvious candidates, First Chicago and Chemical Bank, have said publicly that they no longer want to be considered as merger partners. The weakness of their share prices following the disclosure of their interest in Continental, is understood to have deterred their managements from proceeding with a bid in the absence of a promise of sizeable Federal aid in any merger.

Parallels have been drawn with the rescue of First Pennsylvania Bank in 1980. After it ran into difficulties in the bond market, it slimmed itself and has managed to trade back to health with the help of a \$500m five-year assistance package, and a continuing funding commitment of \$1bn in lines of credit from leading U.S. banks. At the time, the Federal Reserve indicated that its discount window would be available "as appropriate".

Mr John Lyons, a former bank regulator now running his own consultancy firm, says that the "only solution which makes any sense is the First Pennsylvania solution." He believes the authorities will be forced to permit Continental to survive in its own right while receiving govern-

ment support until the bank finds its own level and "that level is believed to be substantially below its present size."

Lombard

Shorter hours and job losses

By Anatole Kaletsky

WHETHER employers like it or not, the bandwagon for shorter working hours in Europe is now unstoppable. The offer of a 39-hour week to German metalworkers will act like the release of an emergency brake. Coming on top of the gains on working hours made in the past few years by unions in France, Belgium and the Netherlands, the German settlement has virtually destroyed the mystique surrounding the figure "40."

But if the principle that shorter working hours are attainable has been firmly established the reasons for setting this objective remain somewhat fuzzy. Unions declare they are cutting hours to create jobs. But few, if any, are prepared to endorse openly the corollary spelled out recently by the European Commission: that reductions in hours must be matched by corresponding cuts in pay if they are to stimulate employment. Beneath the surface, however, there are signs that a modified version of this doctrine could gradually be winning acceptance, perhaps unconsciously, among many workers.

While cuts in working hours are not being matched by reductions in wages, they are being accepted by some union negotiators as a partial substitute for wage increases. On the other side of the coin, work-sharing arrangements may not be creating jobs, but they are helping to preserve the ones which exist.

The "new classical" economists who dominate policy thinking today can point out, of course, that distinctions like these are vacuous: there is no difference in principle between accepting a cut in wages and foregoing a wage increase which would otherwise be on offer; new jobs and old jobs are theoretically indistinguishable and the existence of both depends simply on the level of real wages.

For people who think like this, any linkage between shorter hours and jobs is manifestly absurd. Workers could accept compensating wage cuts, in which case they would be better off simply taking their

new lower wages and working their present hours. The lower wages would then allow employers to raise output and create more jobs; in such circumstances, working hours limitations would simply impose an artificial and unnecessary cap on the total amount the economy could produce. Alternatively, if workers refuse to accept real wage cuts in exchange for shorter hours, they will inevitably expose their employers to higher production costs and condemn the economy to lower levels of output and employment.

Such arguments leave out of account the two most important features of the present European jobs crisis—productivity growth and government-imposed constraints on total economic output. Unless European governments are prepared to adopt much more expansionary macroeconomic policies, in the style of Reaganomics, European industry's proven capacity to generate sustained productivity growth will continue to cut into employment.

Cuts in working hours offer a way out of this conundrum which is in many ways more attractive than the currently fashionable idea of emulating America. After all, the key to America's impressive record of job creation has been an almost flat long-term productivity trend.

By making cuts in working hours conditional on productivity improvements, European employers could continue to keep abreast with new production technologies without forcing their workers into the role of the queue. By accepting reductions in working time as a substitute for real wage increases, European workers can protect their jobs while sharing their industries' productivity improvements.

In an ideal world, Europe's productivity improvements could be generating higher economic growth instead of more leisure. But as long as European governments stick to their present restrictive monetary and fiscal doctrines, limitations on working hours could do more to reduce unemployment than they would be able to constrain economic output.

U.S. policy and recovery

From Professor Wynne Godley. Sir.—The correspondence about the U.S. recovery has become confused because my first reply (June 29) to Professor Harold Rose appeared on a day when, it seems, Harold's Bank were just about to close. I had to receive a copy of the Financial Times.

It appears that everyone who has written to the Financial Times on this subject, including now (July 5) Harold Rose himself, agrees that fiscal expansion has been a significant factor contributing to the U.S. recovery. This is what apparently had been denied by the Chancellor.

I think it should be added that the OECD figures for the UK, which Professor Rose quotes in his original letter, show that last year there was a substantial expansion in the fiscal stance (appropriately defined). So it now looks as though the recent expansion of domestic demand here has been the result of a fiscal U-turn after all, assisted by a credit boom.

(Professor) Wynne Godley, Department of Applied Economics, Sidgwick Avenue, Cambridge.

The effect of milk quotas

From Mr A. Rosen. Sir.—Your supplement article on Irish agriculture (July 2) was indeed timely appearing as it did on the opening day of the Royal Agricultural Show in England.

Your correspondent, Brendan Keenan, bemoaned what he considered the minimal 4.6 per cent increase in milk production that is to be allowed Irish dairy farmers in 1984. He omitted to mention the various ways in which the Irish will ensure that they not only meet this generous quota (when compared with the 9 per cent reduction imposed on British dairy farmers), but also exceed it so that they may then seek an even greater increase in 1985.

Widespread smuggling of liquid milk from the north to the south is taking place; quotas are being sold and transferred; and various direct supplies by farmers to consumers are being omitted from the quota calculations. The Treaty of Rome which originally set up the EEC, established that all farmers in the Community should be treated uniformly—the current debacle over milk production believes this government's, and indeed, most European governments' intentions to deal equally. The increase allowed for in Ireland's production of milk was a straightforward and piece of political blackmail and

Letters to the Editor

should be acknowledged as such. The total disregard of sane business practice by imposing a 9 per cent cut in Britain's milk production at 48 hours notice has already had dramatic and redundant effects on hundreds of workers, and more will inevitably follow. Feeding-stuffs manufacturers have seen their dairy feed sales drop by over 50 per cent while tractor manufacturers have already lost 30 per cent of their budgeted sales.

The Milk Marketing Board, one of the major culprits in failing to anticipate and prepare for quotas, has already made redundant many hundreds of workers, and more will inevitably follow. Feeding-stuffs manufacturers have seen their dairy feed sales drop by over 50 per cent while tractor manufacturers have already lost 30 per cent of their budgeted sales.

Companies even more closely connected with dairy farmers have suffered what could well turn out to be terminal blows. All this, and much more to follow, and injudicious decision by the EEC leaders to enforce quotas. This confusion has been exacerbated by the total unpreparedness of the farming institutions to cope with such political folly.

The full knock-on effect of milk quotas has yet to be seen and it will be with a wry smile that one reads your headlines in August touting the great milk drinking public of a shortage of milk for human consumption in Britain as a direct result of this political ineptitude.

Anthony Rosen, Moor Hatches, West Amesbury, Wills.

Taking a position

From Mr L. Staden. Sir.—Stefan Wagstyl's article (June 30) on switching from the UK Gilt market into the U.S. Treasury Bond market, gave us some amusing implied change rates, but failed to assess the nature of foreign exchange risk.

A switch of under 15 years maturity would lose money if the exchange rate were to rise above \$2.00. As it is only three years since the dollar was last at this level, we must look to the very long end to guarantee our profits.

Consider a 30-year switch from Exchequer 12 per cent 2012-17 into the long bond; this would require an exchange rate of \$2.35 before it went wrong. Unlikely, yes, but not really the point. The Salomon breakdown figures for the German and Swiss markets, on ten-year switches, are DM 1.68 and SF 1.01. This does not mean

that these are the expected rates, it just illustrates how risk-averse long term investors are when it comes to foreign exchange. If Swiss investors are prepared to forgo premiums of up to 8.7 per cent on relatively short bonds, why should a UK fund take a 30-year position in the foreign exchange market on the strength of a meagre 2.6 per cent differential?

Lawrence Staden, 31 Sun Street, EC2.

Workplace ballots

From the National Officer, Electrical Electronic Telecommunications and Plumbing Union.

Sir.—The superficial appraisal of the recent Transport and General Workers' General Secretary's election by Phillip Bassett (June 30), uses the alleged return of 39 per cent as the sole yardstick of democracy. On this basis, Soviet elections are more democratic than British elections.

Far from shedding new light, such systems of election procedure, substitute the murky shadows of the rotten borough system, from which modern electoral practices emerged.

At every stage in the election procedure in the Transport and General Workers' system it is wide open to abuse. It is more open to abuse than even the system which applied in the well-known EETPU balloting scandal. A brief summary of the defects of the election procedure used are as follows:

There is no central register of members on which ballot papers are issued to branches. Votes recorded at branch meetings, which is part of the Transport and General Workers' procedure, can be grossly inflated. Voting papers collected by trade union representatives in bulk from the branch for distribution at the workplace (a major feature of the Transport and General Workers' procedure) may never reach the voter. There may be, and usually is, bias in any distribution which does take place. Some are highly pressurised, while more discerning members can be ignored. Unacceptable papers can be destroyed, switched or supplemented, and if not at the workplace, at any of the collating and counting points in the return journey to head office. In the Transport and General Workers' election there were nearly 1m unused papers floating about within the system

with no independent supervision at any of the many stages of distribution or return. No wonder cries of "foul" are loud and frequent, and already instances of alleged abuse are being cited. The Bristol Evening Post has reported new membership cards being issued already franked as having voted.

Legal redress as argued by John Selwyn Gummer in defence of such ballots is costly and largely impractical, for other reasons. Workplace ballots contain within their essential procedures, the very seeds of malpractice. What court can decide the point at which pressure to vote for one, and resistance to access to information or ballots in relation to another, become fraudulent, especially where it can be argued that the members' complaint springs mainly from his own inertia or indifference?

A person denied a vote for a candidate he does not know in an election he is unaware is taking place, suffers no feeling of loss, nor is he likely to rush to court against practices which are seen as inseparable from the election methodology employed. To prove abuse could prove as difficult as pinning a globe of mercury to a pane of glass.

Comparing such workplace elections favourably against the postal balloting system used in the EETPU, where the only factor to vote for is the alleged higher turnout in the former, without regard to any of the other essential considerations, is misleading in the extreme.

If the Government lends its authority to workplace ballots, the credibility of such procedures will be enormously strengthened and the fight for the only practical alternative, namely secret postal voting, will suffer a heavy reverse. In Mr Chapple's words: "It may be too much for the TUC to ask its mixed bag of affiliates to favour postal ballots. The Government can afford to be less mealy-mouthed."

P. McMahon, Hayes Court, West Common Road, Bromley, Kent.

There still is...

From Mr S. Lyon. Sir.—The demise of "Tibbits" reminds me of an occasion in the 1950s when I was catching a train from Euston to Liverpool. The man in front of me in the queue at the bookstall asked the assistant: "Are you got Tibbits?" No, he hadn't. "Well, then, 'ave yer got 'i' Financial Times?" Was your page three something special in those days? Stewart Lyon, Cuardale, White Lane, Guildford, Surrey.

Unigate advertisement featuring a large logo, the headline 'Getting into Shape', and detailed financial highlights for 1983/84 and 1982/83. The highlights table shows turnover of 1,766.2 vs 1,622.1, operating profit of 71.9 vs 61.1, and earnings per share of 18.5 vs 14.1. The text describes Unigate's long-term strategy and its focus on UK food business and dairy holdings.

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RATE RISE MAY BRING FURTHER SETBACKS

Hong Kong stocks slide steeply

By DAVID DODWELL IN HONG KONG

SHARE PRICES on Hong Kong's stock market slid steeply yesterday as the colony's business community came to terms with an unprecedented 34-point prime lending rate increase introduced on Friday night. The increase, an emergency move to prevent a collapse of the local currency, lifts the prime rate to 17 per cent.

The Hang Seng index ended the day down 49.26 points, at 773.50, with stock market operators forecasting further falls in the days ahead. The index has dropped to its lowest level since September last year, when panic selling took it down to 690 points. The index is now 400 points below its 1984 high.

Hong Kong's financial authorities yesterday took bleak comfort in the fact that the Hong Kong dollar had stabilised in the area of HK\$7.85 to the U.S. dollar, compared with falls on Friday to HK\$8 to the American dollar. That, however, was at the cost of interbank rates soaring to between 35 and 40 per cent for overnight money.

Senior bankers considered that the squeeze might continue for several days before the local currency was brought back to the HK\$7.80 level at which it has been

pegged against the U.S. dollar since October 17 last year.

Stock market operators took comfort from the prompt, decisive action by the colony's monetary authorities to protect the currency on Friday night. Talk of the authorities' lacking the means or the will to defend the dollar at that level have now subsided.

However, speculation is still strong that interest rates are set to rise further in the U.S., with all eyes focused on the meeting of the U.S. Federal Reserve board early next week. As a result, upward pressure of Hong Kong interest rates is unlikely to subside in the near future.

Exact reasons for Friday's collapse have still not been found. It has been clear for several weeks that the progressive strengthening of the U.S. dollar against currencies worldwide was creating problems for Hong Kong's monetary authorities, and putting the pegged rate under strain.

Once the run occurred, the overriding bearish mood in Hong Kong's financial markets took over, and, in turn, took its toll on the stock market yesterday. It has become clear to Hong Kong people

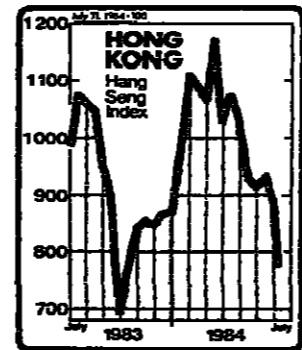
that the secret Sino-British talks over the colony's future have reached a critical stage, with important differences remaining between the two sides.

Political uncertainties about the fate of the talks have dominated the stock market for many weeks. That is likely to continue at least until September, when an agreement between China and Britain is to be signed.

Commenting on Friday's interest-rate increases, one senior Hong Kong banker insisted the move was "an emergency response to an emergency situation." He added: "Once it is clear that the situation has stabilised again, local interest rates are likely to come back down very fast."

Stock market analysts seemed less sanguine. One noted: "The Hong Kong dollar certainly strengthened from Friday lows, but not to the extent that people feel comfortable."

Like other operators, he was not convinced that the market had yet touched the bottom: "It is all a matter of political confidence at the moment," he said. "With all of the uncertainties around us between now



and September, there is certainly no good reason for buying shares at present prices."

Most stockbrokers agreed that further falls into a range of 700 to 730 on the Hang Seng index were likely.

Stockbrokers were, nevertheless, consoled that the market had remained composed. One said: "Compared with the crisis that was in the air of September last year, the mood is nothing like as bad. It is more a matter of indifference."

Preparing for a storm, Page 4; Market report, Page 27; Leading prices, Page 30

Strikes at bases add to strain in Greek-U.S. relations

By Andriana Ierodiakonou in Athens

PERSISTENT STRIKES by Greek workers at the four U.S. military bases in Greece may be causing second thoughts in Washington about a \$200m project to update base facilities, according to American officials.

The project was discussed during a visit by Mr Casper Weinberger, the U.S. Defence Secretary, to Athens in April.

Since then, nothing has been heard of the plan. "We suspect it is linked to the outcome of the base strikes," one American official said.

Members of the main Communist-controlled union, representing 1,600 Greek employees at the bases, have been on strike since July 2. Tension has been particularly high at the Hellenikon air base east of Athens, where strikers have reportedly been interfering with the entry of U.S. military personnel and Greek workers not on strike.

American anger at police failure to curb the strikers has contributed to the impression that Greek-U.S. relations are currently at their lowest ebb since the Socialist Government of Dr Andreas Papandreu came to power in 1981.

The Greek base workers' union has been striking sporadically since the autumn of 1982. Workers are demanding a retroactive revision of promotion scales, and the introduction of index-linking of wages and a 37½-hour week, as in the public sector.

American officials calculate that meeting these demands would mean an immediate bill of about \$2m.

A Greek arbitration court ruled in favour of the union's demands last December, but the Americans say that under the 1960 agreement governing the status of Greek base employees, work terms and conditions must be settled through bilateral Greek-U.S. talks.

American officials are now hinting that Washington, as a reflection of poor relations with Athens, is in no mood to rush into talks of this kind.

No date for the start of talks has yet been set and they ruled out giving in to the union demands.

Reginald Dale, U.S. Editor, adds from Washington: The Reagan Administration was reported yesterday to be planning to block a Greek attempt to acquire surplus American-built F-5 fighters from Norway, largely to show disapproval of what it regards as the Papandreu Government's last attitude towards terrorism.

Washington was also said to be angered by what it considers to be the continuing anti-American tone of remarks made by Mr Papandreu and other members of his Government. U.S. officials said that most or all of the 16 F-5s would probably now go to Turkey, placing further strains on Greek-U.S. relations.

They added, however, that the final decision, which is expected in the next two weeks, would have no bearing on Greece's request to buy new F-16 or F-18 fighters, which would be financed with U.S. credits.

The U.S. has been particularly irritated by Greece's recent release of an alleged Jordanian terrorist, who was suspected by American and British intelligence of planning to blow up an airliner.

The terms under which Norway acquired the F-5s 10 years ago stipulate that the aircraft may not be transferred to another country without U.S. permission.

U.S. officials said that Turkey had been the first to ask for the aircraft, which would be provided free of charge. Turkey had a much greater need to modernise its air force and less money to do so than Greece.

THE LEX COLUMN
Sterling halted at the quayside

The arrival of a national dock strike like a bolt from the blue last night left the stock market conspicuously short of a ready reckoner for the occasion. Fast shooting economists were quick on the draw with statistics on the impact of the two-week dockers' strike in the mid-summer of 1972. These leave no doubt about the potential risks of this latest banana skin for the Government exports fell in 1972 by a seasonally adjusted 33 per cent between July and August. This had little or no apparent effect on the financial markets at the time, however, where equities, gilt-edged and sterling felt no interruption to a sharply upward trend.

It might be rash to deduce from the muted reactions of last night's London markets that the same will apply this time round. For not only is the City of London already accommodating itself to the coal dispute, and the routine uncertainty of this week's Opec conference; but it is caught these days in an equivocal state of mind about the underlying trend of its markets. Indeed, the not unfamiliar predicament of the financial community over a run on sterling looks more and more like an acid test of market psychology—more precisely, of whether the bull market has any life left in it.

Undermined

As it happens, similarly critical stages have been reached in many of the world's financial centres. The bogey in almost every case is, of course, the foolish behaviour of the U.S. dollar. This, more than local problems of industrial relations is the real background to the slide in the pound, even though sterling has lately cut less than a dash against most other currencies. The same applies wherever non-dollar financial assets are finding themselves undermined by the strength of the U.S. currency: commodities, gold and non-dollar paper assets are all creeping ominously.

Nowhere has this been better exemplified in the last few days than in Hong Kong. The colony is again hitting that political uncertainty, telescoping the perspective in reflection of poor relations with Athens, is in no mood to rush into talks of this kind.

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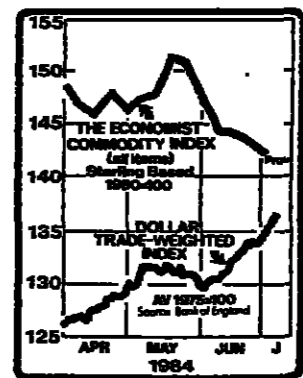
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In fact, gold-mining shares seem to have been protected by the ring which has closed around their ownership. Some 85 per cent of the present market float of South African gold mines is now held by no more than 60 or so companies. Of these, 40 are international gold funds which appear to have sold their shares rather less readily than individual investors used to. If they were now to find themselves obliged to sell — not least under the pressure of unit redemptions — traffic in the international gold market could turn into the classic one-way street.

It is clear that the case in London. The short-lived benefit to sterling of last Friday's base-rate increases suggests that the UK authorities may now be unequipped to deal with the challenge presented — however unwittingly — by the Federal Reserve. The composition of the most recent money figures betrayed a heavy flow of foreign deposits out of the UK money supply. The parallel weakness of the Swiss franc perhaps indicates that distressed U.S. banks have been picking up on the more liquid international markets in which to unload salable non-dollar assets.

Illiquidity of another kind meanwhile looms large over the international gold market. The 33 per cent fall in the FT gold shares index since March has brought this market back from the upper atmosphere; but set alongside the 17 per cent decline in gold bullion over the same period it looks no more than

the kind of correction decreed by the normal arbitrage between the two markets. The simultaneous 26 per cent decline in the rand — cutting back the value of South African dividend's to U.S. investors — and the obvious decline in gold's attraction in view of high real interest rates both suggest a sharper fall in gold shares might have been in order.

Oversupply

The economics of gold mining suggest that the oversupply of gold is unlikely to abate. This is the more so since the real cost of holding metal under today's interest rates is once again becoming an undeniable deterrent — a yawning contrast with the situation 10 years ago when gold shares offered a real return and U.S. Treasury Bonds did not. The speed of the fall in both shares and bullion must leave open the possibility of a technical rally in the near term. But the only thing which can make a lasting difference would be a reversal of those forces which continue to fuel the dollar.

What the gold markets really need is the long fabled sudden collapse of the dollar; a slow depreciation of the U.S. currency might have little effect, since it would not necessarily deter investors from the bond market. As for sterling, in the short term, still higher UK real interest rates may offer some relief. Even those might be of no avail if the transatlantic yield differentials were to be reinforced at this stage by political complications. But this is just what the market now has before it.

Canada sets date for poll

By Bernard Simon in Edmonton

A GENERAL election will be held in Canada on September 4, the country's new Prime Minister Mr John Turner said in Ottawa yesterday.

The announcement ends speculation that he would call a snap poll to capitalise on a surge in public support for the ruling Liberal Party.

Mr Turner also announced that the Queen had postponed her trip to Canada, due to begin this Saturday, until late September.

He discussed the royal tour with the Queen during a brief visit to Britain last weekend.

According to Mr Turner international and domestic economic problems make an election necessary. "We need a renewal of confidence and certainty in this country," he said, referring to Canada's double-digit unemployment rate, rising interest rates and the Canadian dollar's decline to record lows.

He said the Government required "a clear and fresh mandate" to deal with these problems.

The election is the first since the Liberals were returned to power in early 1980 after the brief tenure of a Progressive Conservative government headed by Mr Joe Clark. The Liberals have governed Canada for 42 of the past 50 years.

They trailed far behind the Conservatives in opinion polls in the past year or two, as a result of unpopular economic policies and the autocratic style of Mr Pierre Trudeau's government.

But Mr Trudeau's retirement and the election of Mr Turner as party leader last month have boosted Liberal fortunes. The Liberals are running slightly ahead of the Tories in the polls.

In the present parliament, the Liberals hold 139 seats, the Tories 100 and the socialist-leaning New Democratic Party 31. There are 11 vacant seats and one independent. The election campaign is likely to be dominated by economic issues,

BIS warns against further rise in interest rates to curb dollar

By PETER MONTAGNON IN BASLE

"MASSIVE INCREASES" in European interest rates would be needed to stem the dollar's rise on foreign exchange markets, said central bankers attending the Bank for International Settlements (BIS) monthly meeting in Basle.

Recent efforts to raise interest rates in several European countries have been insufficient to stop the dollar's advance. Further sharp rises would be politically unacceptable because economic recovery would be put at risk, they said.

Consequently, the central bankers said they were resigned to the dollar's strength, although its recent rise had added to the volatility of the markets. This made them even more convinced that the dollar's eventual fall would be dramatic.

Senior central bankers said their

discussions had, in fact, touched only lightly on the foreign exchange market. The question of concerted intervention to depress the U.S. currency had not been raised, they said.

The bankers said they spent much of yesterday afternoon discussing the outlook for September's International Monetary Fund (IMF) annual meeting with Mr Jacques de Larosiere, the IMF managing director.

Mr de Larosiere, who was visiting the BIS as part of a scheduled European tour, told the bankers that he did not expect to seek a further loan from them to boost the IMF's financial resources. Last winter central banks of leading industrial countries agreed to lend the IMF \$2m (\$3.06bn) in special drawing rights (SDR).

The IMF's resources are now reasonably comfortable, especially since it has not yet had to extend loans to three potentially large debtors — Argentina, Nigeria and Venezuela — which had been expected this year.

Mr de Larosiere, who met Sr Bernardo Grinspun, Argentina's Economy Minister, in Italy over the week-end, said it was still too early to speculate on when that country would reach an IMF agreement.

He also said an IMF facility to compensate debtors for high real U.S. interest rates was not under discussion. Such a facility was requested by Latin American debtors at their conference last month in Colombia.

Today the BIS is expected to name a new president to succeed Dr Fritz Leutwiler.

Guardian Industries chief in buyout bid

By PAUL TAYLOR IN NEW YORK

GUARDIAN Industries, a leading U.S. flat glass manufacturer, said yesterday that Mr William Davidson, president and chief executive, planned to offer \$24 a share or a total of about \$385m for the 57.6 per cent of the company he did not already own.

Mr Davidson, who has led Guardian's successful expansion into Europe through its 70 per cent-owned Luxembourg subsidiary and the recent acquisition of a 48 per cent stake in a Spanish glass manufacturer, owns 42.4 per cent of the Michigan-based company's 82.1m shares. The proposed deal values the company at \$530m compared with a book value of around \$210m.

Yesterday Guardian said Mr Davidson had begun negotiations with 10 other large shareholders who together owned 4.4m shares. Those shares, which are thought to be

Chance for Air Florida to fly again

By Our Financial Staff

A MIAMI bankruptcy judge ruled yesterday that Air Florida, the American airline that filed for debt protection under Chapter 11 of the U.S. bankruptcy code last week, can use up to \$4m of accounts receivable in the next two weeks to try to get flying again. Air Florida ceased operations last Tuesday.

The Federal Aviation Administration, Air Florida's largest secured creditor, opposed the request.

The judge also ruled that Air Florida must return two of the three Boeing 737 aircraft it is leasing from Guinness-Feat Aviation, another secured creditor.

This decision means Air Florida now has nine aircraft.

The airline is understood to have intended to ask permission to use up to \$27m in accounts receivable to get some of its aircraft flying again.

In its Chapter 11 bankruptcy petition the airline reported assets of \$145.2m and debts of \$221.4m, including secured debts of \$140m. The FAA is owed \$56m, secured by loans on three 737 airliners and the receivables.

Air Florida's largest unsecured creditors include InterFirst Bank of Dallas, owed \$32m and Boeing, owed \$30m.

Airline officials have said they want to resume their profitable Miami-London service and selected domestic and Caribbean routes.

UK dockworkers call national strike

Continued from Page 1

Yesterday's move by dockers' leaders took many people by surprise. Attention had been focused on the talks in the coal dispute. The local issue at Immingham had generally been overlooked and the dockers' threat of a national strike, made in April, had been largely forgotten.

To the transport union, however, it was simply a matter of enacting automatically its policy of national industrial action in the event of any attempt to breach or interfere with the dock labour scheme.

Mr John Connolly, the union's national secretary for docks and waterways, laid the blame at the door of British Steel. He said the corporation had been asked on three occasions last week to delay its shipments of ore to Scunthorpe until after yesterday's coal dispute talks.

The union says the loading of ore at Immingham is indisputably the work of registered dockers under the labour scheme. British Steel says everything it has done at Immingham has been covered by "existing agreements."

The National Association of Port Employers said it was appalled at the union's decision to strike. Whether or not the labour scheme had been breached was a matter for the scheme's National Dock Labour Board to decide, the association said.

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World Weather

City	Temp	Wind	Pressure	Cloud	City	Temp	Wind	Pressure	Cloud
Athens	26	79	1019	S	24	75	1016	S	84
Bombay	26	79	1019	S	24	75	1016	S	84
London	24	75	1016	S	24	75	1016	S	84
Madrid	25	77	1018	S	24	75	1016	S	84
Manila	27	81	1017	S	24	75	1016	S	84
Mexico City	25	77	1018	S	24	75	1016	S	84
New York	24	75	1016	S	24	75	1016	S	84
Paris	24	75	1016	S	24	75	1016	S	84
Seoul	27	81	1017	S	24	75	1016	S	84
Singapore	26	79	1019	S	24	75	1016	S	84
Tokyo	27	81	1017	S	24	75	1016	S	84
Washington	24	75	1016	S	24	75	1016	S	84
Wellington	24	75	1016	S	24	75	1016	S	84
Zurich	24	75	1016	S	24	75	1016	S	84

BNP taps market for FF1.5bn

Continued from Page 1

government decided to open 10 per cent of its capital to the public, primarily by allowing employees to own shares.

Since the Socialist government took power, BNP's FF1.5bn equity capital has again reverted entirely into the state's hands. M Thomas said the TP issue would allow outside investors again to "participate" in the consolidated profits of the bank, a third of which come from foreign operations. He claimed that the issue had all the characteristics of a share offer apart from the lack of voting rights.

The BNP transaction represents the seventh issue in a series of TP

launches by nationalised banks this year. The previous largest was FF1bn for Banque Indosuez.

The exact yield will vary between 85 and 130 per cent of average French bond market interest rates. It embodies a fixed portion made up of 30 per cent of bond yields and a floating part equivalent to 45 per cent of the increase in the bank's future group net profits compared with 1983.

Last year's group net profit, after small adjustments, which will serve as the base for the TP index, was FF1.52bn, showing an annual average increase of 20 per cent over the past six years — although M

Thomas admitted growth had tailed off over the past two years.

The BNP issue is expected to be particularly favoured by institutional investors

M Thomas, like other French nationalised bankers, has placed considerable emphasis in recent months on the need to strengthen capital resources. He said yesterday that the bank's nationalised status had led in the past to lower capital ratios than those in other countries. "But I do not wish to escape from the general desire to improve ratios," he said, adding that this desire "very well understood" by BNP's state shareholder.

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Missouri banks to merge in \$230m consolidation move

BY PAUL TAYLOR IN NEW YORK

BOATMEN'S Bancshares, the St. Louis, Missouri-based bank holding group that ranked as the 97th largest bank in the U.S. in terms of year-end assets, is to acquire Chartercorp of Kansas City, Missouri, for about \$230m in cash and shares.

The merger would make Boatmen's the largest commercial bank in Missouri, with 45 subsidiary banks and assets of more than \$6bn, ranking it among the 80 largest banks in the U.S. The move is seen as part of a continuing trend of consolidation among smaller regional banks ahead of any changes in Federal and state banking laws which would allow the main U.S. banks to establish interstate banking operations.

Chartercorp owns 27 banks with assets of about \$2.7bn, while Boatmen's owns 18 banks with assets of about \$3.4bn.

The merger, which Boatmen's said it expects to complete in the 1985 first quarter, would boost its capital to \$400m and raise its maximum lending limit per customer to around \$80m from about \$27m, enabling the bank to compete more effectively for important corporate business.

A number of states, led by New England but also including Missouri, have been considering reciprocal banking laws that would allow out-of-state banks from states with similar laws entry into the local market.

Under the terms of Boatmen's offer, Chartercorp's shareholders would receive \$5 in cash and nine tenths of a share of Boatmen's common stock for each of Chartercorp's 7.8m shares outstanding. In over-the-counter trading on Friday, Boatmen's stock closed at \$27 a share, unchanged.

U.S. software pioneer struggles to survive

BY LOUISE KEHOE IN SAN FRANCISCO

VISICORP, the U.S. personal computer software company credited with starting the microcomputer software industry in 1978 with its introduction of a spreadsheet program called VisiCalc, is struggling to survive a dramatic reversal in its fortunes.

The company gutted its workforce last week by laying off 70 employees, leaving a staff of just 55 executives and key people. Mr Terry Opendyck, the company's long time president and chief executive, has also resigned.

VisiCorp is also involved in a legal battle with the creators of VisiCalc, Software Arts Corporation. VisiCorp has sued Software Arts,

claiming that the programming company failed to deliver an updated version of VisiCalc on time. In response, Software Arts has sued VisiCorp, claiming that the company failed to use its best efforts to market the spreadsheet program.

Software Arts has also begun selling its own version of VisiCalc.

VisiCorp's problems have been exacerbated by slow sales of its newer Visi-On series of integrated programs. VisiCorp plans to reduce prices of Visi-On programs and is expected to make a desperate effort to maintain its image as an industry leader at the National Computer Conference in Las Vegas this week. New product introductions are planned, the company says.

CBS to discontinue video disc production

By Our New York Staff

CBS, the U.S. broadcasting, recorded music and publishing group, said yesterday that it will stop manufacturing CED video discs in the wake of a sharp decline in demand for the discs following RCA's decision earlier this year to end production of video disc players.

CBS said that the decision will result in a second quarter charge of \$15.7m or 53 cents a share, but the company said this will be more than offset by a \$16.8m or 58 cents a share gain from a New York land sale.

The company, which has manufactured the video discs at its Carrollton, Georgia, plant since 1982 said that "contrary to initial expectations" the RCA decision, announced in April had resulted in a "substantial" decline in demand for the discs.

In addition, CBS said that because of strong demand for its records and tapes, space at the Georgia plant now devoted to video disc manufacture is needed to increase production of audio products. The company said that in the first six months this year the Carrollton factory's output of records and audio cassettes increased by 54 per cent to 77m units from 50.1m units in the same period last year.

Apple exceeds forecast

By Our Financial Staff

APPLE Computer, the California-based personal computer manufacturer, has exceeded a forecast of 25 cents per share earned on sales of \$400m in the third quarter, Mr John Sculley, the company's president, said yesterday.

Mr Sculley said sales for the quarter ended June 30 were at least 50 per cent above the previous year.

Carla Rapoport in London charts the decline of the world's biggest drug company

Hoffmann-La Roche revives its assets

ON MAY 14, 1975, Mr Richard Yorke, QC, drew himself up before a special committee of Britain's House of Lords and accused the Department of Health and Social Security of acting "as God."

Price cuts on drugs, he thundered, would "drive out of business the largest ethical pharmaceutical company in the world."

Hoffmann-La Roche eventually reached an out of court settlement with the Government on that case; it was even allowed to raise its drug prices subsequently. But since that time Mr Yorke's "largest ethical pharmaceutical company in the world" has slipped to ninth place in the world league of ethical drug companies. It has been a drop for which Roche can blame no one but itself.

Roche's story - the decline of the most successful drug company in history - is a cautionary tale about the perils of success. Success led the company to neglect its two most precious assets: its image and its portfolio of future products.

Mr Fritz Gerber, chairman of Hoffmann-La Roche, recently put his hands together on his clean, large desk and looked out over the Rhine. "There was an arrogance with the success. Roche was taken by surprise and was not ready for it. This might have created some kind of over-built self confidence. The company isolated itself, it became more conservative and probably quite litigious."

"There was an I couldn't care less attitude to many outsiders which gave the company the completely wrong image," he said. The words were clearly difficult for him. A lawyer by training and a deeply patriotic Swiss, Mr Gerber added: "It is cheap to criticise. I have enough time to get things right. I am young enough."

Mr Gerber is a persuasive spokesman for the changed order at Roche. He seems to speak from the heart, as if he has not yet learned his lines from a multinational's guide to bland remarks. But at 55 he has his work cut out.

For while Roche has been plagued by problems, its competitors have been thriving. Hoechst of

West Germany has acceded to the throne as the largest ethical pharmaceutical company in the world, through a policy of aggressive acquisition, widening both its product range and marketing scope. Merck, Pfizer and Eli Lilly of the U.S. have all handily surpassed Roche in sales and profits by capitalising on specialities such as heart drugs, antibiotics, and anti-arthritis.

It is now nearly 30 years since Roche's famous tranquillisers, better known as Valium and Librium, were discovered. In the intervening years, Roche has lavished the Valium receipts on scientific research, pouring some SwFr 6bn to SwFr 6bn (\$2bn to \$3.4bn) since 1970 into almost every possible area of biological interest.

The results have not been exciting in commercial terms. The fault has been two fold. The success of Roche's tranquillisers had created an impossible benchmark for the group, anything less remarkable was not considered worthy of large-scale development. On the other hand, the huge research budgets meant that any intriguing scientific idea was encouraged.

"Once you have a best-seller that sells 1m copies, a second book that sells 10,000 copies gets you no applause," says Mr Gerber. "Valium created a level of research expectation that was so high, we had a blank for new products." Roche's blind alleys included an expensive search for a new birth control pill and the development of a promising beta-blocker which was never launched, basically because of the group's inexperience in the cardiovascular arena.

Roche soon found itself with a maturing superstar and no encore. Patents for Valium and Librium began expiring in the mid-1970s and net profit margins (which Roche began to reveal in 1975) fell from an estimated 16 per cent in the early 1970s to 3.7 per cent in 1981 and 4.4 per cent last year.

At the same time, Roche found itself facing an increasingly hostile public. Some of the problems fell from the sky, others the company created. But the sum total was a public relations nightmare from

which the company is just beginning to emerge. Briefly, the troubles included:

- In 1976, an explosion at a Roche subsidiary's plant in Seveso, Italy, sprayed particles of the toxic pollutant dioxin over the Italian countryside. Although no one died, the incident left a lingering taint on the group's image.
- Confidential information leaked by a Roche employee, Stanley Adams, in 1974 led to a lengthy EEC investigation of charges of giving fidelity pricing contracts to large customers.

HOFFMANN-LA ROCHE, working through a U.S. subsidiary, has taken over American Diagnostics, of Newport Beach, California. This company, which the Basle group bought for \$12.5m, will be integrated into Roche's diagnostics division. The Californian company is a producer of reagents, particularly for use in drug-abuse treatment, and instruments for medical diagnosis.

● The prosecution of Stanley Adams, a former Roche executive, by the Swiss police for violation of industrial secrecy laws, led to his imprisonment and fines. This helped turn Adams into a martyr. His recent book on the affair condemns Roche as a secretive and ruthless multinational.

● By the late 1970s, the very success of Valium began to cause problems for Roche. The product was found by a number of doctors and scientists to be addictive if taken over several months. At the same time, many doctors became dependent on it, heavily prescribing their tranquilliser in order to clear their waiting rooms of anxious patients.

The backlash became a serious problem for Roche and many executives are now quietly critical of the way these and other troubles were handled. The potential problems caused by long-term use of Valium should have been communicated directly to patients, as well as doctors, they say.

Roche, they add, should not have contested the British Government in the House of Lords on Valium price cuts. "You can't treat governments like employees," says Mr

Gerber. Fidelity contracts for large customers have long since been dropped.

But a broken image is difficult to mend. A few years ago, an explosion at a Roche plant in Lyons killed a worker and released potentially dangerous chemicals. "I chartered a plane and stood on the site all day," says Mr Gerber. "We evacuated all the people nearby and I visited them all." The incident, he says, received almost no international attention, vindicating swift action.

But then, last spring, 41 barrels of

dioxin from Seveso went missing while in the care of a company Roche had contracted to dispose of the waste. "We had a contract, but that didn't matter," says Mr Gerber. The chairman and top officials spent nearly three months dealing with European outcry over the missing barrels.

"Once you are in this corner, how do you get out?" he asks. On the intangibles of image, Mr Gerber is still seeking advice from his top officials. From a business point of view, Roche, however, is on the move.

The group has set its priorities in research and dropped peripheral programmes. In order to capitalise on what it knows, Mr Gerber now says firmly the group's most important research area is the central nervous system, with projects aimed at finding sedatives without addictive side effects, and products which could specifically treat depression or schizophrenia.

Second to its central nervous system work, the group is concentrating on dermatology and anti-infectives. It has also included cardiovascular research and tropical diseases among its research priorities.

He pauses for a minute. "The world should not have to adapt to the Swiss."

New products, Mr Gerber hopes, will boost the ethical pharmaceutical contribution to sales and profits back up to more than 50 per cent from around 40 per cent at present. But he is also encouraging a change in selling drugs.

For example, Roche's dermatological products for psoriasis and severe acne must not be taken by pregnant women for fear of serious side effects. The company almost decided against launching the products, for fear of a consumer backlash. Instead, it has launched its first major patient education campaign to accompany them, starkly explaining the potential dangers to women patients.

According to Mr Andreas Leuenberger, vice-chairman and a possible heir to Mr Gerber: "We had to learn something from the Valium experience. We have to try to go much earlier to the consumer or patient in some way or another."

From a financial point of view, Mr Gerber is slightly critical about Roche's history of financing all its expansions from internal funds. Subject to changes in Swiss law, he says the group is studying methods for increasing its light shareholding and then seeking recourse to capital markets like other large multinationals.

The Roche tradition of holding all of its products to itself and shunning licensing and joint venture deals is also falling by the wayside. This practice hampered its development in several European countries as well as in Japan and the Far East generally.

In understanding Roche's past 10 years and its efforts to do better, it is probably important to consider the company's homeland. "Take a close look at the Swiss," says Mr Gerber, who was reared in the Emmentaler region. "We have heavy tongues, if that translates to English. We hesitate to make big statements. We are not good enough at selling our good things. But I put my job on the line. We must create confidence."

He pauses for a minute. "The world should not have to adapt to the Swiss."

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Reviving an old gold mine in Sudan

By George Milling-Scanley

"WE'VE found a gold mine. I don't need a consultant to tell me," says Mr Stanley Eskell somewhat testily.

Although his tongue was in his cheek more often than not during the conversation—no easy task when you are tucking into sole meuniere at one of London's premier fish restaurants—Mr Eskell clearly finds his relations with Robertson Research International, the geological consultants, who set up the mining company of which he is managing director, a little restricting at times.

Robertson Research, a highly-respected group of geological consultants providing services to the international natural resources industry, launched the mining company, Greenwich Resources, last February through a CS10m (U.S.\$7.58m) issue of shares and warrants. The consultants retained a stake of 22 per cent in Greenwich.

The mining company last week announced that a programme of exploration had confirmed earlier estimates of reserves of over 150,000 tonnes of ore grading an average of almost 40 grammes of gold per tonne (40 parts per million) at the old Gebelt gold mine in the Sudan.

This is extremely rich by world standards, with even the best gold mines in South Africa operating at only between 12 and 15 grammes per tonne.

Encouraging

Robertson Research, which is carrying out the exploration work on behalf of Greenwich, commented with characteristic caution that the results were sufficiently encouraging to merit a pre-feasibility study on the possibility of mining the deposit. To be followed later by a full economic feasibility study.

Mr Eskell is more bullish. Drawing on his many years of experience of operating a long-tonnage, high-grade gold mine in New South Wales in his native Australia, he estimates that the six square kilometres of the Gebelt lease area could contain as much as one million tonnes of ore at an average grade of around half an ounce of gold per tonne, or a total of half a million ounces.

These estimates could turn out to be on the conservative side. During one 20-year period of its life, the Gebelt mine produced 83,000 oz of gold from the treatment of 68,000 tonnes of ore at an average of 38 grammes per tonne.

Gebelt has a long, though much-interrupted, history. Opened 3,000 years ago to provide gold for the Pharaohs of Egypt, it was subsequently operated by Greeks, Romans and even Britons. The last British manager chose to be buried at the site.

Mr Eskell has no intention of being buried at Gebelt, whether it be under the desert sands of the Red Sea Hills in which the mine is located, or under red tape from his sponsors.

Nevertheless, he refuses to be drawn into making any firm prediction as to when the mine might start producing gold from the mine, saying only that it could be as soon as 18 months from now.

Water problem

What really excites him about Gebelt is one zone of extremely rich ore, containing 44,260 tonnes at almost 3 oz of gold to the tonne. The gold content of this area alone is worth almost \$50m at the current price of around \$370 per ounce.

This lode could be mined out by a small scale operation in two years or so, providing funds for the development of the whole deposit.

The mining and especially the processing of gold-bearing rock requires immense amounts of water, with a small operation running at 200 tonnes a day using 150,000 gallons every operating day. In the Sudanese desert, this might be expected to pose a problem, but Mr Eskell is confident.

"We are currently pumping 60,000 gallon of water out of the old Gebelt workings every day, and that will go a long way towards meeting our water requirements," he says.

Another potential threat, especially in a country which has recently taken a massive lurch towards Islamic fundamentalism, is the chance that Western capitalism may suddenly find that its welcome has run out.

Not possible in this case, avers Mr Eskell, citing the fact that the Sudanese Government has a 50 per cent stake in the Gebelt venture, and would not relish seeing all the preliminary work go to waste.

Another problem a gold mine has to face concerns security. This is particularly difficult to ensure where, as is proposed, the product from the mine is done bars. These bars contain a high percentage of gold, and are shipped elsewhere for final refining to the required purity.

Mr Eskell's solution is typically radical. "If I find anyone stealing from me, I'll switch to producing a filthy looking black concentrate running about 7 oz of gold to the tonne, and ship it to somewhere like Marseille for treatment."

Telefonbau sees sales rise despite effects of strike

BY JOHN DAVIES IN FRANKFURT

TELEFONBAU UND NORMALZEIT (T&N), the West German communications and electrical group, expects to increase its sales revenue by at least 5 per cent this year, despite some concern about the effects of the metalworkers' strike.

Dr Michael Schwarzer, chief executive, said that new orders in the first half-year were running 15.3 per cent ahead of a year ago. But it remained to be seen whether the recent labour conflict over shorter working hours in the metal industries would dampen the West Ger-

man business climate in the rest of the year.

The company is controlled by the Robert Bosch electrical group. AEG gave up part of its stake during its struggle for survival in 1981.

T&N lifted group sales by 5.2 per cent to DM 1.78bn (\$629m) last year, with net profits 7.3 per cent ahead at DM 53.5m.

About 80 per cent of revenue came from communications technology for private customers, including telephones and private exchanges. Information services, including timing

systems, made up a further 20 per cent.

T&N cut its workforce by nearly 1,500 to 14,850 last year because of slack business in the first six months and streamlining of company administration.

But with business continuing to advance this year it began taking on new workers. Its research spending has more than doubled over the past five years and is co-operating with other parts of the Bosch group in developing new products and systems in the telecommunications field.

Banque Indosuez calls on EEC to back Ecu development

BY DAVID MARSH IN PARIS

THE FLEDGLING composite reserve currency of the European Community, the European Currency Unit (Ecu), may have made significant progress as a commercial vehicle used in transactions on the financial markets. But the Ecu is still very much in its "adolescence" and will require further supportive action from EEC governments and financial institutions before it can celebrate a true coming of age as an international currency.

That is the conclusion of a study of the commercial use of the Ecu from Banque Indosuez, the internationally-oriented French nationalised bank. In the first issue of its quarterly economic review, Index, the bank says the initial success of the private use of the Ecu needs to be "consolidated" by a range of institutional measures. As well as the dropping of the Bundesbank's notorious prohibition of access to Ecu markets for West German citizens, the bank suggests that EEC institutions could issue short-term paper denominated in Ecu, perhaps for uses such as the financing of agricultural spending.

Use of the Ecu in bond issues has shown "spectacular" development, while application on the syndicated credit market has been slower. More than 90 public bond issues in Ecu have been launched since 1981, while there have been only 34

publicly announced medium and long-term credits.

With sophistication of financing methods (for instance, the issue of Ecu bonds with warrants, or the Ecu titre participatif launched by Saint Gobain earlier this year) also showing rapid growth, the Ecu is now the third most important unit of denomination on the Eurobond market, making up 4.7 per cent of issues.

But it is a long way behind the D-Mark with 8.6 per cent, to say nothing of the dollar, which makes up 77 per cent of the market.

The backbone of the private use of the Ecu is of course the inter-bank market, where Banque Indosuez reckons that, after a slow start, about 200 banks now make credits and accept deposits in Ecu, of which 30 can be considered active participants.

The size of the inter-bank Ecu market is estimated at around Ecu 6.4bn (\$5bn) - corresponding to 0.7 per cent of the size of the inter-bank Eurodollar market. Banks based in Belgium, Luxembourg and London are the main providers of Ecu funds, with French banks also modest net lenders, and Italian banks large net borrowers of Ecu.

As well as measures to increase the number of Ecu-denominated instruments - such as Ecu certificates of deposit and commercial paper issues - Banque Indosuez pleads

for greater diversification of investors. Principal investors at the moment are private Belgian clients, attracted by the perennial weakness of the Belgian franc and more used to dealing with composite currency units than other European investors.

French investors, the bank notes, can enter the Ecu market only by passing through the punitive premium market because of French exchange controls. Institutional investors have remained on the sidelines and even central banks themselves - for whom the Ecu was originally invented as the central valuation and transactions unit within the European Monetary System - do not seem to have started building up their own currency reserves in Ecu deposits.

Finally, the bank says the prospective revision of the currency weights of the Ecu "basket" - scheduled to take place during 1984 - is hanging "like a sword of Damocles" over the private Ecu market. If it is carried out at all, the redefinition of the weights of component currencies (currently, the currencies of all the EEC members except Greece) needs to be made as quickly as possible. And it should not result in too great a drop in the importance of the "strong" European currencies in order to keep alive the investment attractiveness of the unit, the bank warns.

Valmet profits on target

BY LANCE KEYWORTH IN HELSINKI

VALMET, the Finnish State-owned engineering group, reports a 28 per cent sales rise to FM 1.28bn (\$316m) in its first four months of 1984. Group order backlog has risen by 24.4 per cent to FM 5.01bn and new orders more than doubled.

The performance is flattered by the fact that Valmet in 1983 was then just edging back into the black after a couple of difficult years.

Net earnings for 1983 were FM 38.9m on a turnover of

FM 4.91bn after a deficit of FM 261.8m in 1982.

Mr Matti Kankkupa, president of Valmet, notes in his interim report: "The profit trend for Valmet in the first part of 1984 conforms to plan. The overall financial result for the operating groups are also in the black."

The operating groups are paper machinery, shipbuilding, automation, defence equipment, transportation equipment, and tractors.

Board change at Air France

By Our Paris Staff

MARCEAU LONG, chairman of France's public sector domestic airline Air Inter, has been appointed a board member of the national carrier Air France. He is expected to take over as the company's chairman when the successor to M Pierre Giraudet is officially designated this week.

M Giraudet, who has been in charge of Air France since 1975, is leaving on age grounds.

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INTL. COMPANIES & FINANCE

Chris Sherwell on the frustrations facing Asia's second largest stock exchange

Singapore keeps market under firm control

OVER THE past 18 months, at least half a dozen hopeful companies have applied for a new listing on the Singapore Stock Exchange and unexpectedly failed. In the same period, several quoted companies have had share or debenture issues refused.

For those listings which have gone ahead, the shares have attracted enormous interest. One issue was 248 times oversubscribed and another 191 times. Billions of dollars are mobilised on such occasions.

The trends stand in sharp contrast to previous years. In the decade after the Singapore and Malaysian exchanges effectively went their separate ways in 1973, companies tended to have few problems getting listed and the oversubscription phenomenon was considerably less dramatic.

Inevitably, frustrated company executives, merchant bankers, stockbrokers and corporate lawyers are asking whether there is any change in official policy, and whether perhaps the role and image of the Singapore exchange are becoming matters of concern to the authorities.

These questions are important because they have implications not only for the exchange's notional function as a place where budding entrepreneurs can raise cash for their growing companies, but also for the country's own much-vaunted ambitions to create an international financial centre.

Given the continuing link with Malaysia — of the 301 companies listed in Singapore, 172 are incorporated in Malaysia — the question also arises of whether the Malaysian exchange might become more attractive to companies and investors if the authorities in Kuala Lumpur maintain a more relaxed and expansionary stand.

That the Singapore exchange

is important domestically and internationally is indisputable. In 1974 market capitalisation was a small S\$8.25bn. By the end of last year it was S\$104.3bn (US\$48.6bn), which made it some 2½ times the size of Hong Kong and a fifth the size of Tokyo, the world's largest market after New York.

But several factors make the Singapore market different from its European counterparts. One is the structure of share ownership: many companies have large stakes held long-term by controlling families. Malaysian Bumiputra (indigenous Malay) agencies, the Singapore government, or the big Singapore banks.

Another is the lack of professionally managed funds. Singaporeans are compelled to place 25 per cent of their income in the official Central Provident Fund, an amount matched by their employers. The proceeds are typically used for government borrowing and not invested in the stock market.

In Singapore the taxman actually discourages fund management: although there is no capital gains tax, fund managers are subject to a trading profits tax of 40 per cent. With few such managers, there is less research done in a market which, by common consent, shows exaggerated boom and bust cycles, is excessively driven by rumour and gossip and is often manipulated by shadowy syndicates "churning" shares.

The Government's own view of the market is known to be rather jaundiced, and it is believed to be low down on the list of priorities for encouragement and development. That is one reason why debate has intensified over the fate of new share issues — it could mean a tougher stand rather than reform.

The first hint came in late-1982 when a rights issue for United Pulp and Paper was

rejected. Suspicions were fuelled in 1983 when new listings for Hong Leong Corporation and Jurong Brickworks were turned down. Then this year three applications for new listings — from Singapore Shipping, Baker Marine, and Mount Elizabeth Hospital — were all turned down.

On top of this, another new listing, for Chan Ho Engineering, was withdrawn at the last moment, a loan stock issue for City Developments was refused,

and an acquisition and rights issue involving International Wood was rejected.

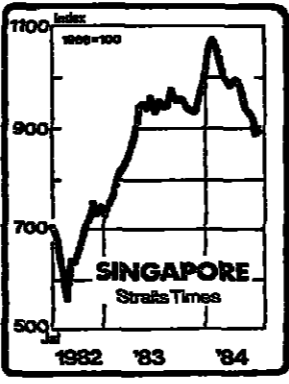
One view is that the authorities are looking more closely at particular sectors and deciding specific cases on the basis of an industry's overall outlook. Thus they are seen as being against marine-related issues like Baker Marine or Singapore Shipping because of the unhappy state of the shipping/shipyard sector.

A more significant argument is that the authorities are taking a stricter view of their role as protectors of the small investor, partly in response to specific events — (like the industrial recession and debt crisis, or the Hong Kong property crash) — and partly because of an ingrained perception that the

Singapore corporate world has more than its fair share of dubious characters with insufficient regard for their shareholders.

This perception is known to be harboured by officials at the Monetary Authority of Singapore, the island state's quasi central bank, which is the true spirit behind the regulation of the Singapore stock market. The "watchdog" Securities Industry Council, which has private sector representatives but only advisory and monitoring powers, is dominated by the MAS and is housed in its offices. It was unable to answer questions from the Financial Times.

Just how well the authorities can do this job of protection has become part of the debate. Many people believe disclosure rules could be tighter. But the question also arises and not offered the share at an inflated price.



When NOL went public the issue price was S\$4, but today the share is worth less than S\$3," he said in a submission published in the committee's report. "The directors can be deemed to have cheated the investing public. They should have foreseen the coming recession in shipping and not offered the share at an inflated price."

Merchant bankers in Singapore generally believe the protection of the small investor is well justified but is being carried too far. "Those running the show are lining up the beauties and picking the winners. But they should really just be doing the sex tests," said one.

One official even privately worries that the investing public will decide that, if the authorities allow a company to go public, it can be presumed a

safe bet and the prospectus details need not be read. There is also concern that companies may be deterred from coming to the market — a dangerous development for a society beginning to worry about a possible lack of future entrepreneurs.

Few bankers or brokers, on the other hand, feel that the heavy oversubscription for new shares indicates an embarrassing underpricing. In their view, the need to put up large amounts of money to secure small share allocations, together with a necessary "staging premium," automatically means oversubscription.

Other reforms have also been mooted. One, to tackle the problem of a new listing, proposes an unlisted securities market, but this too has attracted little official response. Another, to stimulate greater activity, suggests raising the minimum flotation for a company going public from 25 per cent of its capital to 40 per cent. Company heads, who typically own and control their companies, would not take to this.

More professional fund managers would also help, but the introduction of tax incentives would need the agreement of the highly conservative Inland Revenue.

San Miguel diversifies into coconuts

By Emilia Tagaza in Manila

SAN MIGUEL, the beer-based group which is the Philippines' largest publicly quoted company, has diversified operations into the coconut industry, a major foreign exchange earner for the country.

The entry into the industry follows San Miguel's tie-up with the United Coconut Planters Bank (UCPB), whose president Mr Eduardo Cojuangco, known as the "Coconut King" was recently voted in as chairman of San Miguel.

San Miguel has announced the acquisition of two of the country's biggest coconut oil mills and the lease of another, from United Coconut Oil Mill (Unicom), the quasi-government agency that controls coconut milling and trading. Mr Cojuangco is also Unicom's president.

The two mills were bought for 207m pesos (US\$11.5m).

Interim jump for Sanyo Electric

BY YOKO SHIBATA IN TOKYO

SANYO ELECTRIC, one of Japan's major integrated consumer electronics companies, lifted parent company net profits by 27.7 per cent to ¥13.25bn (\$54.9m) in the half year to May 31. Pre-tax profits were ¥25.1bn, up 32.5 per cent, on sales of ¥45.4bn, up 18.1 per cent.

For the current full year, ending November, Sanyo expects record earnings and sales, on the strength of vigorous sales of video cassette recorders (VCRs) and office automation equipment.

The half-year advance in turnover was attributed to an overall sales improvement for all product lines except kitchen appliances. VCR sales rose by 30 per cent to ¥80bn, supported by vigorous exports to the U.S. Sales of office automation equipment jumped 60 per cent to ¥32bn reflecting the upsurge in demand for personal computers, cordless telephones, and plain paper copiers.

Favourable overseas sales of microwave ovens and stereo components in addition to the vigorous VCR exports, lifted total exports by 25.5 per cent to account for 60 per cent of turnover. Domestic sales rose only 8 per cent from the previous interim level.

Economies of scale in the production of the company's main products and a larger financial surplus of ¥7.7bn arising from active investment of funds in higher yield instruments all helped boost half-year earnings.

The company has stepped up production capacity of VCRs. Its capacity of Betamax-format decks has been lifted to the current level of 170,000 units per month from 150,000 units previously. The capacity of VHS format VCRs produced at its subsidiary, Tokyo Sanyo Electric, has been boosted to 130,000 sets from 90,000 a month.

Sanyo expects full-year sales to reach ¥935bn, up 14 per cent.

Pre-tax profits are projected at ¥51.5bn, up 20.3 per cent, and net profits at ¥27.1bn, up 18.5 per cent. The company said that if it can achieve the earnings forecast, it is considering making a one-for-ten scrip issue and maintaining the dividend total at ¥7 a share on the increased capital. The interim dividend is held at ¥3.5.

Tokyo Sanyo Electric lifted first half net profits by 62.2 per cent to ¥6.2bn. Pre-tax profits were ¥12.9bn, up 82.2 per cent, on sales of ¥22.2bn, up 35.9 per cent.

The spurt in earnings reflected a steep sales growth of VCRs and semiconductors, and the rapid recovery of audio equipment sales. The company's VCRs were all sold abroad, contributing ¥78bn to turnover. Semiconductor sales in both domestic and overseas markets rose by 43 per cent to ¥94bn. Sales of audio equipment also showed double digit growth.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.


NEW ISSUE

9th July, 1984

MARUI CO., LTD.

U.S. \$100,000,000

3½ per cent. Convertible Bonds 1999




Nomura International Limited

Algemene Bank Nederland N.V.	Banque Indosuez
Banque Nationale de Paris	Banque Paribas
County Bank Limited	Daiwa Europe Limited
Goldman Sachs International Corp.	Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
Mitsubishi Finance International Limited	The Nikko Securities Co., (Europe) Ltd.
Union Bank of Switzerland (Securities) Limited	
Al-Mal Group	Arabian General Investment Corporation
Banca del Gottardo	Compagnie de Banque et d'Investissements CBI
Deutsche Girozentrale -Deutsche Kommunalbank-	Gulf International Bank B.S.C.
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LTCS International Limited	The Bank of Yokohama (Europe) S.A.	Dai-ichi Europe Limited
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New Japan Securities Europe Limited	Nippon Kangyo Kakumaru (Europe) Limited	Otsuka International (Europe) Limited
Osakaya International (Europe) Limited	Saitama Bank (Europe) S.A.	Sanwa Bank (Underwriters) Limited
Sanyo International Limited	The Taiyo Kobe Bank (Luxembourg) S.A.	Tokai International Limited
Yamaichi International (Europe) Limited	Yamaichi Securities (Europe) Ltd.	Wako International (Europe) Limited

All of these Securities have been sold. This announcement appears as a matter of record only.



1,210,000 Shares


Arthur J. Gallagher & Co.

Common Stock

MORGAN STANLEY & CO. Incorporated

WILLIAM BLAIR & COMPANY	THE FIRST BOSTON CORPORATION	BEAR, STEARNS & CO.
BECKER PARIBAS	ALEX. BROWN & SONS	DILLON, READ & CO. INC.
DONALDSON, LUFKIN & JENNETT	DREXEL BURNHAM LAMBERT	GOLDMAN, SACHS & CO.
HAMBRECHT & QUIST	E. F. HUTTON & COMPANY INC.	KIDDER, PEABODY & CO.
LAZARD FRERES & CO.	LEHMAN BROTHERS	MERRILL LYNCH CAPITAL MARKETS
PAINE WEBBER	PRUDENTIAL-BACHE	ROBERTSON, COLMAN & STEPHENS
L. F. ROTHSCHILD, UNTERBERG, TOWBIN		SALOMON BROTHERS INC
SMITH BARNEY, HARRIS UPHAM & CO.	WERTHEIM & CO., INC.	DEAN WITTER REYNOLDS INC.
ATLANTIC CAPITAL	CAZENOVE INC.	ROBERT FLEMING
ROTHSCHILD INC.	SWISS BANK CORPORATION	INTERNATIONAL SECURITIES INC.
HILL SAMUEL & CO.		KITCAT AITKEN & SAFRAN
MORGAN GRENFELL & CO.		J. HENRY SCHROEDER WAGG & CO.

June 28, 1984



Bank of India


London Branch
U.S. \$40,000,000

Negotiable Floating Rate Certificates of Deposit due 1987
retractable at the option of the holder to 1986.

In accordance with the provisions of the above Certificates, notice is hereby given that for the 6 months from 9th July, 1984 to 9th January, 1985 (184 days), the Certificates will carry an interest rate of 13¼ per annum.


The interest payable on the next interest payment date, 9th January, 1985, in respect of each U.S. \$100,000 Certificate, will be U.S. \$33,861.11.

Agent Bank:



Lloyds Bank International

Notice of Purchase



European Investment Bank

11½% £ foreign currency Bonds of 1979, due 15th June, 1991

Pursuant to the terms and conditions of the Loan, notice is hereby given to bondholders that during the twelve-month period ending 14 June, 1984, £210,000 of the European Investment Bank's 11½% £ foreign currency bonds of 1979, due 15 June 1991, were purchased by the purchase agent for account of such bank in satisfaction of the purchase fund instalment.

As of 15 June 1984, the principal amount of such Bonds remaining in circulation was £19,040,000.

10 July, 1984

European Investment Bank

UK COMPANY NEWS

Webber Electro tops £0.2m at midway

Profits before tax at Webber Electro Components have increased from £152,500 to £213,308 in the six months to March 31 1984.

The midway result for this USM-quoted electrical component manufacturer includes a larger contribution from receivable interest at £19,347 against £3,338, and was achieved on turnover which showed a 40 per cent rise from £508,945 to £891,157. Trading profit emerged at £201,961 against £150,252.

In the last full year, when sales of £1.4m produced taxable profits of £344,000, the company paid an effective total dividend of 1.75p. The interim payment this time is 1p on capital enlarged by the scrip and last August's one-for-seven rights issue.

Commenting on the first half performance the directors state that progress was maintained in all major product areas. They add that trading conditions indicate that satisfactory progress should be achieved in the second half.

Denmans in line with forecast at £475,000

In its initial figures since its placing on the Unlisted Securities Market earlier in the year, Denmans Electrical reports pre-tax profits of £475,000 for the six months to March 31, 1984. Figures for the previous 12 months were £910,000 from turnover of £15.61m—turnover for the six months under review was £8.95m.

Mr Arnold Denman says the interim profits are in line with the company's expectations at the time of the USM placing.

He says the recently acquired businesses in the West Midlands are not yet operating at profit margins equal to those achieved in the rest of the company's areas in South-West England.

He expects that full year profits will exceed those achieved last year.

First half tax was £208,000 against £275,000 in the previous 12 months. There was an extraordinary debit of £70,000 this time, being USM flotation costs. Earnings per share were 6.5p in the opening half.

May & Hassell paying 5p as profits recover to £3m

A SECOND half profit of £1.76m from the May & Hassell group of timber importers and merchants gives £3.04m for the year ended March 31 1984, compared with £728,000 last time. Prior to that, there were two years of losses.

Earnings have more than tripled from 11p to 37.5p, and the dividend is up from 3.5p to 5p net with a final of 3.4p. Also recommended is a one-for-three scrip issue.

For the current year shareholders can expect a "reasonable profit," the directors say. Management accounts show that overall turnover is some 10 per cent ahead. Generally, consumption is not so effervescent. Supply and demand appear to be still in balance though, as always, problems can be anticipated at the turn of the year.

Turnover for the year advanced from £60.64m to £79.2m and the gross profit from £10.47m to £15.21m. The pre-tax balance was struck after distribution costs £2.5m (£2.06m) and expenses £1.08m (£98,000), administration costs £6.29m (£4.37m), related company loss £19,000 (£55,000) and interest £2.8m (£2.7m).

With minor exceptions, all units operated profitably. Results of Vic Italian for six months have been consolidated—its status as a 50 per cent owned associate company prior to that date has been reflected in the profit statement. In February the group's 60 per cent interest in its Belgium subsidiary was sold.

L & G new business still growing

Legal and General Group, Britain's second largest life company, is maintaining its underlying momentum in the growth of new life business, despite the removal of life assurance premium relief, claims Mr Joe Palmer, the group's new chief executive.

New annual premiums in the first half of the year on the groups worldwide life and pension business were £70.3m against £69m last year, while single premium were £143.5m against £99.9m.

New annual premiums on UK individual life and pensions business fell by 12 per cent from £4.3m to £3.9m over the half year. But Mr Palmer points out that the first half of 1983 was an exceptional year because of the changeover to MIRAS (Mortgage interest relief at source) the new method of crediting tax relief on mortgage interest, rather than the loss of life assurance premium relief.

HIGHLIGHTS

Against the background of the continuing strength of the dollar causing headaches in financial communities worldwide, the Lex column looks at the likely impact of the latest events to be tossed into the economic melting pot—a dock strike, the collapse in gold shares and the latest crisis in Hong Kong. As for sterling, clearly the pressures are on for another rise in base rates on top of last Friday's increase to 10 per cent.

Group manufacturing units continue to provide a "very good" return on the investment in them. Although timber frame manufacturing in Cardiff continues to be encouraging, the company "can make no major investment in this activity until what is a very sound and economic product is taken out of the political and emotional areas," the directors state.

At the year end shareholders' funds had risen from £18.04m to £22.26m, while borrowings moved up by over £5m to £11.56m. After tax £450,000 (credit £17,000), minorities credit £33,000 (£36,000) and extraordinary debits £271,000 (£23,000), the available profit came to £22.5m (£898,000).

May & Hassell has acquired the assets and the business from the receiver of John P. Wardle, of South Shields. A new company to be known as M & H (J. P. Wardle) will start trading immediately from Stanhope Drops Sawmills, South Shields.

comment

May & Hassell has managed to get the balance of its business to around 40 per cent timber imports and the rest manufacturing and merchanting. It would like to see the volatile import element lower still. At the year end gearing stood at 97 per cent of shareholders' funds which leaves the company vulnerable to any depression in the currently improving demand for timber. If the 10 per cent improvement in turnover so far recorded in the current year continues, then the company should be able to at least repeat this year's £3m profit. The company has "high but cheap" stock levels. Further upward pressure on interest rates, however, could drastically alter the picture. The shares closed 3p lower at 107½ giving a historic PE of a little under 3, unexciting even by the modest standards of the sector.

A. Monk slips to £3m but remains confident

DESPITE A fall from the £3.6m reported last year, the directors of A. Monk & Co. believe that the £3.13m profit before tax for the year to February 29, 1984 represents a "reasonable return on work which has been obtained in a very competitive market."

The figure is stated after absorbing the costs of the reorganisation of the group's services departments and the closure of the loss-making pipeline division during the year.

The directors add that the improvements resulting from reorganisation will begin to have an effect upon the group's results in the second half of the current year, and should be more significant in 1985-86.

They back their confidence that the action taken will result in "an improved level of performance" with a 4.5p final dividend, lifting the total from 6p to 8.5p. At the midway stage they had anticipated a total of not less than 6p. The increased payout is covered by earnings per share shown at 22.5p (26.4p).

The directors of this builder and civil engineer are encouraged by the fact that the increase in turnover was maintained into the second half to finish the year some 20 per cent higher at £98.5m. Operating costs took a larger share of this at £98.03m against £79.75m to leave operating profit reduced from £2.27m to £1.47m, but the fall was partially offset by £1.6m (£1.33m) in interest receivable and other income.

The tax charge was up from £68,000 to £702,000, while exceptional release of a provision for tax on Nigerian debts, which last time amounted to £1.38m, is no longer required.

Minorities absorbed £57,000 last year, and an extraordinary credit £136,000 (nil) relates to a release of deferred tax arising from the proposed reductions in corporation tax rates. Dividends took a larger slice at £702,000 against £648,000, and the parent company retained £1.56m (£3.51m).

Mr W. S. Whittingham, the outgoing chairman, says that he expects the current year's results to include some contribution from work obtained by the new management contract by division. The group has also moved into property development, the early signs from which are encouraging.

He concludes that the company is now in a much stronger position to compete for the work which is available.

Rationalisation benefits help Carclo reach £2.9m

REFLECTING a full year's results of the major reorganisation started in 1980, profit before tax of Carclo Engineering has advanced from £2.98m to £2.9m in the year ended March 31 1984. And members share in this improvement, their dividend being raised from 4.55p to 8.6p net with a final of 6p.

The engineering division lifted its profit from £999,000 to £1.33m and the card clothing side from £1.75m to £2.15m, but within the latter the contribution from India fell from £1.42m to £1.21m. Central administration expenses came to £288,000 (£255,000) and bank interest to £296,000 (£315,000).

After tax £1.3m (£1.19m) and minorities £103,000 (£154,000), the net attributable profit comes to £1.49m (£888,000) for earnings of 31.1p (15.1p) actual and 24.6p (12.2p) fully diluted. There is also an extraordinary credit of £71,000 (debit £195,000).

At the year end shareholders' funds stood at 168p (151p) actual and 147p (135p) fully diluted.

With improved trading prospects and a good order book the company is planning to expand further, by internal growth and external acquisition.

comment

Carclo shares leapt 17p to 142p on the surprise news of the 8p per cent dividend increase, restoring the payout in real

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div. year	Total for year	Total last year
Baleys	2	Aug 31	1.9	2.5	2.4
Carclo Engng	6	Sept 7	3.25	8.6	4.55
Delmar	1.88	—	Nil	2.66	Nil
John J. Lees	2	Aug 25	2	2.9	2.8
Max and Hassell	3.4	Aug 20	2.5	5.9	5.8
A. Monk	4.5	Aug 25	4.5	6.5	6
Murray Northern	1.6	—	1.4	2.2	2
Murray Northern Int.	0.7	—	0.6	—	—
Webber Electro Int	1.1	Oct 31	0.8*	—	1.75*

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. † In respect of year to May 31 1985.

terms to 1979 levels. It has taken the company that long to climb out of recession and fully realise the benefits of the 1979 merger with English Card Clothing, cutting capacity in card clothing—equipment used in carding yarn—and building up the engineering business, where the main product is wire. Last year the upswing in consumer and textile industry demand boosted sales in the UK and abroad, particularly in the U.S., where the falling pound improved competitiveness. In India, there is little prospect of reversing the decline in profit, caused by recession, strikes and recently political unrest, but the margin on sales remains stupendous at 28 per cent. The company has bought

four small engineering businesses in the past two years and plans further purchases in the future though their scale is unlikely to transform the group immediately. Borrowings have been cut to 35 per cent of shareholders' funds and should come down further this year. Carclo is a conservatively managed company with the directors holding about 30 per cent of the equity, where the chief attraction for other shareholders is the 9 per cent yield. There should also be some upward move in the share price—Carclo should make £3.5m pre-tax this year, putting the share on an undemanding prospective P/E of less than five, fully taxed, on a 45 per cent tax charge.

Heavier halfway losses as expected at Bio-Isolates

HEAVIER pre-tax losses, up from £111,140 to £182,150 are reported by Bio-Isolates (Holdings) for the six months to March 31 1984. The results are in line with the board's expectations at this stage of the group's development, for a period when the main effort was concentrated on the construction and commissioning of the first large-scale plant, and development of retail market opportunities.

No tax was again payable, and the loss per 10p share was up from 1.4p to 1.92p—the companies shares are traded on the Unlisted Securities Market.

Following completion of the installation of the first large protein production plant at Mitchelstown, the plant was brought on stream after a considerable delay in the supply of whey. However, it is now confirmed that the group's protein

isolation process can be operated on a fully commercial scale. The directors say supply contracts for Bipro Protein have been entered into with certain major overseas food processors, accounting for the bulk of the anticipated output from Mitchelstown, but an appropriate proportion of the total output will be reserved for supply through retail outlets as these are developed.

A significant proportion of this year's market development effort has been directed at the sale of Bipro Protein in the higher value retail sector.

This programme involved participating in selected exhibitions including the International Health Exhibition, Helix, in April at which Bipro was selected from 88 other companies' entries as the best new product, qualifying for G. R. Lane award.

Securiguard will finish 'well ahead'

For the current year the directors of Securiguard Group are looking for a profit before tax "well ahead" of the previous year's £532,000. For the six months ended April 29 1984 the profit has risen from £235,000 to £222,000 and the rate of growth in the current half is expected to exceed that.

In the half year, both the security and cleaning divisions of this USM company contributed significantly to the results—turnover advanced by £2.2m to £3.85m. Property Guards, secured last November, has been fully integrated into operations.

After tax of £151,000 (£129,000)—an average rate of 48 per cent—the net profit for the half year is £171,000 (£108,000), giving earnings of 3.5p (2p) per share.

A partial view of Crown House

Electrical & Mechanical Services

Crown House Engineering provides a complete engineering service both at home and overseas for the construction and manufacturing industries covering electrical, mechanical, instrumentation, systems control and maintenance services. The company operates from 14 branches covering the United Kingdom and some 25% of turnover is performed overseas.

Crown House
You may not see us but we're there

POWELL DUFFRYN

A year of strong recovery—confidence in continued growth

The Chairman, Viscount Sandon, in his statement to shareholders in the Annual Report, reports that the year ended 31st March 1984 was one of strong recovery. Pre-tax profits increased by 42% to £18.3 million on turnover that was little changed. The improved performance was widely based throughout the Group with progress reported in many industry sectors. The Board is recommending a total dividend of 16p per share—an increase of 12%.

John Franklin, Chief Executive.

SUMMARY OF RESULTS

	1984	1983
Turnover	£628.1m	£595.8m
Profit before taxation	£18.3m	£12.9m
Earnings per share	35.5p	27.0p
Dividend per share	16.0p	14.25p

TRADING PROFIT BY INDUSTRY SECTOR

- Bulk Liquid Storage
- Fuel Distribution
- Shipping
- Engineering
- Construction Services

TRADING PROFIT BY GEOGRAPHICAL AREA

- UK
- Rest of the world
- America

The Chairman is optimistic that with benefits still to be gained from the major capital investment programme carried out over the last four years, the company's growth will continue. He concludes:

"We have had a good year and I have a quiet confidence in what we are doing. I can now see the way ahead more clearly to a better future for Powell Duffryn."

If you would like a copy of the Annual Report, which includes a summary of Powell Duffryn's activities, please write to the Secretary, Powell Duffryn plc, 5 Stanhope Gate, London W1Y 6LA.

Name _____
Address _____

POWELL DUFFRYN

UK COMPANY NEWS

Neil & Spencer up to £0.5m and growth trend continuing

THE CONSIDERABLE improvement which Mr Stephen Proctor, chairman of Neil and Spencer Holdings, forecasts for the half year to May 31 1984, has been achieved with a rise in pre-tax profit from £121,000 to £473,000. The comparable figures include the results of the discontinued Westair activities, subsequently treated as an extraordinary item in the year and accounts. With the appropriate adjustment last time, current interim profits show an 80 per cent increase.

There is still no resumption of the dividend, last paid in 1980. Earnings per share for the period were 1.9p, against a loss of 0.1p.

At the last year end this manufacturer of laundry, drycleaning and specialist electrical equipment returned to the black with a taxable surplus of £388,000. The turnaround followed three successive years of loss, and the directors now state that under present conditions they anticipate a steady improvement in the group's performance.

Demand from the UK hospital and laundry sectors continues to be depressed pending resolution of decisions on privatisation. In other areas activity is at a more acceptable level, they say.

During the latter part of this year, and in 1985, the group will receive the full benefit of its completely revised range of dry cleaning machines, the development costs of which have already been totally absorbed. The necessary capital investment has been made to ensure that these and other machines in the company's range can be produced profitably and at competitive prices.

Turnover rose from a stated £13.1m to £14.14m. Again adjusting for the Westair disposal, turnover last time would have been £11.7m. Operating costs took £13.35m against £12.65m to leave profit at an operating level at £768,000, up from £458,000.

Interest charges decreased from £237,000 to £12,000, but the tax bill rose by £56,000 to £171,000. Profits attributable to minority interests were lower this time at £7,000 against £22,000 to leave earnings for ordinary capital £285,000 in the black against a £7,000 loss for that comparable period. Extraordinary items took £55,000 (contributed £33,000).

Superdrug forecasts higher profits

BUSINESS TO date this year at Superdrug Stores has been in line with group budget forecasts and the board confidently expects the profit trend to continue, Mr P. D. Goldstein and Mr R. S. Goldstein report in their joint chairman's statement with accounts.

As reported June 23, on a £6.57m rise in sales to £27.77m (excluding VAT), pre-tax profits for the first 13 weeks of the current year improved from £1.02m to £1.38m. In the year ended February 25 1984 taxable surplus reached £8.84m (£5.3m) on turnover of £101.46m (£81.33m).

The joint chairmen say that 1984-85 promises to be another exciting year for development, expansion and innovation. The company operates a chain of retail drug stores.

Apart from the new stores planned to open this year and the development of the Wakefield distribution centre, the company will also establish its own vehicle maintenance department, expand its offices by around 100,000 sq ft, and broaden the management base of various departments.

All this will ensure that the momentum of expansion continues in a controlled and profitable manner, the joint chairmen state.

Meeting, Croydon, Surrey, on July 18.

Heron Intl. is well placed for further progress this year

BEING WELL placed to face 1984, Heron International looks forward to another year of growth in turnover and profits, says the chairman Mr Gerald Ronson.

The commitment to expansion by acquisition as well as organic growth is unchanged, but the group will not pay prices which reflect inflated stock exchange values. Heron International is one of Europe's largest private companies and is the parent of Heron Corporation.

The finance division in the U.S. is buying Sun State Savings of Phoenix for \$34.1m. This will provide Prima Savings, whose assets have passed the \$1bn mark, with a substantially increased base from which to develop further in America.

In the property division at home, 32 stores in prime High Street positions have been bought from Woolworth for £86m. Plans for their immediate disposal or redevelopment for letting and subsequent sale are expected to have a profitable outcome. These stores provide retail space totalling more than 1m sq ft.

A revaluation of the land bank has thrown up a surplus of £38m which has not been taken into the balance sheet. The value of the property portfolio now stands at £236.5m, says Mr Ronson.

In the year ended March 31 1984 the group produced turnover of £687.7m (£411.5m) and a profit before tax of £25.8m (£17m).

Heron Homes was able to benefit substantially from a recovering housebuilding sector and produced record earnings. Heron Suzuki showed improvement against the background of the significant appreciation of the yen to sterling and a continuing decline in the motor cycle sector. Emphasis continues to be directed towards four-wheel vehicles where increased market penetration was achieved.

Heron Consumer Products, now trading as Heron Communications, took a major stake in the home entertainment and leisure market with the acquisition of Videofarm, Media Home Entertainment and Relay Video. Videofarm and Relay have a combined 20 per cent market share in the purchase and distribution of pre-recorded video cassettes in the UK.

A profit breakdown shows the trade division, including housebuilding, car and motor-cycle sales, petrol service stations and video cassette distribution, earned £12.3m (£10.7m); financial services, including the UK insurance company and the U.S. savings bank, contributed £18.4m (£7.7m), and property £4.3m (£7.3m).

The accounts show that Mr Ronson's emoluments totalled £446,000 for the year (£438,000), and one other director was in the £105,001-£110,000 bracket.

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- * 1959/84 - net assets per share rose by 34 times.
- * 1959/84 - earnings per share increased 51 times.
- * 1984 - properties worth £297,603,125.
- * 1984 - dividend up 10% to 5.5p.

Copies of the Report and Accounts may be obtained from the Secretary at

Great Portland Estates P.L.C.
Knighton House
56 Mortimer Street
LONDON W1N 8BD

COMPANY NEWS IN BRIEF

Rowe Evans Investments, engaged in plantations, achieved taxable profits of £1.33m in calendar 1983 compared with £557,000 in the previous nine-month period.

Turnover amounted to £2.08m (£1,664,000 for period) and the taxable result was struck after interest payable of £134,000 (£4,000) and administration costs of £226,000 (£36,000). Income from fixed asset investments added £138,000 (£72,000), associates contributed £1m (£287,000), and interest receivable and similar income totalled £108,000 (£121,000).

The dividend for the year has been recommended at 1.35p (0.6p) net, with earnings per share, pre-extraordinary items, shown as 3.32p (1.82p).

Tax took £380,000 (£205,000) and there were extraordinary credits, being professional expenses in connection with listing, of £280,000 (£87,000).

* * *

Two directors of Gresham House, the investment trust group, have urged shareholders to vote against the re-election of Mr David Hardy as chairman of Rowton Hotels, and two other directors Mr James Hamilton and Mr Guy Neesley at the forthcoming annual general meeting of Rowton.

The appeal was made by Mr Freddie Sterling and Mr Rowland Rowe, two directors of Gresham, who have also urged Rowton shareholders to re-elect them to the Rowton board.

Gresham revealed recently that it had sold its 24.69 per cent stake in Rowton to two Asian businessmen, Mr Nardin Jivral and Mr Nazam Virani.

Mr David Hardy, Rowton's chairman, told shareholders that the board was "astonished" that Mr Sterling and Mr Rowe were still pursuing their campaign in the boardroom row "when Gresham House has sold its shares."

BANK RETURN

	Wednesday July 4 1984	Increase (+) or Decrease (-) for week
BANKING DEPARTMENT		
Liabilities	£	£
Capital	14,553,000	—
Public Deposits	47,225,296	+ 6,719,375
Bankers Deposits	652,175,434	+ 15,415,699
Reserve and other Accounts	1,555,987,150	+ 183,304,685
	2,865,941,880	+ 122,003,149
Assets		
Government Securities	377,245,330	+ 37,335,617
Advances & other Accounts	719,575,219	+ 125,886,856
Loans	1,143,595,353	+ 833,150,648
Premises Equipment & other Secs.	12,852,013	+ 9,223,266
Notes	185,194	+ 22,699
Coin	2,866,461,869	+ 122,003,149

ISSUE DEPARTMENT

	£	£
Liabilities	12,000,000,000	+ 100,000,000
Notes issued	11,987,127,987	+ 90,475,454
in circulation	12,000,000,000	+ 100,000,000
in Banking Department	12,000,000,000	+ 100,000,000
Assets		
Government Debt	11,015,100	—
Other Government Securities	3,671,514,252	+ 363,221,679
Other Securities	8,417,970,648	+ 463,219,819
	12,000,000,000	+ 100,000,000

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Over-the-Counter Market

1983-84	High	Low	Company	Price	Change	Gross Yield	P/E	Fully
					div.(p)	%		Actual tax
142	120	135	Ass. Brit. Ind. Ord.	135	+ 1	6.3	4.8	8.0
158	117	148	Ass. Brit. Ind. CULS	148	—	10.0	6.9	16.0
78	52	—	Almgroen Group	—	—	5.1	10.9	16.0
38	21	35	Armitage & Rhodes	35	—	1.4	4.0	13.0
320	141	322	Bardon Hill	322	+ 1	5.6	2.7	8.0
58	48	48	Bray Technologies	48	—	3.5	7.3	5.8
201	180	180	CCL Ordinary	180	—	12.0	6.3	—
152	121	140	CCL Typ Conv. Pref.	140	—	7.7	11.2	—
560	100	520	Centurium Abrasives	520	—	5.7	1.1	—
248	100	103	Cindelo Group	103	—	8.0	8.0	36.3
68	45	66	Deborah Services	66	—	—	—	15.7
228	75	228	Frank Horsell	228	+ 1	—	4.7	8.6
306	75	306	Frank Horsell Pr.Ord.87	306	—	4.3	17.2	—
69	25	35	Frederick Parlat	35	—	—	—	18.5
39	32	35	George Blair	35	—	—	—	13.0
80	45	80	Ind. Precision Castings	80	—	150.0	6.8	—
218	210	217	Ian Ciel	217	—	15.7	4.8	5.0
355	134	340	Iala Conv. Pref.	340	—	13.7	5.5	8.8
124	81	124	Jackson Group	124	+ 1	13.7	5.5	8.8
25	16	24	James Burroughs	24	—	—	—	—
145	100	145	Linguaphone Ord.	145	—	15.0	15.0	—
100	100	100	Linguaphone 10.5pc Pr.	100	—	3.8	0.9	30.2
176	76	176	Robert Jenkins	176	—	20.0	25.3	8.5
12	45	49	Servint	49	—	5.7	11.8	8.0
120	81	120	Torday & Carlisle	120	—	—	—	8.4
444	285	433	Travian Holdings	433	—	1.0	5.0	11.4
26	17	26	Unilac Holdings	26	—	6.8	6.2	8.3
28	17	28	Walter Alexander	28	—	17.1	7.0	5.9
276	238	245	W. S. Yates	245	—	—	—	11.7

Rowlinson

Mr. P. J. Rowlinson,
Chairman, reports
31st March, 1984
on the year ended

- * Pre-tax profit £762,574
- * Another year of substantial reduction in borrowings of over £1 million
- * Property developments programme widened to the London area
- * Annual dividend held
- * Profits should be maintained at a similar level.

Accounts available from the Secretary
ROWLINSON SECURITIES PLC

London House, London Road South,
Poynnton, Cheshire SK12 1YP

Heron continues its unbroken record of growth. In the year under review pre-tax profits increased 43% to £25.8 million, shareholders' funds by 12.7% to £240 million and turnover to £688 million.

The group's financial position was further strengthened by a public bond issue of 100 million Swiss Francs and by a syndicated bank financing of US\$ 75 million.

Heron's commitment to expansion by acquisition as well as by organic growth is unchanged, but the group will not pay prices which reflect inflated stock exchange values. Meanwhile, it is well placed to face 1984 and with or without an acquisition looks forward to another year of growth in profits and turnover.

PROPERTY

Heron Property Corporation's portfolio continues to provide an established foundation of considerable quality with its completed property being professionally valued at £237 million. Since the year end, 32 stores in prime high street positions have been bought from F W Woolworth for £55 million. These freehold and leasehold properties provide retail space totalling more than 1,000,000 sq ft.

FIVE YEAR FINANCIAL HISTORY

Figures in £m	1984	1983	1982	1981	1980
Turnover	687.7	411.5	377.0	302.7	315.4
Profit before taxation	25.8	18.0	14.6	13.2	10.8
Shareholders' funds	240.0	213.0	184.3	133.0	79.9

HERON

Copies of the Annual Report for the year ended 31st March 1984 are available from The Secretary, Heron International PLC, Heron House, 19 Marylebone Road, London NW1 5JL.

Heron International



PROPERTY

FINANCIAL SERVICES

TRADE

Record rise in profits and turnover.

PROPERTY

Heron Property Corporation's portfolio continues to provide an established foundation of considerable quality with its completed property being professionally valued at £237 million. Since the year end, 32 stores in prime high street positions have been bought from F W Woolworth for £55 million. These freehold and leasehold properties provide retail space totalling more than 1,000,000 sq ft.

FINANCIAL SERVICES

This division generated a considerable increase in combined earnings to £16.4 million from £7.7 million. The insurance company returned a record profit from an increased level of premium income. Total assets of the U.S. savings bank passed the \$1 billion mark with a 47% increase.

TRADE

Profits increased by 15% to £12.3 million on a turnover of £315 million. Heron Homes benefited substantially from a recovery in the housebuilding sector and has been able to continue its policy of maintaining a three year land bank. During the year a major stake was taken in the home entertainment and leisure market with the acquisitions of Videofarm in the U.K. and Media Home Entertainment in the U.S. Heron now has a 20% share in the UK pre-recorded video cassette market.

BIDS AND DEALS

Bowater in major U.S. air freight expansion

Bowater Corporation, the paper and pulp group, has acquired Imperial Air Freight Service of New Jersey. No price was disclosed and Bowater yesterday declined to comment on the purchase price.

"We have agreed with Imperial not to release the consideration figure, although I will confirm that it will be a phased acquisition with further payments dependent on the success of the company," explained Mr. Dennis Rees, secretary of Bowater.

"This is our first major movement into the U.S. air freight market," said Mr. Rees. Bowater currently operates air freight services in the UK, Germany, France, Switzerland, Belgium, the Netherlands, and Luxembourg.

Imperial has a turnover exceeding £25m and falls within the top six air freight companies in the U.S. The company provides domestic and international freight forwarding services through a chain of 23 U.S. outlets.

Bowater, currently involved in a major de-merging of its North American operations, is primarily a manufacturer of paper and packaging products but first entered the freight service industry in 1972.

The company is concentrating on providing freight forwarding services rather than supplying transport capacity. Accordingly, it has agreed to sell its 46 per cent interest in the Rhine shipping company, Schweizerische Reederei und Neptun, and is redirecting the resources to acquiring established forwarding companies in the U.S. and on the Continent.

Emray will resist consortium move

BY RAY MAUGHAN

Emray, the vehicle distribution and financial services group with roots in Zimbabwe, is determined to resist moves by an investment consortium to place three additional directors on the board. Their effect, Emray says in a letter to its shareholders, would be to "change control of your company."

Early in March this year, Emray heard from Raphael Zorn — previously stockbroker in the group — that it had acquired 27.58 per cent of the equity on behalf of a consortium headed by Mr Murdoch Morrison and Mr Benjamin Anderson. A few days earlier, Taddale Investments, the property group, revealed that it had sold the entire 26.62 per cent holding in Emray that it had acquired a year earlier in consideration for the sale of Bluebell Garages (Middleborough).

At about the same time, a 9.3 per cent holding in Emray was sold by Rosano, a Swiss paper company which had held the stake for some years. Mr Lionel Altman, chairman of Emray, said yesterday that the Taddale and Rosano stakes had both been put through the market at 15.15p per share.

Mr Morrison and Mr Anderson have been joined by Mr E. A. K. Denison, a Yorkshire solicitor, in seeking boardroom appointments. Their resolution will be decided at Emray's annual meeting at the end of this month.

Mr Altman says that he and his colleagues "have been unable to establish who are the members of this consortium or to what extent Mr Morrison and Mr Anderson represent them. However, only recently Mr Anderson informed us orally that the consortium consists mainly of persons to whom the shares previously held by Taddale Investments were sold but there is no agreement whereby these persons are represented by Mr Morrison and Mr Anderson."

When Mr Morrison and Mr Anderson lodged their requisition relating to the board resolutions at the beginning of June, they informed Emray that they, together with their associates, "held in aggregate some 10 per cent of the total voting rights of the members."

Emray has not been able to discover subsequently the current beneficial ownership of the balance of the 27.58 per cent or of Rosano's former shareholding.

According to Emray, Mr Morrison's "only concrete proposal" about his intended participation in the group's affairs has been that he would "introduce acquisition opportunities and assist in managing acquired companies."

Mr Morrison holds 1.07 per cent of Emray and Mr Anderson has a further 2.14 per cent. Emray says that "nothing has emerged from the information supplied by Mr Morrison or from our discussions with him to persuade your board that his proposed contribution justifies either an executive position or a directorship in Emray."

Mr Morrison, who describes himself as a "company doctor" now engaged in corporate finance work, is chairman of the Leamington Spa-based property group, Five Oaks Investments, where Mr Anderson is also on the board. Mr Morrison has recently announced plans to merge Blacks Camping and Leisure, which he also heads, with Greenfields Leisure. Neither he or Mr Anderson were available for comment yesterday.

Caparo holding in Fidelity up to 18%

Caparo Industries, Mr Swraj Paul's engineering group, has increased its holding in Fidelity Radio, the hi-fi and television manufacturer, to 18.4 from 8 per cent.

Caparo has paid about £2m over the past month to raise its holding but it yesterday denied plans to make an immediate takeover bid and said there have been no talks aimed at securing a seat on the Fidelity board.

Fidelity recently missed its profit forecast through troubles with its cordless telephone and new colour television set. Fidelity's shares rose 3p to 103p yesterday.

Beazer/Leech

IN A circular to shareholders yesterday, County Bank, the advisors to C. E. Beazer and the William Leech Foundation is "clearly the key to the battle holding 29.9 per cent and final veto of the Trust's decision rests with William Leech and M. D. Adamson."

County Bank notes that the Foundation has over the past three years received "derisory annual dividends relative to their holding." They have been at the net level: 1981—£294,000, 1982—£45,000, 1983—£111,000.

Beazer's cash offer values Leech at £21.45m. Leech closed at 127p yesterday.

Wellman enters hi-tech field with £0.8m purchase

Wellman, the furnaces group, is extending its product range into high technology glass furnaces with the acquisition of T. N. Butler Holdings for an effective price of £768,000.

Mr T. N. Butler, the vendor, is to receive £283,000 in cash and 2.57m new ordinary Wellman shares at 15 p per share. The issue is the equivalent of 19.5 per cent of the existing equity or 11.1 per cent of the ordinary shares are converted.

Wellman, which lost £843,000 at the operating level in the six months to September last year before exceptional costs of

£428,000, says that the acquisition will complement its existing furnace activities and will enable Butler to exploit its products more fully.

The new acquisition designs and makes horizontal glass annealing furnaces using its own technology, giving greater flexibility and efficiency while producing better quality glass than the traditional vertical furnace system.

Higher standards have been set by recently adopted codes of practice for the building industry in respect of glass used in public and private buildings. This, says Wellman, has increased demand

SW Forest casts doubts on Smurfit's \$550m bid

Southwest Forest Industries of Phoenix, Arizona has questioned Smurfit's \$550m bid for the Dublin-based paper and packaging company, to complete its proposed \$560m (£417m) bid for Southwest.

Southwest said it has told Smurfit that it plans to terminate discussions in the near-term unless certain specified conditions can be met.

Smurfit earlier announced that it had received a \$550m offer from a group of banks led by Bankers Trust to be used for a merger with Southwest.

The Southwest board said the

financing arrangements "fell short of the assurances necessary to remove significant uncertainties as to Jefferson Smurfit's ability to promptly complete a transaction involving its possible acquisition of Southwest."

An agreement limiting Smurfit's holding in Southwest to 9.3 per cent expired last Sunday but Smurfit is still prevented from raising its holding above 20 per cent before December 13.

Heron Corporation, Mr Gerald Rosson's property, trading and insurance group, has said it is considering providing financial backing to Smurfit for any bid for Southwest.

BIDS AND DEALS IN BRIEF

Fisons has agreed to acquire full ownership of Morgal Scientific in Kuala Lumpur, Malaysia. This involves the purchase from ITN International of 50 per cent shares in the company, the other 50 per cent already being held by Fisons.

Morgal is part of Fisons' scientific equipment division and distributes a wide range of scientific equipment and supplies throughout Malaysia.

On July 7, acceptances of the Energy Recovery Investment Corporation (ERIC) offer for Cambridge Petroleum had been received in respect of 1,718, 415 Cambridge ordinary (approximately 33.17 per cent).

Acceptances under the offer, together with ERIC's existing

holding, amounted to 2,978,415 Cambridge ordinary, approximately 57.5 per cent of the issued ordinary share capital including the 130,000 ordinary issued on July 5 in purchase of certain royalty interests.

The cash alternative has now closed and the offer remains open.

Acceptances of the unconditional offer made on behalf of Hawker Siddeley Group for Carlton Industries have been received in respect of 7.49m ordinary and 283,365 Preference shares, 99.88 per cent and 51.18 per cent respectively of the ordinary and Preference shares, the subject of the offers 27.21m ordinary shares of Carlton (99.96 per cent).

The offers have been extended until 3 pm on July 19.

The recommended offer on behalf of Polly Peck for the capital of Wearwell is now unconditional in all respects and will remain open until further notice. Acceptances have been received in respect of Wearwell ordinary shares representing 91.32 per cent of the ordinary shares. Polly Peck intends in due course to acquire compulsorily the outstanding ordinary shares.

Hayward Tyler, which is part of the Thyssen-Bornemisza's Sterling Fluid Systems Group, has acquired M. Mullins of Kent and G. Lines of Birmingham, both borehole specialists, pump installers and submersible pump

repairers. They were part of the eBechwood Group which went into voluntary liquidation.

The resolution to approve the reorganisation of the share capital of Harrison Cowley was passed at the EGM on July 5.

Acceptances of the Saatchi and Saatchi offer have been received in respect of 4,822,779 ordinary and 4,822,779 deferred shares in Harrison, representing 98.46 per cent of both classes of share capital.

All conditions have been satisfied and the offer has become unconditional in all respects. The offer remains open for acceptance until further notice.

Satchi intends to acquire compulsorily any outstanding ordinary and deferred shares in due course.

Robert Fleming Iav says that of the holdings managed on a discretionary basis or advised by company, which represented, in aggregate 15 per cent or more of the voting rights of the companies, it holds 4,323,857 ordinary shares (20.68 per cent of voting rights) and 888,000 deferred ordinary shares in Sater.

Moran Tea Holdings Group has completed the acquisition of 51 per cent shareholding in K.M.S. Group Limited in consideration of the payment of £250,000 in cash to Glanmoor Investments.

The consolidated net tangible assets of K.M.S. Group at March 31 1983 were £371,754 and pre-tax profits for the 12 months to that date were £37,490.

The K.M.S. Group is an international freight forwarders by air, sea and land, export packer, charters and business house travel agent.

Mills & Allen International has agreed to sell Poster Publicity (Holdings), with its specialist advertising agency Foster Publicity (PPL) to a group of investors including two directors of PPL for £800,000 cash.

Water Investments Rotterdam has purchased a further 350,000 shares in the English Association Trust and now holds 853,600 shares (14.17 per cent).

GRA has announced that the Stock Conversion and Investment Trust has agreed to defer the completion of its purchase of White City Stadium until September 30 1984. This will enable

GRA to progress its application for planning permission to construct a new White City on the nearby West London Stadium site.

Applications have been received for 16.1m new ordinary shares of Granada Group representing 41.2 per cent of the 39.1m new ordinary shares offered to Granada shareholders at 155p per share. All applications will be satisfied in full.

The applications made available to shareholders represent 50 per cent of the shares issued as consideration for the acquisition of Redifusion by Granada. It is expected that dealings will commence on July 12 1984.

Mr C. J. Moran now owns and controls 1.78m ordinary and 465,000 deferred ordinary shares in Sater, representing 8.68 per cent of the total ordinary shares in issue.

Mr Elliott Bernard and Mr Stuart acquired from former shareholders in Trust Securities Holdings 50,000 Stockley ordinary shares through the exercise of options granted in their favour prior to the acquisition of TSH. Purchase price under the options was 35p per share.

Mr Bernard's shares have been acquired on behalf of a trust of which members of his family are the beneficiaries. He now holds 13.8m shares (12.8 per cent) and Mr Lipton owns 7.96m.

Quest Automation has agreed with Security Change to acquire the freehold of Quest House, Chancellors Ford, Hampshire, which it occupies, at a total cost of not more than £800,000.

A bank facility has been negotiated to enable the purchase to proceed.

As a result of recent purchases, the interests of the Prudential Corporation group in London and Continentals Advertising Holdings total 1.37m ordinary shares (6.98 per cent).

Prudential Assurance owns 303,600 Prudential Nominees 75,000, Mercantile and Gen. Reinsurance 4,359, and Kingman Nominees 8,384.

Mr N. N. Tucker, director, has ceased to be interested in 297,000 ordinary shares of Sheraton Securities International, part of his non-beneficial interests. His interests in the ordinary shares are now 1,971,500, of which 1m are beneficial. His loan stock interests are £194,300, all beneficial.

The British Electric Traction Company, an industrial services group, anticipates profits of "not less than £65m for the year ending March 31, 1984—an increase of over 20 per cent on the previous year — with a commensurate increase in the dividend."

The details are revealed in BET's offer document which explains the group's £175m offer for initial, a towel rental group. Shareholders' Initiatives are told that "BET has emerged from the recession in good strong shape" and the group foresees further growth and development.

POLLY PECK (HOLDINGS) PLC

(Registered in England No. 630879)

ISSUE
of up to £2,945,680 6 per cent.
Cumulative Convertible Redeemable Preference Shares of £1 each.

This advertisement appears in connection with the issue of up to £2,945,680 6 per cent Cumulative Convertible Redeemable Preference Shares of £1 each ("New Preference Shares") pursuant to an offer by Polly Peck (Holdings) PLC to acquire the whole of the issued share capital of Wicarwell PLC. The New Preference Shares have been admitted to the Official List by the Council of The Stock Exchange.

Particulars of the Preference Shares are available in the Exel Statistical Services and copies of such particulars may be obtained during normal business hours on any weekday, except Saturdays, up to and including 21st July, 1984 from:—

N.M. Rothschild & Sons Limited,
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NOTICE OF EARLY REDEMPTION



Bank of Communications

(Taipei, Taiwan, Republic of China)

US\$25,000,000 Floating Rate Notes due 1985

Notice is hereby given that pursuant to the provisions of Clause 4(b) of the Fiscal Agency Agreement, dated as of 11th August, 1980 between Bank of Communications and Bankers Trust Company, as Fiscal Agent, all of the above mentioned Notes will be redeemed at their principal amount on 16th August, 1984 (the "Redemption Date"), when interest on the Notes will cease to accrue.

Payment of principal, together with payment in respect of Coupon No. 8 will be made on the Redemption Date against presentation and surrender at the offices of any one of the Paying Agents named on the Notes.

BANKERS TRUST COMPANY
FISCAL AGENT

Date: 10th July, 1984

Whitecroft Record profit of £6.2m

	1984	1983
	£	£
Turnover up 14%	95.7m	84.3m
Pre-tax profit up 18%	6.2m	5.3m
Dividends up 22%	6.6p	5.4p
Earnings per share up 22%	22.6p	18.5p

Higher turnover and profitability were features of all divisions, reflecting the efforts of management and employees to improve performance in economic conditions which were only slightly better than the previous year.

We made several changes to the composition of the group during the year to strengthen selected strategic areas of activity. In 1984/5 we will enjoy a full year's benefit from recent acquisitions and a contribution from property development. We will continue our efforts to achieve further growth for Whitecroft.

Mr. John Tavaré — chairman

Whitecroft plc

Textiles, building supplies, lighting, property development

A copy of the report and accounts may be obtained from:
The Secretary, Whitecroft plc, Water Lane, Wilmslow, Cheshire SK9 5BX
Telephone: 0625 524677

CARCLO RECORD PROFITS

Summary of Results

Year to 31st March	1984	1983	% increase
Turnover £000	34,314	29,986	14
Profit before tax £000	2,895	2,082	39
Earnings per ordinary share of 25p	31.1p	12.1p	167
Dividend per ordinary share of 25p	8.6p	4.55p	89
Dividend cover (times)	3.6	2.6	38
Shareholders funds per ordinary share of 25p	168p	151p	11

Prospects

"With improved trading prospects and with a good order book we are planning to expand further both by internal growth and external acquisition."

CARCLO ENGINEERING GROUP PLC

How The Morgan Bank concentrates on serving major corporations in the U.K.



Among the Morgan officers who collaborate to serve U.K. companies are, at left: John McColloch, U.K. corporate banking, London; Stephen Kirmse, commercial paper, New York; Harvey Struthers, U.K. and Scandinavian corporate banking, New York Center (all based in London); Tony Mayer, managing director, Morgan Guaranty Ltd; Christopher Beason-Hird, U.K. corporate banking; David Brigstocke, Morgan Guaranty Ltd. Right: Michael Doyle, mergers and acquisitions, New York; Oliver Parr, U.K. corporate banking, London; Lam Nguyen-Phuong, financial analyst, London.

The Morgan Bank specialises in meeting the needs of the world's major multinationals.

In the U.K. this means leading British corporations and the U.K.-based subsidiaries of U.S. and other foreign firms. Because of this focus we can combine the worldwide resources and knowhow of a major wholesale bank with the customer-oriented responsiveness usually associated with much smaller banks.

Corporate financial officers find a full range of financial and capital market services at Morgan.

We structure innovative financings in sterling, dollars, and many other currencies. We're a leader in interest rate and currency swaps, Eurobond issues, international treasury management, financial futures, foreign exchange options. Because Morgan is active in money markets around the world, we can advise on the right time and the right way to put together financings—whether long-, medium-, or short-term—at fixed or floating rates, and in the best currency.

Here are some examples of how The Morgan Bank serves U.K. clients.

□ Our London bankers work closely with a special

Morgan group in New York that focusses on the needs of U.K. companies in the U.S. market. Together we provide creative, tax-efficient acquisition financing, commercial paper advice and services, funding for capital needs through bridge loans, term loans, private placements. Recently we designed a new financing structure that enabled a U.K. multinational to buy a major U.S. company at a cost well below projections, completing a deal that might not otherwise have succeeded.

□ Our international capital markets arm, Morgan Guaranty Ltd, is headquartered in London and interacts with our U.K. corporate bankers. Morgan Guaranty Ltd is a major manager and underwriter of fixed rate, floating rate, and convertible securities in the Eurobond market, and a pioneer in interest rate and currency swaps, deferred rate settings, and the use of contingent securities such as debt and equity warrants. In the last year we completed more than a dozen capital markets transactions for U.K. clients.

□ Our U.K. clients can also call on Morgan's seasoned merger and acquisition officers in London and New York. Recently a British corporation wanted to sell a subsidiary.

Our bankers and M&A specialists provided a valuation using computer modelling, identified a U.K. buyer, and advised in final negotiations. Such deals within the U.K. are only part of what we do; our specialists have completed transactions between buyers and sellers all over the world.

□ Still another resource available through your Morgan banker: our corporate finance advisors. These industry analysts are skilled in specialities such as optimal capital structure, diversification strategies, and valuations for acquisitions, divestitures, or tax purposes. When our London experts were retained by a U.K. client acquiring a U.S. company, we analysed the client's strategic plan, prepared financial projections, and recommended a capital structure to minimise costs while maximising future flexibility.

Today The Morgan Bank serves most of the U.K.'s major multinationals, as well as many smaller companies that appreciate the high quality of Morgan banking. For more on how we can serve your corporation, write or call John K. McColloch, Vice President, U.K. Corporate Banking, Morgan Guaranty Trust Company, 1 Angel Court, London EC2R 7AE. Telephone (01) 600-2300.

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MINING NEWS

World diamond sales still improving

BY GEORGE MILLING-STANLEY

DIAMOND SALES figures for the first half of 1984 from De Beers Central Selling Organisation (CSO) at R1.18bn (€820m) topped Riba for the first time since the all-time peak of R1.27bn achieved in the opening six months of 1980. The CSO handles the marketing of around four-fifths of all rough (uncut) diamonds sold in the world. This figure represents a rise of 23 per cent over the first half of last year. The increase of almost 50 per cent over sales in the second half of 1983 is not so significant, as it merely represents a continuation of the more normal trend of higher sales in the opening six months of each year as manufacturing jewellers replenish stocks of diamonds over the Christmas period. This trend was broken in 1982. Changes in currency parities meant that the increase over the first half of last year was not so spectacular in terms of the U.S. dollar, the normal currency for diamond sales. The figure for first-half sales was \$945m, just 7 per cent higher than for the comparable period of 1983. De Beers said yesterday in London that the rise was generally in line with the gradual improvement in the market which had been expected, but the figures still do not really reflect the continuing strength of retail demand.

BOARD MEETINGS

Table listing board meetings for various companies including Electronic Machine, Royal Insurance, TSL Thermal Syndicate, British Electric Traction, etc.

FUTURE DATES

Interim: (Computer and Financial) 30/6/1984

The company added that the recovery apparent in the market is being hampered by the strength of the U.S. dollar and the high level of U.S. interest rates. Although there has been no increase in the price of rough diamonds since March last year, customers outside the U.S. have experienced an effective rise in prices because of the dollar's strength against all other currencies.

These factors are delaying the recovery to more normal conditions in the market, and they are exacerbated by the fact that diamonds are having to compete with purchases of other luxury goods after a prolonged period of recession.

As a consequence of these problems, the CSO is still selling cautiously and selectively, concentrating on giving its 300 or so

sightholders the sort of stones they can sell on to the broader market.

The top two colours and qualities are therefore still being withheld from the 'sights', the principal selling occasions, of which there are 10 held each year in London.

Untroubled by the strength of the dollar, the U.S. market has continued to improve, with a rise of one-fifth to record levels in imports of polished stones to the country over the first quarter of 1984.

Although the smaller stones continue to make up the bulk of the CSO's turnover, there are signs of an upturn in demand for the larger sizes and better qualities.

This must be interpreted as reflecting general improvement in economic conditions, as

the impact of the emphasis in CSO advertising on these stones, which only began in March, will not be properly felt until the Christmas buying season.

This improvement at the upper end of the market has been mirrored by a slight slowing of activity in the cutting centres on the Indian sub-continent, which have traditionally concentrated on the smaller and less expensive goods, perhaps even with a degree of over-production.

Diamond jewellery for men, another focus of the CSO's advertising in recent years, is apparently becoming increasingly important. At something over 2m pieces, sales of diamond jewellery to men last year reportedly outnumbered engagement ring sales in the U.S. in unit terms, and Japan is also growing in importance.

Total gold production has risen modestly in the latest three months while, reflecting the appreciation of the U.S. dollar— in which gold sales are made— the average price received by the mines in South Africa has risen to R15.579 per kilogramme from R15.247 in the March quarter.

Total gold production has risen modestly in the latest three months while, reflecting the appreciation of the U.S. dollar— in which gold sales are made— the average price received by the mines in South Africa has risen to R15.579 per kilogramme from R15.247 in the March quarter.

Non-mining and sundry revenue has also increased in the June quarter while tax charges have eased mainly because of exceptionally higher tax-offsetting capital expenditure. These factors have outweighed the impact of an average increase of 4.75 per cent in working costs during the period.

Overall, therefore, the mines' total net profits have risen to R191.6m (£98.5m) in the quarter from £169.5m in the previous three months. Notably good earnings are reported by Dree-

fontein, Doornfontein and Kloof. The current financial year has started on a less promising note. The price of gold has weakened, although the impact of this on mine revenue continues to be cushioned by the fall in the rand against the dollar and, of course, a recovery in the bullion price may well take place before next June. But the inevitable rise in mine working costs will increase as a result of the current wage claim by the industry's black mine-workers. At present a dispute exists but it is thought that an eventual settlement over pay and conditions could add some 15 per cent to labour costs. What remains to be seen is whether higher wages can be accompanied by increased productivity in this labour intensive industry; as with so many other industries wage increases have not been matched by corresponding gains in productivity. The latest quarterly net profits of the individual mines are compared in the following table.

Table comparing quarterly net profits of individual mines including Doornfontein, Kloof, and Venterspost.

June quarter gold profits keep ahead

A FURTHER increase is shown in the June quarter profits of the seven South African gold mines in the Consolidated Gold Fields group which, as usual, opens the industry's quarterly reporting season. Apart from Deelkraal, which lacked the exceptional benefit of the insurance recovery in the March quarter, all the group's mines have earned more in the June quarter.

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Table comparing quarterly net profits of individual mines including Doornfontein, Kloof, and Venterspost.

ZANDPAN GOLD MINING COMPANY LIMITED (Incorporated in the Republic of South Africa) Sub-division of Shares. Text describing company shares and financial details.



Gold Fields Group JUNE QUARTERLIES

JUNE QUARTERLIES

All companies mentioned are incorporated in the Republic of South Africa

DREEFONTEIN CONSOLIDATED LIMITED

ISSUED CAPITAL: 102,000,000 shares of R1 each, fully paid.

Operating results table for Dreefontein Consolidated Limited showing gold production, revenue, and profit for 30/6/1984, 31/3/1984, and year ended 30/6/1984.

Financial results table for Dreefontein Consolidated Limited showing working profit, recovery under loss of profits, and net sundry revenue.

Capital expenditure and dividend table for Dreefontein Consolidated Limited.

CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1984 was R488.3 million. DIVIDEND: A dividend (No. 221) of 170 cents (R3.24) per share was declared on 12 June 1984, payable to members on or about 8 August 1984.

SHAFTS: No. 3 Shaft—E: The shaft was sunk 96 metres to a depth of 151 metres below collar. Cementation of cavities which have been intersected by cover drilling has extended progress. No. 4 Sub-Vertical Shaft—E: 35 and 37 Level Stations have been excavated. This shaft is now complete and is being commissioned. No. 5 Shaft—E: The shaft was sunk 41 metres to a depth of 1 549 metres below collar. Excavation of the Transfer Level has been completed and equipping of the loading box is in progress. Work has been delayed by two rockbursts which occurred during the quarter. No. 6 Sub-Vertical Shaft—E: Excavation of hoist chambers continues. The rock window foundations are being cast. No. 6 Tertiary Shaft—W: The shaft was sunk 31 metres to a depth of 347 metres below collar on 25 Level. The shaft passed through 34 Level Station which was developed from No. 1 Sub-Vertical Shaft-E. 34 Level Station was excavated to full size, supported and fixed. The shaft is to be deepened to 38 Level. No. 7 Shaft—W: Full scale sinking has commenced and the shaft was sunk 32 metres to a depth of 82 metres below collar. The second man-way is being installed. The construction of the rock window house and the installation of the rock window are in progress. Programme of cementation for surface consolidation and sealing of cavities has been commenced. No. 8 Shaft—W: Pre-sinking operations have been completed to 35 metres below collar. The casting of headgear foundations is in progress.

ORE RESERVES AT 30 JUNE 1984: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 6.2 grams per ton the reserves are as follows:

Table showing ore reserves for East Dreefontein (Pay limit 6.2 g/t).

Table showing ore reserves for West Dreefontein (Pay limit 6.1 g/t).

On behalf of the board P.R. Janisch A.H. Munro Directors 10 July 1984

DOORNFONTEIN GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 10,000,000 shares of R1 each, fully paid.

Operating results table for Doornfontein Gold Mining Company Limited showing gold production, revenue, and profit for 30/6/1984, 31/3/1984, and year ended 30/6/1984.

Financial results table for Doornfontein Gold Mining Company Limited showing working profit, recovery under loss of profits, and net sundry revenue.

Capital expenditure and dividend table for Doornfontein Gold Mining Company Limited.

CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1984 was R99.5 million. DIVIDEND: A dividend (No. 58) of 120 cents (R2.40) per share was declared on 12 June 1984, payable to members on or about 8 August 1984.

SHAFTS: No. 3 Shaft: Equipping of the shaft is in progress. No. 3 Sub-Vertical Shaft: The shaft was sunk 82 metres to a depth of 96 metres below collar. Development of excavations associated with the shaft complex is continuing. No. 4 Shaft: Preliminary sinking operations advanced the shaft a further 126 metres to a depth of 283 metres below collar. No. 4 Ventilation Shaft: The shaft was sunk 235 metres to a depth of 1 282 metres below collar. No. 5a and 5b Auxiliary Shafts: Sinking of the pre-drilled raise bored holes to the level of the barrel of the shaft is about to commence. DIVIDEND: A dividend (No. 29) of 200 cents (R4.00) per share was declared on 12 June 1984, payable to members on or about 8 August 1984. SHAFTS: No. 3 Shaft: Equipping of the shaft is in progress. No. 3 Sub-Vertical Shaft: The shaft was sunk 86 metres to a depth of 96 metres below collar. Development of excavations associated with the shaft complex is continuing. No. 4 Shaft: Preliminary sinking operations advanced the shaft a further 126 metres to a depth of 283 metres below collar. No. 4 Ventilation Shaft: The shaft was sunk 235 metres to a depth of 1 282 metres below collar. No. 5a and 5b Auxiliary Shafts: Sinking of the pre-drilled raise bored holes to the level of the barrel of the shaft is about to commence. DIVIDEND: A dividend (No. 29) of 200 cents (R4.00) per share was declared on 12 June 1984, payable to members on or about 8 August 1984. SHAFTS: No. 3 Shaft: Equipping of the shaft is in progress. No. 3 Sub-Vertical Shaft: The shaft was sunk 86 metres to a depth of 96 metres below collar. Development of excavations associated with the shaft complex is continuing. No. 4 Shaft: Preliminary sinking operations advanced the shaft a further 126 metres to a depth of 283 metres below collar. No. 4 Ventilation Shaft: The shaft was sunk 235 metres to a depth of 1 282 metres below collar. No. 5a and 5b Auxiliary Shafts: Sinking of the pre-drilled raise bored holes to the level of the barrel of the shaft is about to commence. DIVIDEND: A dividend (No. 29) of 200 cents (R4.00) per share was declared on 12 June 1984, payable to members on or about 8 August 1984.

ORE RESERVES AT 30 JUNE 1984: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 6.2 grams per ton the reserves are as follows:

Table showing ore reserves for Doornfontein.

Table showing ore reserves for Doornfontein.

On behalf of the board P.R. Janisch A.H. Munro Directors 10 July 1984

KLOOF GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 30,240,000 shares of R1 each, fully paid.

Operating results table for Kloof Gold Mining Company Limited showing gold production, revenue, and profit for 30/6/1984, 31/3/1984, and year ended 30/6/1984.

Financial results table for Kloof Gold Mining Company Limited showing working profit, recovery under loss of profits, and net sundry revenue.

Capital expenditure and dividend table for Kloof Gold Mining Company Limited.

CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1984 was R206.4 million. DIVIDEND: A dividend (No. 29) of 200 cents (R4.00) per share was declared on 12 June 1984, payable to members on or about 8 August 1984. SHAFTS: No. 3 Shaft: Equipping of the shaft is in progress. No. 3 Sub-Vertical Shaft: The shaft was sunk 82 metres to a depth of 96 metres below collar. Development of excavations associated with the shaft complex is continuing. No. 4 Shaft: Preliminary sinking operations advanced the shaft a further 126 metres to a depth of 283 metres below collar. No. 4 Ventilation Shaft: The shaft was sunk 235 metres to a depth of 1 282 metres below collar. No. 5a and 5b Auxiliary Shafts: Sinking of the pre-drilled raise bored holes to the level of the barrel of the shaft is about to commence. DIVIDEND: A dividend (No. 29) of 200 cents (R4.00) per share was declared on 12 June 1984, payable to members on or about 8 August 1984. SHAFTS: No. 3 Shaft: Equipping of the shaft is in progress. No. 3 Sub-Vertical Shaft: The shaft was sunk 86 metres to a depth of 96 metres below collar. Development of excavations associated with the shaft complex is continuing. No. 4 Shaft: Preliminary sinking operations advanced the shaft a further 126 metres to a depth of 283 metres below collar. No. 4 Ventilation Shaft: The shaft was sunk 235 metres to a depth of 1 282 metres below collar. No. 5a and 5b Auxiliary Shafts: Sinking of the pre-drilled raise bored holes to the level of the barrel of the shaft is about to commence. DIVIDEND: A dividend (No. 29) of 200 cents (R4.00) per share was declared on 12 June 1984, payable to members on or about 8 August 1984.

ORE RESERVES AT 30 JUNE 1984: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 6.2 grams per ton the reserves are as follows:

Table showing ore reserves for Kloof.

Table showing ore reserves for Kloof.

On behalf of the board P.R. Janisch A.H. Munro Directors 10 July 1984

LIBANON GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 7,637,300 shares of R1 each, fully paid.

Operating results table for Libanon Gold Mining Company Limited showing gold production, revenue, and profit for 30/6/1984, 31/3/1984, and year ended 30/6/1984.

Financial results table for Libanon Gold Mining Company Limited showing working profit, recovery under loss of profits, and net sundry revenue.

Capital expenditure and dividend table for Libanon Gold Mining Company Limited.

CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1984 was R72.3 million. DIVIDEND: A dividend (No. 67) of 140 cents (R2.80) per share was declared on 12 June 1984, payable to members on or about 8 August 1984. NO. 4 SHAFT: Equipping has been completed and preparations for commissioning are in progress. ORE RESERVES AT 30 JUNE 1984: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 4.6 grams per ton the reserves are as follows:

Table showing ore reserves for Libanon.

Table showing ore reserves for Libanon.

On behalf of the board P.R. Janisch A.H. Munro Directors 10 July 1984

VENTERSPOST GOLD MINING COMPANY LIMITED

ISSUED CAPITAL: 6,050,000 shares of R1 each, fully paid.

Operating results table for Venterspost Gold Mining Company Limited showing gold production, revenue, and profit for 30/6/1984, 31/3/1984, and year ended 30/6/1984.

Financial results table for Venterspost Gold Mining Company Limited showing working profit, recovery under loss of profits, and net sundry revenue.

Capital expenditure and dividend table for Venterspost Gold Mining Company Limited.

CAPITAL EXPENDITURE: The fire reported on in the previous quarter was extinguished and stopping operations were resumed in the affected area. CAPITAL EXPENDITURE: The unexpended balance of authorised capital expenditure at 30 June 1984 was R11.8 million. DIVIDEND: A dividend (No. 88) of 80 cents (R1.60) per share was declared on 12 June 1984, payable to members on or about 8 August 1984. ORE RESERVES AT 30 JUNE 1984: The detailed ore reserves will be published in the annual report. At the prevailing pay limit of 5.1 grams per ton the reserves are as follows:

Table showing ore reserves for Venterspost.

On behalf of the board P.R. Janisch A.H. Munro Directors 10 July 1984

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized into columns with headers like '12 Month High', 'Low', 'Stock', 'Div. Yld.', 'P/E', '100s High', 'Low', 'Open', 'Prev. Close', 'Change', 'Volume', 'Bid', 'Ask', 'Last Sale', 'Settle', 'Open', 'Prev. Close', 'Change', 'Volume', 'Bid', 'Ask', 'Last Sale', 'Settle'.

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AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of American Stock Exchange Composite Closing Prices. Columns include 12 Month High/Low, Stock Name, Dividend Yield, P/E Ratio, 100s High/Low, and Change. Includes sub-sections like C-C-C, E-E-E, F-F-F, G-G-G, H-H-H, I-I-I, J-J-J, K-K-K, L-L-L, M-M-M, N-N-N, O-O-O, P-P-P, Q-Q-Q, R-R-R, S-S-S, T-T-T, U-U-U, V-V-V, W-W-W, X-X-X, Y-Y-Y, Z-Z-Z.

Continued on Page 30

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of New York Stock Exchange Composite Closing Prices. Columns include 12 Month High/Low, Stock Name, Dividend Yield, P/E Ratio, 100s High/Low, and Change. Includes sub-sections like A-A-A, B-B-B, C-C-C, D-D-D, E-E-E, F-F-F, G-G-G, H-H-H, I-I-I, J-J-J, K-K-K, L-L-L, M-M-M, N-N-N, O-O-O, P-P-P, Q-Q-Q, R-R-R, S-S-S, T-T-T, U-U-U, V-V-V, W-W-W, X-X-X, Y-Y-Y, Z-Z-Z.

Continued on Page 30

Notes and footnotes regarding stock prices, dividends, and exchange information. Includes text about sales figures, dividends, and exchange rules.

LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Gilts fall further as pressure on pound continues: equities follow and index down 7.7

Account Dealing Dates
Option
First Declared Last Account
Declarations Dealing Day
June 18 June 28 June 29 July 2

which improved 3 to 25p ahead of tomorrow's annual Aures, Merchant banks gave ground. Still unsettled by the \$41m cash call, Hill Samuel dropped 5 fresh offer 25p. Mercury securities up 7 to 47p and Charterhouse J. Rothschild declined 4 to 84p.

FINANCIAL TIMES STOCK INDICES

Table with columns for July 9, July 8, July 7, July 6, July 5, July 4, July 3, July 2, July 1, year ago. Rows include Government Secs, Fixed Interest, Industrial Ord., Gold Mines, Ord. Div. Yield, Earnings, P/E Ratio, Total Bargains, Equity turnover, Equity bargains, Shares traded.

HIGHS AND LOWS S.E. ACTIVITY

Table with columns for High, Low, High, Low, Daily Gilt Edged, Daily Equities, Daily Value, 5-day Average, Bargains, Value. Rows include Govt. Secs, Ind. Ord., Fixed Int., Gold Mines.

President Brand, 27, St Helens, £20 and Western Holdings, £20. The quarterly reports from the mines in the GFA group had little effect on sentiment.

The fear of another round of base rate increases undermined confidence in recently firm properties. Prices drifted progressively lower during the "House" session, but a late rally left leading quotations with only minor losses on balance.

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EQUITIES

Table with columns for Stock, Opening, High, Low, Close, Change, % Change. Rows include Anglo Saxon, Anglo Saxon, Anglo Saxon, Anglo Saxon, Anglo Saxon.

FIXED INTEREST STOCKS

Table with columns for Issue, Amount, Maturity, Rate, Stock, Opening, High, Low, Close, Change, % Change. Rows include 198.19 228, 198.19 228, 198.19 228.

"RIGHTS" OFFERS

Table with columns for Issue, Amount, Maturity, Rate, Stock, Opening, High, Low, Close, Change, % Change. Rows include 198.19 228, 198.19 228, 198.19 228.

ACTIVE STOCKS

Table with columns for Stock, Day's Change, % Change. Rows include Bechem, Commercial, De Beers, Enterprise Oil, G. M. Kalgoorlie, ICI, Leach (Wm.), Priddy (A.), Randfontein Ests.

RISES AND FALLS YESTERDAY

Table with columns for British Funds, Foreign Bonds, Financial & Prop, Oils, Shares, Minerals, Totals. Rows include British Funds, Foreign Bonds, Financial & Prop, Oils, Shares, Minerals, Totals.

LONDON TRADED OPTIONS

Table with columns for Option, Calls, Puts, Aug, Nov, Feb, May, Aug, Nov, Feb, May. Rows include LASHO, LASHO, LASHO, LASHO, LASHO.

NEW HIGHS AND LOWS FOR 1984

Table with columns for New High, New Low. Rows include AMERICANS (11), AMERICANS (11), AMERICANS (11).

FRIDAY'S ACTIVE STOCKS

Table with columns for Stock, Fr. Day's Change, % Change. Rows include RTZ, RTZ, RTZ, RTZ, RTZ.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol., Aug, Last, Vol., Last, Vol., Last, Vol., Last. Rows include GOLD, SILVER, SILVER, SILVER, SILVER.

Oil's easier

Nervousness in front of today's OPEC meeting in Vienna left the leading Oils showing widespread losses, although many closed above the day's lowest levels. Ultrama were particularly unsettled and dropped 11 to 256p, after 253p while falls of around 7 were common to BP, Shell, 622p and Tricentral, 186p.

Gold's volatile

Mining markets remained highly sensitive to the volatility in bullion markets and moved erratically throughout the day. Bullion continued its recent downward path and fell to a low of \$332 in early trading before rallying to close only 51.5 cheaper on balance at \$340 an ounce. The swings in South African Golds were even more marked.

British Aerospace down

Beecham and Glaxo, both 10 lower at 295p and 860p respectively, led the decline of the miscellaneous industrial leaders. Pilkington closed 8 off at 245p. Recent bid favourites Rowat's, Elsewhere, British Aerospace plummeted 15 to 345p on the absence of bid developments; Thorn EMI last week withdrew its merger proposals but BAE is still negotiating with GEC. Neil and Spencer softened a few pence to 30p following the interim statement and Breengreen eased a penny to 45p ahead of tomorrow's preliminary figures. De La Rue dropped 15 to 620p and Polly Peck lost 8 to 180p.

FT-ACTUARIES SHARE INDICES

Table with columns for Index, Day's Change, % Change, Year Ago (approx). Rows include CAPITAL GROUPS, Construction, Electronics, Insurance, Metals, Motors, Other Industrial, Food, Health and Household, Leisure, Newspapers, Packaging and Paper, Services, Textiles, Tobacco, Other Consumer, Other Financial, Shipping and Transport, Industrial, Financial Group, FT-Actuaries Share Index.

FIXED INTEREST

Table with columns for Index, Day's Change, % Change, Year Ago (approx). Rows include FT-Actuaries Share Index.

Bank's steadier

Press comment ahead of the forthcoming interim dividend season helped the major clearing banks regain some composure after Friday's nervous reaction to rumours of a merger between Argentina, Midland rallied a few pence to 313p and Barclays closed unaltered at 465p. Lloyds, however, softened 5 fresh to 430p. NatWest rose 50p to 590p. Meanwhile, Bank of Scotland edged 5 higher to 375p. The prospect of ever dearer money and the weakness of the pound depressed Discount Houses. After Allen fell 20 to 420p as did Union to 660p, while Smith St Aubyn relinquished a couple of pence to 70p. Apart from Leopold Joseph.

Preedy volatile

Sentiment among leading Retailers remained unsettled by persisting worries that dealer credit and an increase in mortgage rates could adversely affect consumer spending; an attempted mid-afternoon rally failed to gain momentum and most closed at the day's lowest prices. Woolworth were marked 10 lower to 455p, while Gussies A, 625p, and Burton, 247p, gave up 8 and 6 respectively. Electrical and "white goods" concerns were also friendless with falls of 5 common to Dixons, 245p, and Currys, 245p.

Both newcomers to the Unlisted Securities Market made quiet debuts.

Both newcomers to the Unlisted Securities Market made quiet debuts. Bush Radio opened at 87p and moved up to 92p prior to closing at 91p compared with the placing price of 85p. Mayfair City Properties opened at the placing price of 100p and fluctuated narrowly before settling at 101p.

Enterprise oil, which came to the market last week in controversial circumstances, slipped 2 to 101p.

Enterprise oil, which came to the market last week in controversial circumstances, slipped 2 to 101p. Rio Tinto-Zinc's tender offer slipped 2 to 430p. Elsewhere, householders William Leech fell 9 to 128p as fears grew that C. H. Beesley's final 145p per share cash offer would not be accepted. Among Timbers, May and Hassell shed 3 to 107p, the good annual results and one-fourth scrip issue proposal outweighed by the slightly cautious state of current prospects. Magnet and Southern, preliminary results due tomorrow, softened a couple of pence to 25p.

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Enterprise oil, which came to the market last week in controversial circumstances, slipped 2 to 101p. Rio Tinto-Zinc's tender offer slipped 2 to 430p. Elsewhere, householders William Leech fell 9 to 128p as fears grew that C. H. Beesley's final 145p per share cash offer would not be accepted. Among Timbers, May and Hassell shed 3 to 107p, the good annual results and one-fourth scrip issue proposal outweighed by the slightly cautious state of current prospects. Magnet and Southern, preliminary results due tomorrow, softened a couple of pence to 25p.

Both newcomers to the Unlisted Securities Market made quiet debuts.

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LONDON price changes since London news indicated

Financial Times Tuesday July 10 1984

VALUE OF COLLAR

FT LONDON SHARE INFORMATION SERVICE

HOTELS - Continued

Table of hotel share prices and performance metrics, including columns for stock price, dividends, and various financial ratios.

ENGINEERING - Continued

Table of engineering share prices and performance metrics, including columns for stock price, dividends, and various financial ratios.

FOOD, GROCERIES, ETC

Table of food and grocery share prices and performance metrics, including columns for stock price, dividends, and various financial ratios.

DRAPERY & STORES - Cont.

Table of drapery and stores share prices and performance metrics, including columns for stock price, dividends, and various financial ratios.

DRAPERY AND STORES

Table of drapery and stores share prices and performance metrics, including columns for stock price, dividends, and various financial ratios.

BEERS, WINES - Cont.

Table of beer and wine share prices and performance metrics, including columns for stock price, dividends, and various financial ratios.

BEERS, WINES & SPIRITS

Table of beer, wine, and spirit share prices and performance metrics, including columns for stock price, dividends, and various financial ratios.

AMERICANS

Table of American share prices and performance metrics, including columns for stock price, dividends, and various financial ratios.

BANKS, HP & LEASING

Table of bank, hardware, and leasing share prices and performance metrics, including columns for stock price, dividends, and various financial ratios.

BRITISH FUNDS

Table of British fund share prices and performance metrics, including columns for stock price, dividends, and various financial ratios.

WOLSELEY HUGHES logo and text: 'From Falkirk to Florida We're growing with strength to strength'.

WOLSELEY HUGHES logo and text: 'From Falkirk to Florida We're growing with strength to strength'.

INDUSTRIALS—Continued

LEISURE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

OIL AND GAS—Continued

NOMURA INTERNATIONAL LIMITED NEW-ERA INVESTMENT AND UNDERWRITING OFFICES WORLDWIDE 3 Gracechurch Street EC3V 0AD Telephone (01) 281 8811

MINES—Continued

Table of Industrial stocks including companies like British Petroleum, Shell, and various mining firms.

Table of Leisure stocks including companies like British Airways, British Telecom, and various leisure services.

Table of Property stocks including companies like British Land, National Westminster, and various real estate firms.

Table of Investment Trusts including various funds like the British Petroleum Investment Trust and others.

Table of Oil and Gas stocks including companies like British Petroleum, Shell, and various oilfield services.

Table of Mines stocks including various mining companies like Anglo American, De Beers, and others.

MOTORS, AIRCRAFT TRADES

Motors and Cycles

Commercial Vehicles

Components

Garages and Distributors

NEWSPAPERS, PUBLISHERS

PAPER, PRINTING ADVERTISING

PROPERTY

INSURANCES

LEISURE

PROPERTY

INSURANCES

LEISURE

PROPERTY

SHIPPING

SHOES AND LEATHER

SOUTH AFRICANS

TEXTILES

TOBACCO

TRUSTS, FINANCE, LAND

INVESTMENT TRUSTS

PROPERTY

INSURANCES

LEISURE

PROPERTY

INSURANCES

LEISURE

PROPERTY

SHIPPING

SHOES AND LEATHER

SOUTH AFRICANS

TEXTILES

TOBACCO

TRUSTS, FINANCE, LAND

INVESTMENT TRUSTS

PROPERTY

INSURANCES

LEISURE

PROPERTY

INSURANCES

LEISURE

PROPERTY

OVERSEAS TRADERS

PLANTATIONS

TEAS

MINES

Central Rand

Eastern Rand

Far West Rand

O.F.S.

Finance

OIL AND GAS

Diamond and Platinum

Central African

Options

Options

Tins

Miscellaneous

NOTES

REGIONAL & IRISH STOCKS

Options

Options

Options

Options

Options

Options

Options

Options

Options

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AUTHORISED UNIT TRUSTS

Table of authorised unit trusts including Abbey Unit Tr. Mngs. (a), Athen Home, British Group-Continued, and various other trust listings with columns for name, manager, and dates.

FT UNIT TRUST INFORMATION SERVICE

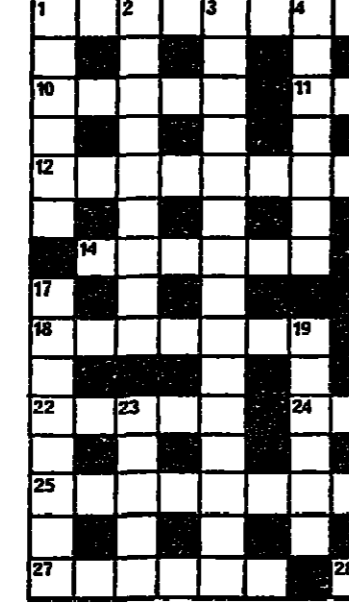
Main table of unit trusts under the FT Information Service, listing various trusts like Britannia Group, Abbey Unit Tr. Mngs., and others with detailed financial data.

INSURANCES

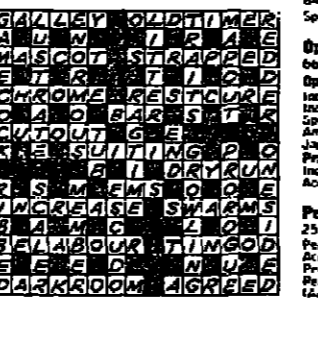
Table of insurance companies and their products, including Britannia Group, Abbey Unit Tr. Mngs., and various other insurance providers.

F.T. CROSSWORD PUZZLE No. 5461

- ACROSS
1 Use cannon to get a meteor (8)
5 Cane on board? (6)
10 Safety device on guns? (5)
11 Opener in ship's company bringing in sea port (8)
12 Frequency or otherwise of events, we hear (8)
13 It gives rise to food and drink (5)
14 Spill for a fight? It is in one's boots (6)
15 Much of one who made films for the French came from the underground (7)
18 Serving soldier with Southern heart is in (7)
20 Astute about means of applying pressure (6)
22 Singer twisting top of trousers (5)
24 Supplier of liquor, last in exchange (3-6)
25 Peer in Tolkien goes to the left, lazy fellow (8)
26 Dash'd if it isn't an antelope? (5)
27 Somewhat disloyal creature, woman (6)
29 Attention to principle? (8)
DOWN
1 Survival of ship guarded by loth (6)
2 Leth to disturb clutter surrounding article (8)
3 Fine fellow from university, East, drawn by extortioners (5, 4, 1, 5)
4 Chance of the moment in mutiny centre (7)
6 Holiday message from wee house - why I err? (4, 3, 4, 4)



Solution to Puzzle No. 3460



Continuation of the FT Unit Trust Information Service table, listing various trusts and their details.

INSURANCE, OVERSEAS & MONEY FUNDS

Table of financial data for various insurance and investment funds, including columns for fund names, managers, and performance metrics.

Table of financial data for various insurance and investment funds, including columns for fund names, managers, and performance metrics.

Table of financial data for various insurance and investment funds, including columns for fund names, managers, and performance metrics.

Table of financial data for various insurance and investment funds, including columns for fund names, managers, and performance metrics.

OFFSHORE AND OVERSEAS

Text describing offshore and overseas investment opportunities, including details on various funds and their performance.

Money Market

Text providing information on the money market, including interest rates and market trends.

Trust Funds

Text providing information on trust funds, including details on various funds and their performance.

Bank Accounts

Text providing information on bank accounts, including details on various banks and their services.

Money Market

Text providing information on the money market, including interest rates and market trends.

Bank Accounts

Text providing information on bank accounts, including details on various banks and their services.

Additional text at the bottom of the page, possibly related to the bank accounts section.

COMMODITIES AND AGRICULTURE

Metals depressed by fall in gold price

BY JOHN EDWARDS, COMMODITIES EDITOR

METAL MARKETS were depressed yesterday by the fall in the gold price to the lowest level for two years and the threat of higher interest rates in the U.S.

At the same time, though, prices on the London Metal Exchange were sustained by the decline in sterling against the dollar, and further gains in stocks held in LME warehouses.

Copper, for example, ended the day virtually unchanged in London in spite of losing further ground in New York in early trading. Copper stocks in LME warehouses fell by 4,225 tonnes, reducing total holdings to 222,925 tonnes.

Aluminium stocks were down by 2,300 tonnes, to 142,175 tonnes; lead by 2,550 to 85,500 tonnes; zinc by 1,650 to 83,650 tonnes; nickel by 618 to 23,852 tonnes; and LME silver holdings by 17,040 ounces to 49,604,000 ounces.

Tin stocks rose by 200 tonnes to 26,825 tonnes. The impact of currency movements on the metal markets was well illustrated by tin. Prices in London rose to record levels, with standard grade cash tin gaining 445 to 49,460 a tonne, while in Malaysia overnight the Straits tin price remained at the Tin

Response to environment groups 'insufficient'

By Maurice Samuelson

Fisheries and Food (MAFF) and the Environment Department were criticised yesterday for their response to public concern about the countryside, a House of Lords committee said yesterday.

In a report on agriculture and the environment the Select Committee on the European Communities said it was understandable that some farming community members should present the view that government critics levelled at them by environmentalists.

However, the admirable record of increased farm production had been achieved by a rapid pace of change which had proved unacceptable to sections of public opinion.

In the committee's opinion both MAFF and the Environment Department were insufficiently responsive to public feeling and adopted an unnecessarily narrow attitude to the Treaty of Rome's provisions on environmental protection.

It also urged the Environment Department to play a more active role in safeguarding environmental interests and said it should no longer be content merely to follow MAFF's lead.

Urging the British Government not to wait for a lead from the EEC in this field it added:

"The care of the countryside in the UK is first and foremost a national responsibility. By a revision of priorities, by a change in administrative attitudes, and by closer co-operation with statutory and voluntary bodies it should be possible to achieve with the present level of funding a more appropriate balance between the needs of agriculture and other environmental interests."

Agriculture and the Environment: 20th report of the Lords European Communities Committee; 352 pages; 50p; £14.40.

Sombre mood at Royal Show

Farmer could believe it would occur to him personally.

After all, why should a farmer who received a 40 per cent grant (EEC and nationally-funded) to increase his dairy unit to a size which could only be viable through increasing output, believe that within days the Community would slash his milk production?

This point was put to me several times at the Royal Show by makers of milking machinery.

They said the British market had been killed stone-dead by imposition of quotas.

Those companies with international ramifications claimed they were not quite so bad elsewhere. Britain, however, has been a real growth area up until last year.

Some of the show stands were almost deserted. The sole points of interest seemed to be items like cream-separators and butter-crunners. These, I suppose, some farmers would use to turn their over-quota milk into a saleable product.

It is ironic that these are made only in Iron Curtain countries and on the Continent where small farmers are still plentiful, however, they are not a way of escape from the quota impact. It was told that under the rules even home

Right to burn straw 'ought to be kept'

FARMERS NEEDED to keep the right to burn surplus straw until a better way was found to dispose of it, it has been said.

Mr Simon Gourlay, deputy president of the National Farmers Union, said the right to burn surplus straw until a better way was found to dispose of it, it has been said.

Mr Gourlay, chairman of the Union's Working Party on Straw-burning, said yesterday: "The surplus straw problem will not disappear overnight. This year's harvest will produce more than 6m tonnes of straw which farmers cannot use and no one else will buy or even take away. This straw is a major fire risk.

"Controlled burning of straw, with properly constructed fire-breaks and correct supervision, is the safest way of dealing with surplus straw."

● DEMAND for tea at yesterday's London auctions was selective for the 25,319 packages on offer which included 8,600 offshore.

● FOOT and mouth disease which has broken out in Greece's border with Turkey is expected to cost stockbreeders \$1m (£700,000) in lost cattle.

● At least 500 beef-cattle in Evros province are affected. Up to twice that number will be destroyed.

● JAPANESE wool purchases rose to 1,563 tonnes in 1983-84 (end-June) from 1,15m in 1982-83, trading-houses said.

● NEW ZEALAND wool futures ended a fairly active day in London with gains from Friday's close of 10 to 18¢ NZ cents a kilo following yesterday's steadier market in New Zealand, brokers said.

● AUSTRALIAN beef exports are expected to decline 16 per cent to 430,000 tonnes this year according to a report by the Meat and Livestock Corporation forecast.

● BRAZIL'S soyabean crop for 1984 is now estimated at 15.2m tonnes, up 100,000 tonnes from last year's 14.2m tonnes. The Agriculture Department said

Chile mines still hampered

SANTIAGO — Some mining operations in Chile are still suffering the effects of last week's storms, which killed at least 21 people across the country, with another 29 missing, officials said.

The El Teniente division of Codelco, the state-owned copper corporation, said its two concentrating plants were working at 70 per cent capacity only.

It said, none the less, that mining and smelting operations had not been affected at El Teniente, which produced 304,900 tonnes of copper out of Chile's total 1,257,100 tonnes last year.

The Disputada complex, owned by an Exxon Corporation subsidiary, said the Los Bronces mine would probably be closed for July and August to match electricity pylons had been brought down by an avalanche. Los Bronces produced 38,052 tonnes of copper last year.

The El Indio mines, owned by St. Joe's Minerals, said work was halted for safety reasons. El Indio produced 5,000 tonnes of copper concentrate last year with a high gold and silver content.

Good prospects for grain harvests despite setbacks

BRITAIN IS set for a near-record cereal harvest this year in spite of the drought and the threat of further European Economic Community cuts on farm production. Acreages planted to most cereals, oilseed, rape and beans for animal feed are up, according to a preliminary Ministry provisional figures.

Wheat acreage is up as much as 16 per cent, to 4.17m acres which will yield 11.9m tonnes last year; winter barley-planting is up by as much as 10 per cent, to 2m acres, and the expected yield should be well above the 10m tonnes harvested last year.

Ministry officials said it was too early to predict accurately but crops in the fields looked very good and all the indications were that the harvest would be high.

Meanwhile the International Wheat Council, at its recent meeting in Ottawa, said that unless the weather deteriorated markedly world wheat production this year could set a record of about 505m tonnes (1957 record 496m tonnes).

It said world trade should remain unchanged at 99m tonnes and forecast consumption at 490m tonnes (1983: 483m tonnes). World carryover stocks are projected to rise by 10m tonnes to 130m tonnes at the end of 1984-85.

World production of coarse grains could reach an 800m-tonne record this year. In the U.S. 523m-tonne crop is forecast, up 10m tonnes on last year. World carryover stocks

PRICE CHANGES

In tonnes	July 9	± or	Month	July 9	± or	Month
unless stated	1984		ago	1984		ago
Aluminium	21100	-	21100			
Cash	21100	-	21100			
Copper	19785	-	19785			
Cash	19785	-	19785			
Gold	293.25	-	293.25			
5 mths	293.25	-	293.25			
Lead	2340	-	2340			
Cash	2340	-	2340			
Nickel	25200	-	25200			
5 mths	25200	-	25200			
Palladium	1135.50	-	1135.50			
5 mths	1135.50	-	1135.50			
Quicksilver	7295.50	-	7295.50			
5 mths	7295.50	-	7295.50			
Tin	49460	+45	49315			
3 months	49375	+85	49290			
Zinc	83650	-	83650			
5 mths	83650	-	83650			

BRITISH COMMODITY PRICES

BASE-METALS	July 9	± or	Month	July 9	± or	Month
Aluminium	21100	-	21100			
Copper	19785	-	19785			
Gold	293.25	-	293.25			
Lead	2340	-	2340			
Nickel	25200	-	25200			
Palladium	1135.50	-	1135.50			
Quicksilver	7295.50	-	7295.50			
Tin	49460	+45	49315			
Zinc	83650	-	83650			

AMERICAN MARKETS

NEW YORK	July 9	± or	Month	July 9	± or	Month
Aluminium	21100	-	21100			
Copper	19785	-	19785			
Gold	293.25	-	293.25			
Lead	2340	-	2340			
Nickel	25200	-	25200			
Palladium	1135.50	-	1135.50			
Quicksilver	7295.50	-	7295.50			
Tin	49460	+45	49315			
Zinc	83650	-	83650			

LONDON OIL

SPOT PRICES	July 9	± or	Month	July 9	± or	Month
Crude oil	27.75	-	27.75			
Dubai	27.75	-	27.75			
Arab Heavy	26.70	-	26.70			
North Sea	26.70	-	26.70			
West Africa	26.70	-	26.70			
Product	28.80	-	28.80			

GAS OIL FUTURES

July 9	± or	Month	July 9	± or	Month
Gas oil	23.50	-	23.50		
Crude oil	27.75	-	27.75		
Dubai	27.75	-	27.75		
Arab Heavy	26.70	-	26.70		
North Sea	26.70	-	26.70		
West Africa	26.70	-	26.70		

GOLD MARKETS

Gold fell 3 1/2 an ounce from Friday's close in the London bullion market yesterday to finish at \$339.340, its lowest closing level since August 1982. This represented a significant recovery from the day's low of \$337.500, which was reached with a lowest quotation of \$332.321. It opened at \$344.341 and made little progress in a half-hour session. Most of the day's decline came in European centres with trading appearing a much steadier tone later in the day, apart from an initial flurry on the opening of U.S. markets.

In Paris the 12 1/2 kilo bar was fixed at FF 55,000 per kilo (\$332 per ounce) in the afternoon compared with FF 53,500 (\$333.40) in the morning and FF 50,100 (\$341.82) on Friday afternoon.

In Frankfurt the 12 1/2 kilo bar was fixed at DM 30,700 per kilo

COCA

Following a steady opening futures prices fell in dull trading conditions. The market was only light second-hand market and only light second-hand market was noted, reports Giff and Durkin.

COCA Yesterday's Close ± or Business Done

July	178.70	-	178.70
Aug	178.70	-	178.70
Sept	178.70	-	178.70
Oct	178.70	-	178.70
Nov	178.70	-	178.70
Dec	178.70	-	178.70

INDICES

FINANCIAL TIMES	July 9	± or	Month	July 9	± or	Month
FT 100	297.47	-	297.47			
FT 200	308.78	-	308.78			
FT 300	373.61	-	373.61			

LONDON FUTURES

July 9	± or	Month	July 9	± or	Month
Gold	293.25	-	293.25		
Crude oil	27.75	-	27.75		
Dubai	27.75	-	27.75		
Arab Heavy	26.70	-	26.70		
North Sea	26.70	-	26.70		
West Africa	26.70	-	26.70		

COFFEE

During a quiet opening the market traded to slightly higher levels despite reports of drought strength, reports Dresel, Burman, Lambert, Pross and Durkin.

COFFEE Yesterday's Close ± or Business Done

July	222.90	+1.5	222.90
Aug	222.90	+1.5	222.90
Sept	222.90	+1.5	222.90
Oct	222.90	+1.5	222.90
Nov	222.90	+1.5	222.90
Dec	222.90	+1.5	222.90

MEAT/FISH

MEAT COMMISSION—Average fat-stocks at representative markets. GB—Cattle 56.27p per kg liveweight, 56.27p per kg carcass (1.00:1.00). Poultry—184.90p per kg live (1.00:1.00). Pork—80.00p per kg live (1.00:1.00).

COYNT GARDEN—Pence per pound. Beef—Scottish killed sales 76.50-80.00. English 76.50-80.00. Cattle—120.00-125.00. Lamb—English 80.00-85.00. Medium 70.00-75.00. Pork—100.00-105.00. Poultry—184.90-190.00. Piglets—100.00-105.00. Sheep—120.00-125.00. Turkey—100.00-105.00.

EUROPEAN MARKETS

ROTTERDAM, July 9	± or	Month	July 9	± or	Month
Wheat	150.00	-	150.00		
Soft	150.00	-	150.00		
Hard	150.00	-	150.00		
Barley	150.00	-	150.00		
Oats	150.00	-	150.00		
Rye	150.00	-	150.00		

GRAINS

July 9	± or	Month	July 9	± or	Month
Wheat	150.00	-	150.00		
Soft	150.00	-	150.00		
Hard	150.00	-	150.00		
Barley	150.00	-	150.00		
Oats	150.00	-	150.00		
Rye	150.00	-	150.00		

SOYABEAN MEAL

The market opened slightly firmer in active trading conditions, reports Giff and Durkin.

SOYABEAN MEAL Yesterday's Close ± or Business Done

July	222.90	+1.5	222.90
Aug	222.90	+1.5	222.90
Sept	222.90	+1.5	222.90
Oct	222.90	+1.5	222.90
Nov	222.90	+1.5	222.90
Dec	222.90	+1.5	222.90

NICKEL

July 9	± or	Month	July 9	± or	Month
Nickel	25200	-	25200		
Cash	25200	-	25200		
5 mths	25200	-	25200		

WHEAT

July 9	± or	Month	July 9	± or	Month
Wheat	150.00	-	150.00		
Soft	150.00	-	150.00		
Hard	150.00	-	150.00		

WHEAT

July 9	± or	Month	July 9	± or	Month
Wheat	150.00	-	150.00		
Soft	150.00	-	150.00		
Hard	150.00	-	150.00		

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dock strike hits pound

Against the background of a national dock strike sterling fell to another record low in terms of the dollar yesterday afternoon.

There was also disappointment that the talks between the National Council Board and miners leaders had not produced any more encouraging news than an adjournment until July 18, while the financial markets were also nervous about the announcement today of the mid-June U.K. money supply figures.

Starting finished at a record closing low of \$1,300.13/107, a fall of 20 pence on the day, after touching an all-time trading low of \$1,302.5.

Friday, it also opened at 77.6 and remained at that level at noon. The dollar rose to a record high against the French franc and Scandinavian currencies, and to a seven-year peak in terms of the Swiss franc.

Speculation the Federal Open Market Committee meeting next week will tighten U.S. monetary policy underpinned the dollar, while New York interest rates remained very firm, with Federal funds rising to 11 1/2 per cent.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, Unit, % change from previous day, % change from 1983, % change from 1982, % change from 1981, % change from 1980. Includes rows for Belgium, Denmark, Germany, France, Greece, Ireland, Italy, Netherlands, Portugal, Spain, Sweden, Switzerland, UK.

WEAKER TREND

Sterling denominated prices lost ground in the London International Financial Futures Exchange yesterday. Sentiment was influenced principally by sterling's fall to record levels and fears of higher UK interest rates.

The dollar was a little firmer in Tokyo yesterday, closing at ¥241.95. This was up from an opening level of ¥241.55 and a close of ¥241.20 in New York.

WEAKER TREND

In an uncharacteristic mood the price took little comfort from a firmer U.S. bond market where values were marked up in belated response to last week's better than expected U.S. money supply figures.

There was also up from Friday's close in Tokyo of ¥241.00. It touched a high of ¥242.45 but attracted selling to slip back below ¥242.00.

THE POUND SPOT AND FORWARD

Table with columns: Days, Close, One month, % Three months, % Six months. Includes rows for U.S., Canada, Mexico, Denmark, Ireland, W. Ger., Portugal, Spain, France, Norway, Japan, Australia, Sweden, U.A.E. Dirham.

THE DOLLAR SPOT AND FORWARD

Table with columns: Days, Close, One month, % Three months, % Six months. Includes rows for U.K., Ireland, Canada, Denmark, Belgium, Portugal, Spain, Italy, France, Norway, Japan, Australia, Sweden, U.A.E. Dirham.

OTHER CURRENCIES

Table with columns: Country, July 9, % Change. Includes Argentina, Australia, Canada, Denmark, Finland, France, Hong Kong, India, Iran, Israel, Italy, Japan, Korea, Luxembourg, Malaysia, New Zealand, Saudi Arabia, Singapore, South Africa, U.A.E. Dirham, Yugoslavia.

CURRENCY MOVEMENTS

Table with columns: Country, Bank of England, Morgan Guaranty, % Change. Includes Sterling, U.S. dollar, Canadian dollar, Australian dollar, Danish kroner, Deutsche mark, Swiss franc, French franc, Guilder, Italian lira, Japanese yen, U.S. dollar, U.K. pound.

CURRENCY RATES

Table with columns: Country, Bank of England, Morgan Guaranty, % Change. Includes Sterling, U.S. dollar, Canadian dollar, Australian dollar, Danish kroner, Deutsche mark, Swiss franc, French franc, Guilder, Italian lira, Japanese yen, U.S. dollar, U.K. pound.

EXCHANGE CROSS RATES

Table with columns: Country, July 9, % Change. Includes Pound sterling, U.S. dollar, Deutsche mark, Japanese yen, French franc, Swiss franc, Dutch guilder, Italian lira, Canadian dollar, Belgian franc.

EURO-CURRENCY INTEREST RATES

Table with columns: Country, U.S. Dollar, % Change. Includes Short term, 7 days notice, 1 month, 3 months, 6 months, 9 months, 12 months.

MONEY MARKETS

Short-term interest rates were very firm on the London money market yesterday as a sustained boom in the pound against the strong dollar.

MONETARY POLICY

Another £170m. These were partly offset by a fall in the note circulation of £200m.

MONETARY POLICY

believed to be short of their monthly minimum reserve requirements. The Bank kept Lombard borrowing at its current level of £55 per cent.

FT LONDON INTERBANK FIXING

Table with columns: Term, Bid, Offer. Includes One month, Three months, Six months, One year, Two years, Three years, Four years, Five years.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: City, Term, Rate. Includes London, Amsterdam, Tokyo, Milan, Brussels, Dublin.

MONEY RATES

Table with columns: Country, Rate. Includes Prime rate, Fed funds, Treasury bills, Treasury notes, Treasury bonds, Commercial paper, Municipal bonds, Corporate bonds, Government securities.

LEGAL NOTICES

NOTICE IS HEREBY GIVEN that the creditors of the above-named company, which is being voluntarily wound up, are required to send in their full particulars of their debts or claims, and the names and addresses of their solicitors (if any), to the undersigned Patrick Granville White of Booth, White & Co., 1 Watergate Place, Carter Lane, London EC4A 3DF, by 10.00 a.m. on 10th July 1984, or as soon as possible thereafter, and to provide proof of their debts or claims as to which and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved. Dated this 27th day of June, 1984. PATRICK GRANVILLE WHITE Liquidator.

LEGAL NOTICES

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Appointments

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WORLD VALUE OF THE POUND

The table below gives the latest available rate of exchange for the pound against various currencies on July 9, 1984. In some cases rate is nominal. Market rates are the average of buying and selling rates, except where they are shown to be otherwise. Some market rates have been calculated from those of foreign currencies to which they are tied.

Large table with columns: COUNTRY, CURRENCY, VALUE OF £ STERLING, COUNTRY, CURRENCY, VALUE OF £ STERLING. Lists various countries and their currencies with corresponding exchange rates.

INTERNATIONAL CAPITAL MARKETS

Bumpy ride for Japan Air Lines bond

BY MAGGIE URRY IN LONDON

ONLY ONE borrower tapped the Eurodollar market yesterday, and even that was nearly too much for some traders, who said there is too much paper around and not enough buyers. That cloud over the market prevented seasoned bond prices from adding more than 1/4 to 1/2 point, despite the New York market's firm opening.

The solitary issue came from Japan Air Lines, which is swapping the \$180m proceeds into fixed rate yen debt. The 10-year bond carries a 13% per cent coupon, is guaranteed by the Government of Japan and was priced at par by Banque

Paribas. Co-lead is Salomon Brothers.

Other new issue managers thought the coupon tight and the maturity unattractive. The issue traded at a discount of up to 2 points, just inside its total 2 1/2 per cent fees.

The Canadian dollar sector is similarly burdened with paper. A CS70m issue from Sears Acceptance sold slowly. Terms were the same as on the Banque Indosuez CS75m issue last week, with a seven-year life and a 14 per cent coupon.

It traded at a 2 point discount to its par issue price, just outside total

D-MARK NEW ISSUES CALENDAR table with columns: Date, Borrower, Amount (Dm), Lead manager

fees of 1 1/2 per cent. The new D-Mark issue calendar, covering the next 4 1/2 weeks, opened with a DM 100m deal from the Council of Europe. With an 8 per cent coupon and eight-year life, the issue was priced at par by Berliner

Handels- und Frankfurter Bank. The DM 700m total to be raised in the sector is well down from last month's DM 1.345bn.

Prices of seasoned D-Mark bonds were steady in low turnover. It was the same in the Swiss franc sector

OVER-THE-COUNTER Nasdaq national market, 2.30pm prices

Large table of stock prices with columns: Stock, Sales (M), High, Low, Last, Chg

NOTICE OF REDEMPTION

SCI FINANCE N.V.

10 1/2% Guaranteed Convertible Subordinated Debentures due 1997

NOTICE IS HEREBY GIVEN to the holders of the outstanding 10 1/2% Guaranteed Convertible Subordinated Debentures due 1997, due July 1, 1997 of SCI Finance N.V. (the "Debentures") and of the unmaturing coupons appertaining thereto, that pursuant to the provisions of the Fiscal and Paying Agency Agreement dated as of July 1, 1982, among SCI Finance N.V., SCI Systems, Inc., and Morgan Guaranty Trust Company of New York (the "Fiscal Agent") and the Terms and Conditions of the Debentures, SCI Finance N.V. intends to redeem and/or call the Debentures for redemption and payment on August 24, 1984 (the "Redemption Date") at the London Office of the Fiscal Agent at 1 Angel Court, London, England EC2R 7AE, at a redemption price equal to 100% of the principal amount of the Debentures to be redeemed plus interest accrued to the Redemption Date upon presentation and surrender of the Debentures and all unmaturing coupons appertaining thereto. The Debentures will no longer be outstanding after the Redemption Date and interest thereon shall cease to accrue thereon on and after the Redemption Date.

The Debentures are convertible into common stock of SCI Systems, Inc. (the "Guarantor") in accordance with their Terms and Conditions at the London and New York Offices of the Fiscal Agent. The Fiscal Agent's New York Office is 50 West Broadway, New York, N.Y. 10015. So long as the market price of the common stock of the Guarantor is greater than \$9.17 per share, a holder would receive, upon conversion of the Debentures, such common stock having a greater market value than the cash which such holder would receive if he surrendered the Debentures for redemption. The conversion price for the Debentures is \$9.17 per share of common stock of the Guarantor and the Closing Price for such common stock on July 2, 1984 was \$13.50 per share. The Debentures are convertible prior to the close of business on Thursday, August 16, 1984; but, on or after Friday, August 17, 1984, the sole right of a holder shall be to receive the redemption price plus interest accrued to the Redemption Date.

SCI FINANCE N.V. By: Morgan Guaranty Trust Company or New York, as Fiscal Agent

July 10, 1984

ENERGY RESOURCES & SERVICES INCORPORATED Net Asset Value 30th June 1984 \$7.15 per share (unaudited)

STOCKHOLDERS FAR EAST INVESTMENTS I.C. Net Asset Value 30th June 1984 \$2.44 per share (unaudited)

PAN-HOLDING SOCIETY ANONYME LUXEMBOURG The unconsolidated net asset value as of June 30, 1984, amounted to US\$200.02 per share of US\$500 par value.

This value was before payment on July 2nd, 1984, of a dividend of US\$4.50 per share. The consolidated net asset value as of June 30, 1984, amounted to US\$223.79.

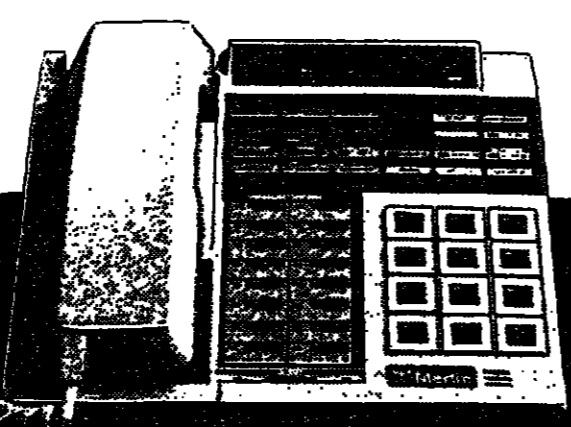
FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for July 9.

Table of international bond issues with columns: Issue, Amount, Coupon, Maturity, Price, Change

'Mr. Johnson isn't here. I'll catch him in Mr. Allan's office.' 'The number is engaged. I'll keep trying.' 'Key 123 and I'll get Dave in New York.'

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FINANCIAL TIMES SURVEY

Netherlands

BANKING, FINANCE AND INVESTMENT



With the unwelcome cruise issue swept safely under the carpet for the next year and a half, the coalition government of Mr Rudd Lubbers can concentrate on what more or less unites it—a determination to rebuild the Dutch economy along late 20th century lines.

Resolute on the road to economic reform

THE KEY decision on the Dutch economy this year was taken not on public spending, budget deficits, interest rates or any of the other problems currently facing the Government in The Hague. In fact, it had nothing to do with the economy at all. It was the decision by the Cabinet on June 1, since narrowly ratified by Parliament, that a final verdict on the deployment of U.S. cruise missiles in the Netherlands should be deferred until November 1985.

What the postponement meant, first and foremost, was that the present, centre-right coalition of Mr Rudd Lubbers would almost certainly continue in office until 1988. Other matters have from time to time arisen which have threatened the solidity and stability of the 18-month-old coalition. But none has posed anything like the threat to its survival as was put by the missiles. Now, with

these unwelcome weapons swept safely under the carpet for the next year and a half, the Government can concentrate on what, more or less, unites it—a determination to rebuild the Dutch economy along late 20th century lines, with the State moving back out of the industrial limelight and with its social obligations cut back to essentials.

It might be going a little far to suggest, as is laid down by the Oxford English Dictionary, that postponement means the Government considers the cruise issue "inferior in importance" to other matters. Nevertheless, it is true that Mr Lubbers and his closest colleagues do see this administration as primarily an agent of economic reform. The cruise crisis was imposed from the outside; the desire to rebuild comes from within.

When the Christian Democrat and Liberal parties formed the present Government in November 1982, they set themselves two main goals: reduction of the very substantial state budget deficit and the revitalisation of industry. Certain policies flowed from these objectives. Public spending was to be brought back sharply, with the state wages sector and social welfare system principal targets, and tax and other incentives were to be extended to companies and intending entrepreneurs.

How has the coalition measured up? Three institutions have given interim verdicts so far this year: the Government itself, in the person of Mr Lubbers; the Paris-based Organisation for Economic Co-operation and Development and the state-appointed Central Planning Bureau.

Speaking last month at the annual general meeting of Rabobank, Mr Lubbers predicted that Dutch economic growth this year would exceed 2 per cent. The results of the Government's medium-term social and economic policies seemed certain, he said, to turn out more favourably than even the Cabinet had foreseen in its original coalition accord. The budget deficit, which last year reached 11.5 per cent of net national income, would come down to only 10.7 per cent this year and it was

expected that the target for 1986 of a deficit of 7.4 per cent would be achieved.

Moreover, unemployment, now affecting more than 850,000 Dutch workers, seasonally adjusted, would remain well below the 10 mark, and more jobs were on the way.

The OECD, reporting in February, was less sanguine than Mr Lubbers. Its analysts spoke of "major economic rigidities." It listed weak labour

market responses, low company profits, slow adjustment to changes in natural gas production, higher energy prices and rapid growth of the public sector in recent years as part of a dangerous malaise.

In its half-yearly economic outlook, published in June, the OECD repeated its earlier forecast of a further increase in Dutch unemployment and looked ahead to an economic growth rate for this year and 1985 of around 1.5 per cent. An expected 5.25 per cent rise in exports and renewed stockpiling is credited with setting up the growth to come. The Dutch balance of payments surplus, which last year ended up a little

above Fl 10bn (\$3.26bn) could reach as much as Fl 18bn by 1985, the OECD says. Domestic consumption, meanwhile, is not expected to rise next year beyond the level for 1984, but a growth is seen in foreign investment of between 4 per cent and 5 per cent.

A Central Planning Bureau commentary, published at the end of March, feared that the Government could not possibly attain its budget deficit target

pressed anxiety of some of his fellow Christian Democrat ministers.

The Labour opposition may not be pleased by this show of determination by Mr Ruiding, but the Central Bank at least is relieved. Mr Wim Duisenberg, president of the Bank, wrote in his 1983 annual report that if nothing was done to bring down budget deficits faster, by 1990 the yearly rate of repayment of the national debt would exceed the level of current borrowing.

The state, Mr Duisenberg warned, could expect to repay Fl 6bn of its debts this year; in six years' time that figure would have risen to Fl 35bn. The Central Bank chief—who has kept a close eye on his domestic economy while quickly cultivating an international reputation as well—urged the Government to press ahead with its present policies but expressed a concern that not all the money being released to the capital markets through budgetary restraint was being properly taken up by industry.

The Bank agreed with Mr Lubbers on economic growth, foreseeing a rate this year of between 2 and 3 per cent.

Much, of course, depends on the performance of industry. According to Mr GJs Van Aardene, the Economics Minister, the total volume of Dutch

IN THIS SURVEY

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The banking community has restructured itself and resumed something like its former pattern of growth. Page 2

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A market which has continued to power upwards and in which the air is thick with optimism. Page 2

COMMERCIAL BANKS
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1983 gains have vanished almost as quickly as they appeared. Page 4

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Picking up pace and attempting to discourage Dutch refugees. Page 5

CAPITAL MARKET
Relaxed corner in the frenetic world of wobbling currencies and uncertain interest movements. Page 5

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Standing on the brink of what could be one of the most far-reaching shake-outs in their history. Page 6

FOREIGN INVASION
There is hardly a medium-sized bank left in the Netherlands without an overseas owner or major shareholder. Page 6

PROPERTY
A market licking its wounds after a fair sprinkling of scandal and some dramatic casualties. Page 7

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Predatory beasts running out of home-based victims to swallow. Page 7

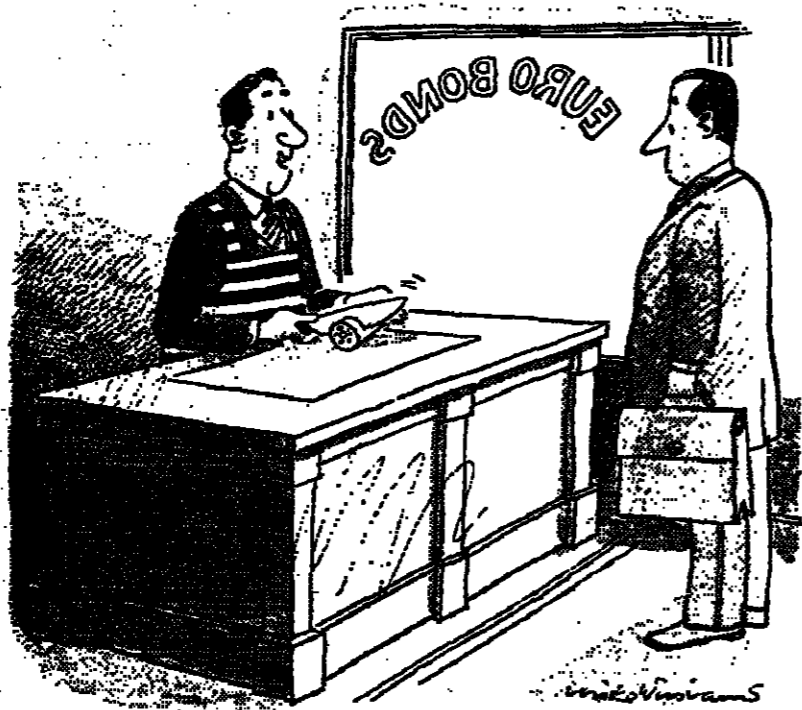
ELECTRONICS
Emphasis on the smaller companies and a need to break out of traditional sectors. Page 8

TAXATION
Cutting taxes along with public spending, and facing sectional criticism as a hazard of the job. Page 8

By Walter Ellis

CONTINUED ON PAGE 3

FOR ODD-LOT TRADING IN EUROBONDS TRY US FIRST

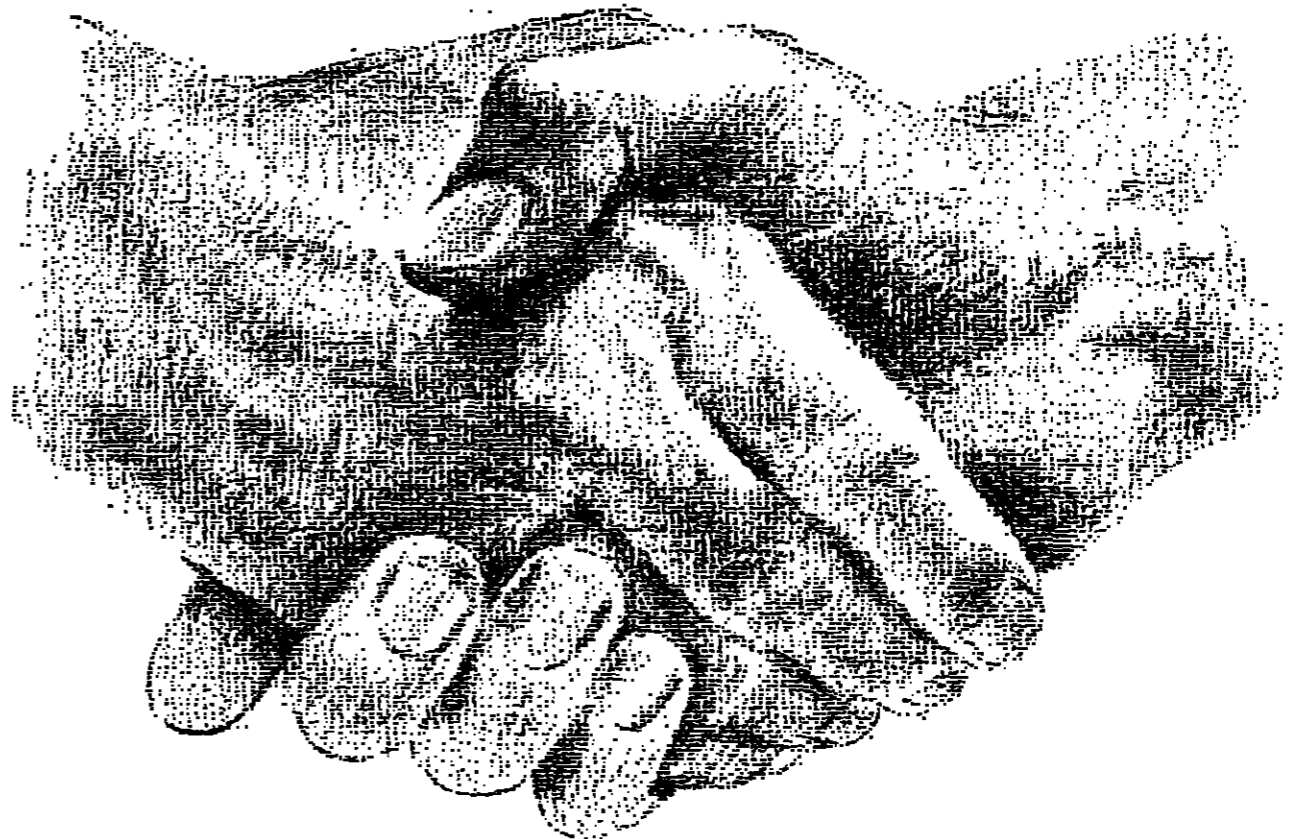


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Netherlands Banking and Finance 2

Restructured and set for smoother ride

Central Bank and The Guilder
WALTER ELLIS

DE NEDERLANDSCHE BANK, the Dutch Central Bank, has had a smoother ride this year than in 1983. The banking community, much chastened by the reverses of recent times, has restructured itself and resumed something like its former patterns of growth. There have been no allegations of serious crime and no bankruptcies within the sector.

Mr Wim Duisenberg, the personable and committed governor of the Central Bank, has been able to concentrate on the more positive aspects of his calling without worrying that under each stone along his path was a possible wriggle of worms.

At the same time, the guilder has remained stable, and, as a shiny satellite of the Deutsche Mark, is gradually confirming itself as a useful reserve currency. Within the European Monetary System (EMS), the tensions that arose in January and February as a result of the surge of the U.S. dollar have eased and the Dutch currency, like the D-Mark, was recently bobbing happily just above the median point, neither in danger of banging its head against the ceiling nor of slumping to the floor.

Perpetual concern

Interest rates—an inevitable perpetual concern of the Bank—have been held down successfully in the midst of this relative stability despite the continuing anxiety over the much higher rates prevailing in the U.S.

By mid-May, the difference in rates between the Netherlands and America had reached nearly 5 percentage points, and long-term Dutch charges were forced up by almost a quarter of a percent. But there has been no panic. Mr Duisenberg and Mr Onno Ruding, the Finance Minister, have hammered away on the theme of U.S. rates being much too high. They have not

allowed their frustration with the inert response from Washington to prime the pump this side of the Atlantic.

State loans—the means by which the Dutch Government finances its entire budget deficit and other bond issues, such as the Fl 300m par put out by the European Investment Bank in May, have tended to stick around the 8.5-8.75 per cent mark, and this level is expected to be maintained for at least the next few months.

To help prevent rates from rising unreasonably, the Bank in mid-February set the maximum amount which the commercial banks could borrow from the central institution at its advance rate at a daily average of Fl 6.2bn. For three months, while the measure lasted, the tranquilliser effect was clear. Once it was gone, the old pressures reappeared.

Mr Duisenberg and his senior colleagues in Amsterdam believe that the only real solution to this problem is action from Washington and New York. When this will occur, they are not in a position to say.

Within the Netherlands, the fact that inflation has been held at a rate of around 3 per cent for more than a year now, allied to the Government's successful resort to the capital markets and the stability of the guilder, has meant that the domestic logic for reduced rates is practically unassailable. It is a measure of the openness of the Dutch economy, especially at a time of resumed growth, that the logic has had to be set aside.

On the money supply front, the Bank recently expressed its "grave concern" at the still accelerating rate of growth. In 1983, the domestic money supply went up by 10.4 per cent (nearly Fl 13bn), compared with 3.2 per cent in the previous 12 months. The increase, according to the Central Bank's 1983 annual report, was wholly accounted for by domestic liquidity creation. Money creation by the banking system grew by a total of Fl 3.5bn, while the reduction in liquidity of Fl 2.4bn achieved by public authorities in 1983 had dropped to just Fl 800,000 a year later.



Mr Wim Duisenberg, governor of the Central Bank. He has been able to concentrate on the more positive aspects of his calling without worrying that under each stone along his path lies a possible wriggle of worms.

The Bank notes with approval that bank loans to Dutch industry had actually increased slightly during 1983. The fact that this had increased the money supply was more than outweighed by the benefits to needy companies—especially those smaller concerns seeking no more than Fl 2m. The same cannot be said for lending to public authorities. The Bank does not want to restrict the economic recovery by monetary intervention, yet it plainly does not want to see the situation get out of control and is considering how best to act, if necessary.

Debt warning

The Government, of course, is at the heart of public borrowing. Mr Duisenberg warned ministers in May that if they were not careful the cost of servicing the national debt could exceed its estimated financing capacity by 1990.

Mr Duisenberg said that the Fl 6bn in debt repayments which the State expects to make this year could surge to Fl 35bn in six years' time. He urged the Cabinet to press ahead with its existing policy of budgetary restraint but stressed that more of the money thus released onto the markets had to be channelled into industry.

The 1984 state budget deficit is expected to come to some Fl 52bn—less than previously forecast—and the Central Bank agreed in March to provide the Treasury with a safety net worth up to Fl 2.9bn to cover any shortfalls that may develop as far as February 1985.

The Bank will, under the agreement, purchase treasury

Air is thick with optimism

Options
JEFFREY BROWN

THE DUTCH options business has begun this year very much where it left off in 1983—busy and profitable. Activity on the European Options Exchange, Amsterdam's options trading centre, roared ahead last year under the impact of a strong local equity market, and has continued to power upwards in 1984.

The EOE authorities are having to overhaul their computer hardware to cope with the increased volume, and demand for seats on the exchange for prospective participants has turned into something of a sellers' market. More structural expansion is planned through the introduction this year of trading links with Australia.

The air is thick with optimistic comment, and understandably so. Having made its first profit of real significance last year, the EOE is confident it can now quickly wipe out the debt owed to its founder, the Amsterdam Stock Exchange.

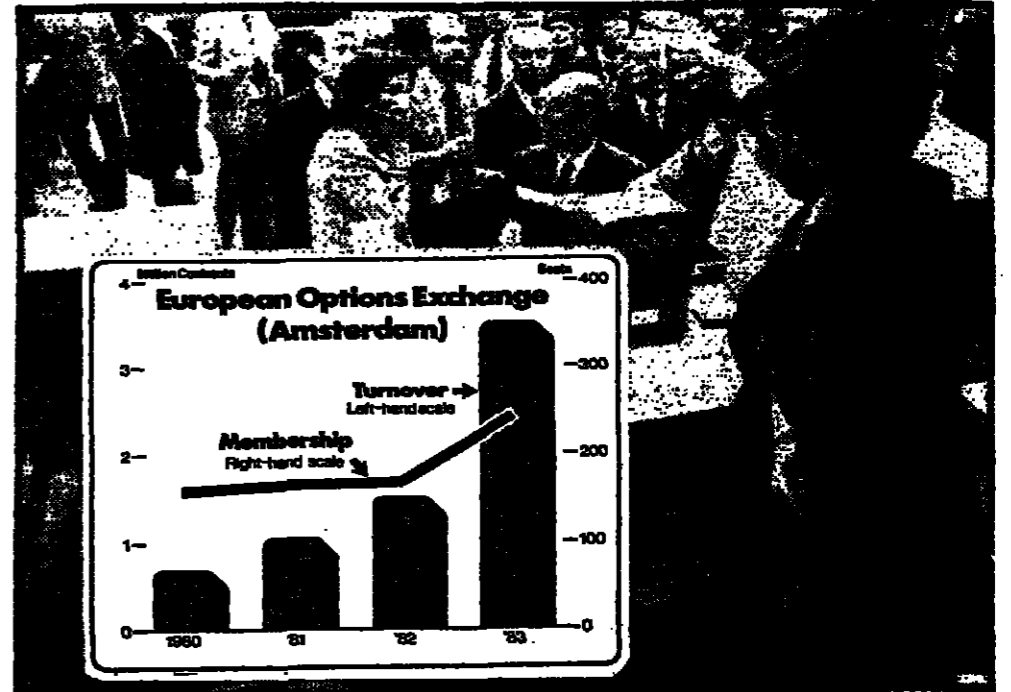
The exchange's 1983 report and accounts show that the debt, in the shape of a contingent liability, went down by Fl 5.6m (\$1.83m) to Fl 5.2m. If all goes well the balance should be repaid out of current year profits.

Formed in 1976, the EOE struggled against losses in its early years. It made a net profit of Fl 1.5m in 1982, and by 1983 had its foot firmly on the path to self-sufficiency. Operating earnings last year totalled Fl 8.9m, and for the first time a tax charge has had to be met.

The EOE's improving finances mirror the world-wide surge in demand for shares over the past year or so. Despite attempts to broaden its appeal, the exchange remains firmly tied to Dutch equities and recent volume growth in option trading has been impressive.

The big internationally traded stocks like Philips, Royal Dutch and Akzo have led the way. During 1983 the number of contracts written by the EOE totalled 3.5m, or more than double the 1.5m of 1982. Business has stayed strong this year with contracts for the first five months to May amounting to 2.2m, an increase of more than 50 per cent over the opening five months of 1983.

The EOE is now a very profitable place in which to operate, hence the rush by prospective



dealers for seats. At the end of 1982, 171 seats were occupied. An increase in capacity of just 11 seats in two years. By December last, the exchange had a full complement of 240 seats in action.

According to Mr Tjerk Westertep, the EOE director general, exchange seats are currently changing hands at between Fl 75,000 and Fl 90,000 each, compared to the Fl 45,000 paid on average in 1983. The improved depth of the options market surely augur well for future years, he says.

The heavier trading volumes have begun to overload the exchange's existing clearing system, and a bigger computer is to be installed at a cost of Frs 1.5m. Against just under 14,000 in 1983, daily trading contracts this year have been running at 21,000 on average.

The new computer, which should be operational before the end of the year, can handle up to 50,000 contracts daily.

The EOE trades in 25 equity contracts, all of them linked to Dutch shares with the single exception of Petrofina, the Belgian oil company. It has recently de-listed its U.S. and German equity options where business never really got off the ground. Share options account for some 70 per cent of overall business. Currency, bond and gold and silver options

make up the balance. The EOE offers five bond options, all of which tend to be aimed at the domestic investor. It is in precious metal options, perhaps some 10 per cent of total business, that the exchange can claim to be really international in outlook and trading practice.

Extended trading

Last year something like 70 per cent of gold and silver option trading was of Dutch origin with the balance stemming from the EOE's connections with option trading in Canada. It has links with both the Montreal and Vancouver stock exchanges which allow trading to be extended to 16 hours daily.

The exchange authorities expect to press ahead shortly with plans to extend trading hours further, possibly for a full day. Within a month or so the EOE's tentacles will have reached Australia where a link with the Sydney stock exchange will lengthen the trading to a full round the clock service.

The EOE is also keen to woo back any available U.S. business. Having de-listed its U.S. equity options, it is now taking a more direct route to Wall Street whose fund managers have been major investors in Dutch international shares in recent years.

It is talking earnestly with the New York financial community about the prospect of a registration with the Securities and Exchange Commission. Preliminary discussions are said to be at a fairly advanced stage, and the EOE may well make a registration application before the end of the year.

Obviously it is early days yet, and the EOE is at some pains to play down the suggestion of a breakthrough in U.S. trading relations. But an SEC registration, if it comes off, will allow the big American securities houses to operate directly in Dutch share options.

There is a lot of quiet satisfaction in Amsterdam over the progress the exchange has made in recent years. It almost fendered at birth since original plans for the formation of a joint market with London came to nothing. But the EOE has soldiered on. It cannot hope to turn itself into a Chicago-style futures wace, and the recent launch of the London futures market provides further competition.

But the exchange authorities remain convinced that the options business is here to stay. As the world's financial market complexities grow ever more tangled, the option will be considered more and more an essential stabilising tool, says Mr Westertep.

From the annual report of Nationale-Nederlanden

1983: A year of growing confidence



Our 1983 figures show that Nationale-Nederlanden has responded positively and successfully to a general climate of growing confidence in the economic recovery. Both profits and particularly revenue have grown. Our report bears witness to good results in virtually every part of our Group as well as a very substantial increase in our assets position.

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It has never been our policy to overlook our home base in the Netherlands in our pursuit of expansion abroad. On the contrary, we see the former as a prerequisite for the latter.

Our acquisition of the Amfas Group in the Netherlands has further strengthened our already strong home platform, increasing our share in both the life insurance and in the non-life insurance markets. The insurance activities of Amfas fit in well with those of the companies that are already part of the group and—given the size and diversity of the Dutch insurance market—the transaction in no way restricts the conditions for healthy competition.

...a more confident expansion abroad

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Our strategy is four-fold. We stimulate the growth of our insurance companies and (closely allied) we carefully invest the resources entrusted to our companies.

We broaden our operating base in countries where we are already trading by the acquisition of similar companies. And we establish or acquire interests in

successful enterprises in countries whose political and economic structure warrants the expectation of profitable business.

With a view to the future

In the immediate future, an appreciable effect will be produced by directives of the European Community, chiefly concerning equal rights for men and women. Furthermore, trends towards privatization and deregulation will contribute to the demand for private insurances.

Results overview				
1983		1983	1982	% plus
£m		DFL m.	DFL m.	
2,158	Premium income	9,577	8,341	15
771	Investment and other income	3,423	2,829	21
2,929	Revenue	13,000	11,170	16
1,050	Net assets	4,658	3,565	31
107	Net profit	475	422	13
Per share of DFLs 10.00:				
£		DFLs	DFLs	
5.56	Net profit	24.66	22.96	7
2.03	Dividend	9—	8.15	10
51.23	Shareholders' funds	227.33	179.65	27

Exchange rate DFL 1.00 = £0.2253

In particular, we expect that life insurance will continue to earn a good profit and that the wide spread of our business will bolster up the less predictable results of non-life insurance. In addition, the income from our large and diversified investment portfolio will continue to make a substantial contribution to revenue and profits.

In view of these prospects, we look forward to good results again in 1984, growing with confidence and confident of our growth.

For a copy of our English language annual report, ask at any of our affiliated companies or write to: Nationale-Nederlanden N.V., International Division, Prinses Beatrixlaan 15, 2595 AK The Hague, the Netherlands.



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Action on profligacy

Commercial Banks

WALTER ELLS

THE TENDENCY among politicians and the general public to regard banks as something more than commercial institutions, in business at least in part to make money for their shareholders, is never more evident than during an economic recession.

It is that industry looks to the banks for special support. There is talk of the need for more venture capital and for greater understanding of the difficulties faced by struggling entrepreneurs. People resent bank profits because they ever do the "honest" earnings of a factory which "makes things". At the same time, they take little or no account of the burden of debt borne by banks when bankruptcies occur and when—in the Netherlands at least—companies scurry to the courts looking for protection from their creditors.

Dutch banks have never made the massive profits of their British counterparts. They have, through traditional means, both internationally and at home, and their very success has meant that problems they have encountered in recent years as a result of the world recession have proved chastening indeed.

Profits nosedive

In several instances, earnings fell sharply. The bank's share price had to be rescued from its excesses by Credit Lyonnais of France; another, the Nederlandse Credietbank (NCB) was scooped up by Chase Manhattan of New York, and one, the tiny Tilburgse Hypotheekbank, went out of business altogether. Amsterdam-Rotterdam Bank (Amro), the sleek number two commercially to Algemene Bank Nederland (ABN), saw its profits nosedive at one point and had to take remedial action.

All were hit by the fact of their exposure to domestic industrial decline; the international debt crisis was of only marginal concern (at least directly). And all were forced to jack up their provisions against debt year after year and to look urgently at ways of restructuring their operations. While doing this, they still managed to increase their services to industry. The NCB, the Nederlandse Middenstandsbank (NMB) and the renamed Credit Lyonnais Bank Nederland have each reinforced their venture capital divisions and improved their range of services to the small and medium-sized sector.

The result has been more money to more companies and more assistance in the vital area of financial management. Banks are increasingly partnering industry in the provision of joint facilities for small, start-up enterprises and creating computer networks to speed up the process of advice and information.

No one would pretend that the banks were doing this out



Rabobank's "space age" headquarters in Utrecht. Rabo is one of the Dutch banks which is clearly aware of the need to maintain prudence.

of simple altruism. The old rules were still applied, loans were still called in, and interest was still charged at the going rate. But the banks showed that they were able to respond to a changing climate with flexibility, while doing their best to ensure that even in hard times, reserves and the capital base were protected.

It was perhaps a trifle odd, then, when Mr Wim Duisenberg, head of the Nederlandse Centrale Bank, the Dutch Central Bank, urged bankers in May to be cautious about paying out high dividends and to concentrate more on the building up of funds. The implication seemed to be that the banks were being just a fraction profligate, paying out their earnings at the first sign of a break in the weather.

The head of one of the Netherlands' largest companies commented privately that this criticism was a little harsh. The banks, after all, had almost all continued to make profits, even in the dark days of 1981 and 1982, and had done so with panache last year. But Mr Duisenberg, who is stern too with the Government when he feels the need arise, is conscious of banking in the round.

No relaxation

He and his senior colleagues are the ones who have had to face criticism for alleged lapses of prudential control since 1981, and the Central Bank is also aware of the international debt crisis, with its possible longer-term implications even for the Dutch banking system. Mr Duisenberg is not crying "Wolf!". He is merely making certain that the banks within his jurisdiction do not relax their concentration now that the bad years are giving way to better times.

Rabobank, the giant co-operative, with its space-age headquarters in Utrecht, is one bank which is clearly aware of the need to maintain prudence. Mr Pierre Lardinois, chairman of Rabo's board of management and a man who brings to the Dutch financial sector his experience as a former leading member of the European Investment Bank in June. But it, too, must be anxious about its 1984 prospects. The recovery achieved last year—earnings up 28 per cent to Fl 200m, in spite of provisions of Fl 950m—is a fragile one, and it will

record gross profit last year of Fl 1.5bn. Net profits, he said, would depend very much on the volume of gross revenues which had to be allocated to general contingencies.

Last year, Rabo's earnings were Fl 566m, up 16 per cent on 1982, with provisions similarly up, to Fl 675m. It has frequently been argued that provisions are not the same as losses and that, until required, they can be accounted as reserves. Even so, sums of half a billion guilders and more set against debt would have been unthinkable a few years ago and are a continuing and painful reminder of how far the Netherlands has to go before its internal debt crisis is resolved.

Rabo's international dealings have been increasing steadily in recent years together with its network of foreign branches and offices. But savings remain its main source of funding, and a shift has been noted from free savings towards contractual savings that has helped depress a vital income.

Rabo, though, despite its cautious prognosis for 1984, has shown this year already that it is willing to give its 900,000 members, many of them farmers, a share in its good fortune. For the first time in the bank's 85-year history, ordinary members of the co-operative are to be given a "dividend" based on earnings. Over at ABN, gross first quarter earnings this year are understood to have fallen by 18.4 per cent on the first three months of 1983. The bank, which with Amro, has the highest international profile among the Netherlands' major banks, blamed the decline on falling interest rates. Mr André Battenberg, ABN's outgoing managing director, already warned that his bank's half-year earnings were likely to be down, following a sharp recovery in 1983 to an annual total of Fl 385m.

Amro has been extremely active this year in the bond market (as has ABN), acting as lead manager in a Fl 300m issue for the European Investment Bank in June. But it, too, must be anxious about its 1984 prospects. The recovery achieved last year—earnings up 28 per cent to Fl 200m, in spite of provisions of Fl 950m—is a fragile one, and it will

be a remarkable performance if the upswing is strongly maintained.

The NMB, traditionally the bank for small- and medium-sized companies but an institution with rapidly expanding overseas ambitions, saw its net result last year move up 12.5 per cent, to Fl 101m, with provisions up 23 per cent, at Fl 615m.

Real recovery

Credit Lyonnais and the NCB must now be considered "foreign" banks, in terms of ownership if not operations. Both showed signs of real recovery last year and seem set to play an active role in Dutch banking in the years ahead. F. Van Lanschot, the wholesale and semi-retail bank, is 40 per cent owned by Rabo and 30 per cent by Britain's National Westminster group. It performed well in 1983 and hopes to maintain earnings at last year's level of Fl 15m.

All of the Dutch banks act as stockbrokers on the Amsterdam bourse, and in the 1983 equities boom did extremely well from commissions. This year, with the exchange on a downward trend from the spring onwards, there was still money to be made from selling, but any stability in share-trading at a lower level would naturally be reflected in loss of income to the banks.

Fortunately, they face little danger from the international front, having been little involved in the crisis areas of Latin America, Africa and the Far East. Yet even here, not all is smooth. A consortium of Dutch banks has helped rescue Boskalis Westminster, the construction group, from the debt morass into which it fell as a result of Argentina's financial difficulties. The amount involved is relatively small. What it shows is that straightforward commercial deals can often lead to banks having to get involved in areas they would prefer to avoid.

But there is no dependency. It is widely felt that the high-risk deals of the early 1980s have given way to a period of renewed activity. Bankers feel that they have overcome worse challenges than they face now, and that is the essence of confidence.

NMB BANK's key figures as at 31 December 1983 (in millions of Dutch guilders - 1 US\$ = Dfl. 3.06).

Balance sheet total	Dfl. 63,323
Total deposits	Dfl. 60,838
Lending	Dfl. 40,681
Total shareholders' equity and subordinated loans	Dfl. 2,372

Some highlights from our 1983 Annual Report (56th financial year):

● The balance sheet total increased in 1983 by 6% to more than Dfl. 63 billion.

● Lending increased by 7% to more than Dfl. 40 billion from Dfl. 38 billion at the end of 1982. This increase is largely attributable to the growth of our foreign loan portfolio.

● International business today accounts for 36% of the balance sheet total; our foreign loan portfolio increased by more than 20% as compared to the end of 1982.

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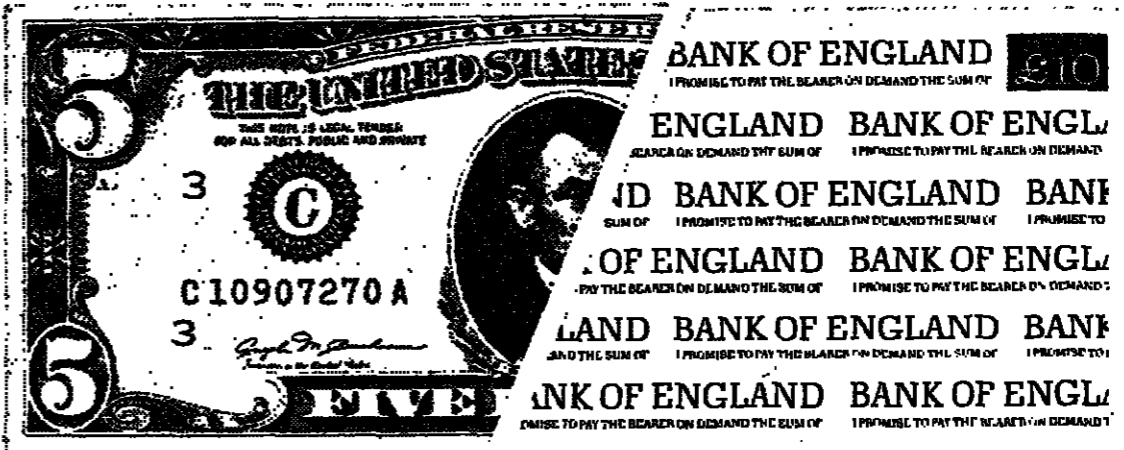
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**EUROPEAN
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Resolute on road to economic reform

CONTINUED FROM PAGE ONE

British money has been brought in successfully on a number of occasions on the basis, apparently, that the domestic capital markets are sometimes reluctant to underwrite the ventures in unexplored territory.

Industry generally has begun to emerge well from the international recession, and this has been highlighted in the sharp improvement in performance by the country's banks. The Central Bank's profits were well up, and the commercial banks and Rabobank all recorded earnings that clearly showed the influence both of better company results, a fall in bankruptcies and the surge in the Amsterdam stock exchange.

Even the troubled mortgage bank sector, hard hit by the property slump and a move into equities, has begun to turn around. Rabobank's mortgage division—the Netherlands' biggest—had a good 1983, while Westland Utrecht Hypotheekbank, after several desperately lean years, is hoping to move into the black again this year.

There is a feeling around that the major banks, and many of the smaller institutions with them, will be hard pressed this year to equal their 1983 results. Competition is growing—with foreign banks beginning to acquire quite a significant slice of the action—while interest rates, at least in the early part of the year, were falling.

Even so, at least now there is greater stability, and Dutch banks' limited exposure to the international debt crisis leaves them with a degree of "play" that banks elsewhere might envy.

Savings banks, with just a few exceptions, have continued to find the going rough as commercial banks eat more and more into their business. The

EMPLOYMENT STATISTICS

	1983	1984†
Unemployment level	800,000 (17%)	850,000 (17.75%)
Wage costs per unit	-3.0%	-4.0%
Wages per employee	+3.5%	+0.5%

FINANCIAL STATISTICS

	1983	1984
Balance of payments (current account) (Fl bn)	+10.4	+12.5†
Money supply (M1)	+10.8%	+5.65†
Interest rate (discount rate)	5.0%	5.0%

DUTCH ECONOMIC INDICATORS

	1983	1984†
World Trade (volume, reweighted)	+1.5	+5.5
Gross Business Investment	-1.0	-0.5
Volume of Private Consumption	-0.5	-0.5
GNP (volume)	+1.5	+2.0
Manufacturing output	+0.5	+5.5
Real disposable income per average employee	-2.0	-
Inflation rate	+2.5	+3.75

DUTCH BANKS

	ABN	Amro	NMB	Rabo
	Fl bn	Fl bn	Fl bn	Fl bn
Operating profit	1,350	1,300	0,750	1,500
Earnings	0,385	0,209	0,101	0,566
Debt provisions	0,650	0,950	0,615	0,675
Balance sheet total	133,000	113,000	63,000	118,000

long-delayed Postbank, a state savings and giro bank, which is now scheduled to begin as a separate institution in 1985, can only add to their difficulties, making long-term survival for some a doubtful prospect.

The rate of inflation, meanwhile, remains low, touching 3.9 per cent in April, and is not expected to rise by more than a few percentage points. Wage costs fell last year by 3 per cent as a result of pressure on the trade unions by government and industry, while real disposable incomes, which dropped by 3 per cent in 1983, are expected to stabilise in the course of the present year.

Private consumption rose slightly in the first quarter, aided slightly by cuts in social welfare contributions (though not taxes) and, at the very least, seems at the end of the downward cycle which began in 1981.

Ministers in The Hague have been heartened by all of these statistics. They realise, however, that recovery is a fragile thing, dependent very largely on the international economic situation. Thus, the concern about U.S. interest rates is very real, as is the general anxiety about developing country indebtedness to the West. Domestically, the 3 per cent cut in public sector wages achieved this January following

seven weeks of strikes and other protests up and down the country is likely to be followed by further cuts in 1985 and 1986 at levels yet to be determined. Now, the unions are unwilling to sign their names to any new deals that do not contain cast-iron guarantees of new jobs.

The Government, therefore, remains under pressure and faces many more obstacles along the road to full recovery. Not everyone is even convinced that the road selected is the right one. But, whatever else may fall, there is always Dutch gas. Reserves of the Netherlands' most abundant natural resource have been officially increased again this year, and the brakes are off with regard to extended foreign contracts.

There is also the prospect of substantial quantities of oil in the North Sea. Both these resources are likely to prove of enormous benefit in the years ahead. They will greatly ease the Government's budget deficit, maintain the trade surplus and hold down energy costs. At a time when trade is expanding again, that is no mean bonus.

Netherlands Banking and Finance 4

IT'S A LONG TIME SINCE THE SUEZ CANAL WAS OPENED...

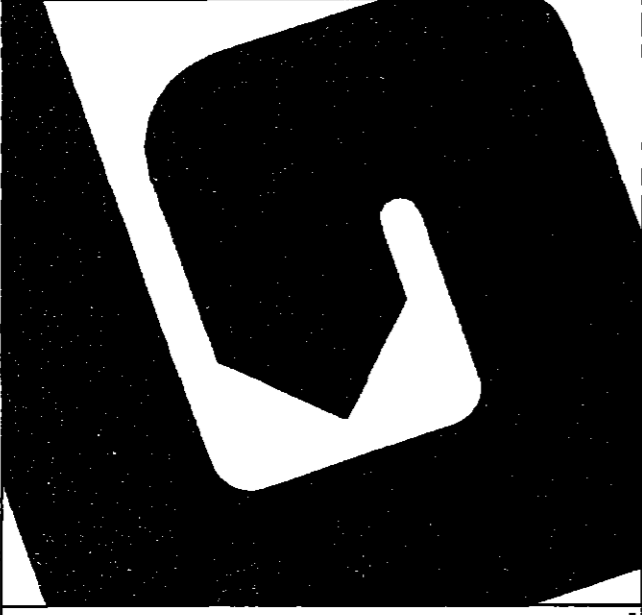
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Reminder of market's speculative streak

The Bourse
WILLIAM DAWKINS

DUTCH investors are still scratching their heads in puzzlement as to why the record gains they notched up on the stockmarkets in 1983 have since vanished almost as quickly as they appeared.

Fuelled by a heady brew of export-led economic recovery, relative political stability and aggressive foreign buying, the Amsterdam stockmarket was among the best performers in Europe last year, beaten only by Paris and Copenhagen.

Turnover in shares rose by an unprecedented 121 per cent to Fl 125bn (\$40.8bn) in the year to last December, while the general ANP-CBS index surged ahead by 50 per cent to 154.2.

The market romped into 1984 like a lion. Eager anticipation of renewed foreign buying drove the index up still further to reach an all-time high of 178.9 by February 1, only to have the wind knocked out of it by setbacks on Wall Street and fears of rising interest rates. By the end of May, the index had fallen back, with a few weak rallies on the way, below its end of 1983 value to 153.5.

Sobering reminder

The experience has provided Dutch investors with a sobering reminder of the Amsterdam stockmarket's speculative streak, and underlines the extent to which its fate lies in foreign—mostly U.S. and British—hands.

According to Mr Gerrit de Marer Oyens, secretary of the bourse, between 30 per cent and 40 per cent of the market is owned by foreign investors. Overseas interest is principally focused on the so-called Dutch "internationals"—Akzo, Edeco, Unilever, Philips, Royal Dutch/Shell and KLM—which accounted for 55 per cent of the equity market's Fl 105bn capitalisation at the end of 1983.

Foreign interest has also broadened in the past year beyond the international names to locally quoted Dutch companies like Heineken Breweries and Nationale Nederlanden, the biggest insurance group in the country, which have been perceived to be undervalued in

relation to more speculative high-technology stocks.

Domestic investors, by contrast, have tended to take a rather less active role in the equity market. Private individuals have been restrained from taking a flutter on shares by a tax system which makes it more cost-efficient for them to invest via pension funds and life assurance schemes.

And with unemployment running according to the Organisation for Economic Co-operation and Development (OECD) at 16 per cent—one of the highest national rates in Europe—there is a limited supply of spare private cash to invest. A recent survey revealed that the proportion of Dutch households with own stock has declined since 1978 from 15 per cent to 10 per cent.

Financial institutions, meanwhile, have turned increasingly towards investing in bonds. The Government has continued to busy the capital markets with attractive issues enabling it to fund itself without cutting public spending more heavily than it has already or raising taxes.

When the Government came to the capital markets with a record Fl 8.5bn issues at 9 1/2 per cent last July, the pressure on corporate borrowers to enhance their own terms became intense.

The result was to contribute to the growing fashion for corporate offerings to replace with bolt-on incentives like convertible equity warrants—or "candies" as Dutch investors jokingly call them—and to attract yet more overseas investors to the stockmarket in general. The bond market, however, has since followed the pattern set by equities and settled down somewhat.

Financial institutions' opportunities to build up large share portfolios are in any case restricted by the fact that pension funds are not allowed to invest more than 3.5 per cent of their assets in equities, while banks may not hold shares for more than five years.

In a bid to make shares more attractive to domestic investors, the bourse has been lobbying the Government for improved tax incentives for equity investments. Such measures would probably be introduced along with the next Budget in late September, although it is not yet known what form they will take.

It is essential, not only for the stock market, but for the economy as a whole, that ownership of our (production)

resources and of our national debt remain largely in our own country," wrote Baron van Ittersum, chairman of the bourse in his recent annual report.

He continued: "For the Government, this means promoting optimum economic conditions for the Dutch investor through the promotion of profitable industry and responsible financial management. Investors also require a fiscal climate comparable to what is occurring abroad. Measures to stimulate share ownership must therefore be hastened."

Proud achievement

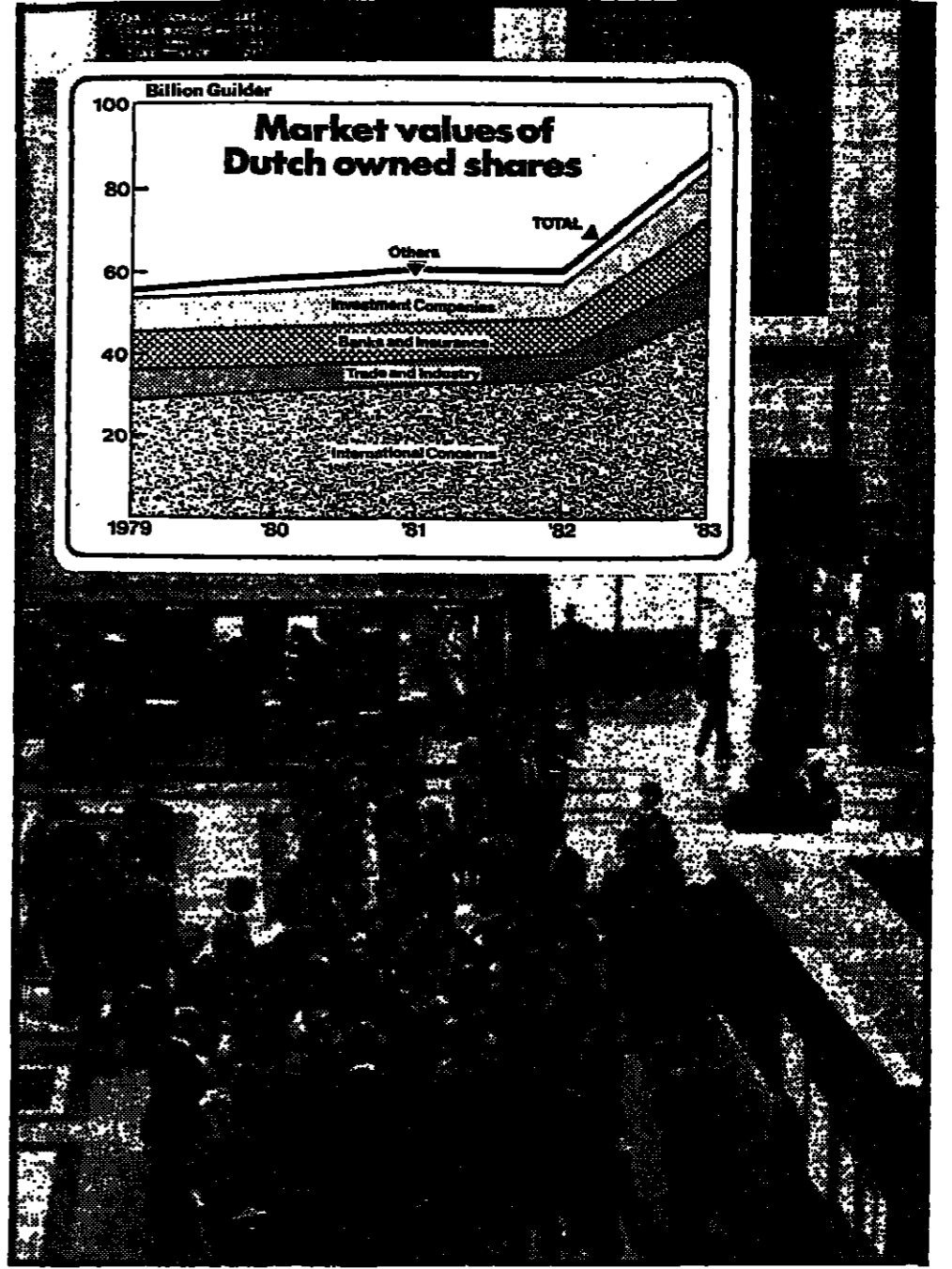
That does not mean, however, that the bourse wishes to turn its back on internationalisation. Indeed, one of its proudest achievements of recent years was the introduction in September 1980 of the American shares in Amsterdam System (Asas), which created a European market for 55 U.S. stocks. Transfers are done by book entry only and the absence of costs associated with bearer certificates and New York settlement practices, means that there is less than a point difference between Asas and New York prices.

Nevertheless, the stockmarket could do with a shot in the arm from domestic investors in two important respects. Beyond the big international names, the market for small "local" companies is lagging behind. Around 75-80 per cent of total market turnover is accounted for by the 20 biggest stocks, while fewer than half of all listed securities attract more than a single transaction per day, with locals being left out in the cold.

As The Netherlands swings out of recession and companies gear up for recovery, they will want to raise money from the public. The bourse estimates that demand for risk-bearing capital will run at Fl 20bn annually for the next few years, of which a significant proportion will have to be raised through the equity market.

"As yet, only the bigger companies have been able to profit from the increased interest in stocks and the greater willingness to invest in risk-bearing capital," wrote a recent stock exchange review.

For the market as a whole, however, most of the internal economic indicators are pointing in the right direction. As companies emerge from the recession with more efficient capacity and slimmer payrolls, their profitability is recovering strongly. Early in May, Unilever reported a 15 per cent in-



crease in first quarter profits, while Philips was up 131 per cent, Royal Dutch up 83 per cent, and Akzo up 250 per cent in the first three months. Their profitability is also being financed by the Government's decision in the last budget to reduce corporation tax from 48 per cent to 43 per cent as part of its determined campaign to tackle the nation's

economic troubles. Meanwhile, the Government itself has a good chance of staying in office until late next year following its recent compromise of Cruise missiles—a welcome contrast to the volatile political scene of recent years. After the recent slippage in prices, the average prospective earnings multiple, based on estimates of an average rise in

corporate profits this year of 35 per cent, is less than 8.5—which makes Amsterdam very much cheaper than the bigger European markets. The consensus among analysts is that the general index will top 200 by the end of this year or early 1985—unless, of course, any major shocks from Wall Street upset the boat.

Profile: Baron Boudewijn van Ittersum, chairman of the Amsterdam Stock Exchange

Ensuring strength from within

BARON Boudewijn van Ittersum has been chairman of the Amsterdam Stock Exchange since 1981 and has thus presided over one of the most exciting periods in its recent history.

When he took over, the exchange was struggling against a rather lack-lustre image. Equities were either traded in a desultory sort of way or were regarded as heirlooms handed down from father to son. The multinationals showed movement, of course, and the recent introduction of direct trading of American stocks had helped. But bonds had become the most active commodity, leaving shares a long way down market.

Today, bonds are still actively bought and sold. The good news is that shares have joined them—sometimes literally—so that Dutch companies now regard the stock exchange as a vital source of funds and a dynamic indicator of corporate health. Last year was a boom year for equities; this year has seen less fury. What seems clear is that the bourse has become a central feature of the financial scene and not merely an adornment.

The chairman's spacious office, situated directly off a balcony over the main floor of the exchange, looks out on to the Bourseplein outside, where tramps and dropouts often spend the night. The Baron himself is relaxed and debonair. He is 45 years old and is the first-ever chairman to have been selected from outside the ranks of the exchange's members.

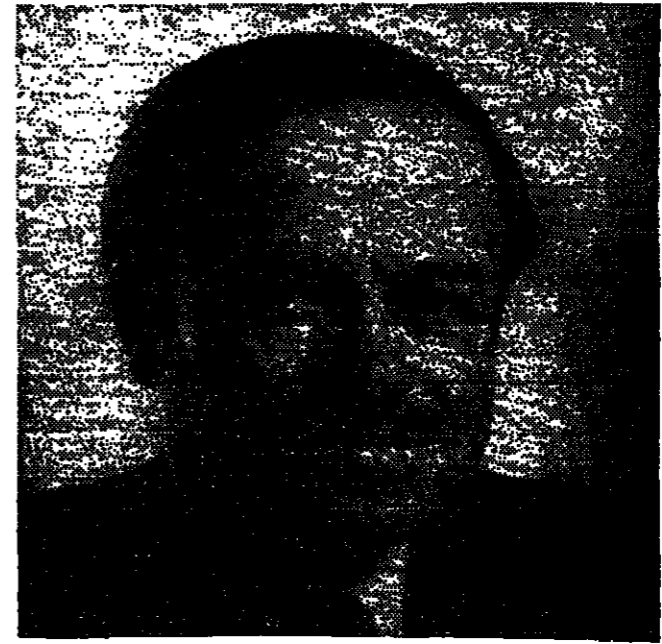
Born in the opulent Harlem suburb of Bloemendaal just before the outbreak of the Second World War, he attended an old-style gymnasium school before going on to the University of Amsterdam, where he took a degree in economics.

His next step was the Finance Ministry in The Hague, from which in 1970 he was seconded to the IMF and the World Bank in Washington. Two years later he was back in the ministry, but this time as head of domestic monetary affairs. A period as director of international affairs followed, during which he worked closely with the European Investment Bank in Luxembourg. The plum job as head of the stock exchange was next.

Baron van Ittersum enjoys his position confers on him. "Not being a stock exchange member, I'm in a better position to reconcile conflicting interests. I am not a professional. I take advice on technical matters. An extremely competent staff supports me, and this means I am in a position to concentrate on new developments. I also have time to defend the exchange against outsiders."



Above: The Amsterdam Stock Exchange with the balcony of the chairman's office facing on to the Bourseplein. Below: Baron van Ittersum



A main concern is increasing the capitalisation of industry. "The importance of the stock exchange as the centre of the capital markets was little known—companies had to be persuaded that loans and credits were not always

sound, especially given the weak capital structure." Not surprisingly, the Baron is opposed to the continuing application of the double dividend tax in the Netherlands, whereby payoffs are taxed when made and again through income tax. He calls it "discrimination." Plans are afoot to change the system, but no date has been fixed. In Belgium since 1982, companies issuing new shares deduct the cost of any associated dividend from their tax bill, and the Amsterdam ex-

change chairman is hopeful that a similar system will soon be introduced in the Netherlands. "It would be a major stimulus to the investor and to the companies concerned," he says.

He is pleased by the boost to company profits given by the decrease last January from 48 per cent to 43 per cent in the rate of corporation tax, but feels that it is time now to aid those many smaller companies which do not make much by way of earnings. He sees the parallel market as an engine for growth in this sector and is not disappointed by its somewhat protracted infancy. "Technically, there have been no criticisms. The mechanisms are working. I expect the number of small companies coming on to the parallel market to increase this year and next. Investor interest is also growing as individuals begin to take account of this higher risk area."

Baron van Ittersum is plainly an optimist as well as an economist and financial manager. He is aware of the changing climate of investment and is ready to adapt Amsterdam's practices to accommodate the increasingly international pattern of investment as well as shifting allegiances at home. What happens on Wall Street, and in London, will always be important for the Amsterdam exchange. Its chairman is ensuring that change can come from within as well.

Walter Ellis



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Netherlands Banking and Finance 5

A slower mover than its U.S. and British counterparts, Amsterdam's "junior stockmarket" is nevertheless growing at an increasing pace. It is now looking towards . . .

Stemming the tide of refugees

Parallel Market

WILLIAM DAWKINS

THE DUTCH parallel market, set up two and a half years ago to cater for young companies' capital raising needs, is growing at an ever-increasing pace. Yet in comparison with its U.S. and British counterparts, it seems a relatively slow developer. Dutch investors have taken a cautious attitude to the parallel market and more importantly, it has not had nearly such a vigorous private venture capital market from which to draw its recruits as has its British equivalent, the London Unlisted Securities Market.

With these restricting factors in mind, however, the junior stockmarket's growth from an initial core of 11 companies in January 1982 to 28 last month is a notable achievement. In 23 companies have started life on the parallel market, of which three have graduated to a full listing and one has been taken over.

Meanwhile, the rate at which

new companies are joining is speeding up; five were floated on the parallel market between January and the end of May, against four for the whole of 1983. According to Mr Gerrit de Marez Oyens, secretary of the bourse, a further eight companies are standing in the new issue queue.

In line with the bullish mood of the main board, turnover on the parallel market mushroomed from Fl 56.2m (£12.2m) in the last six months of 1983 to Fl 228m for the whole of last year. And turnover looks set to more than double in 1984, the first five months of which has already seen transactions valued at Fl 312.7m.

In the year to last December, parallel market prices rose on average by 68 per cent—just a little ahead of the general ANP-CBS index—but dropped back 12 points during May, according to an unofficial parallel market index calculated by stockbrokers Van der Hoop.

The parallel market was formed partly to regulate an unofficial over-the-counter market which had come to exist in 11 family owned companies out-

side the auspices of the bourse. "We had a sort of grey market, which had existed for years. But as trading became more active, there was more reason to protect investors," says Mr de Marez Oyens.

However, it was also intended to provide a less onerous route to public life for younger concerns. To qualify for the parallel market, candidates must have at least Fl 2.5m nominal share-capital, of which only 10 per cent needs to be issued to the public, as against 100 per cent for a full listing.

Curiously, the parallel market has not attracted the large numbers of speculative high technology stocks which have popped up frequently on other secondary markets. Instead, it has a heavy weighting of investment and banking related groups.

It was not until last March, more than a year after the junior market opened, that it welcomed its first high-technology stock, the computer software company DOCdata. The issue got off to a cracking start, being 50 times oversubscribed and opening at a Fl 3.50 premium over its Fl 40 issue price. Since then, however, the price has sunk down below Fl 35.

Other high-tech companies believed to be waiting in the wings include Computada, maker of the Tulip micro-computer, and Devoe Holbein International, which has developed a technique for removing radio-active contamination from water.

It may be that the parallel market has not attracted more high-tech ventures because young Dutch companies have found that they can get a warmer reception elsewhere.

The Gonda-based computer software group, Minihouse Holdings, for instance, raised a minor fortune in the Netherlands last December when it raised Fl 3.65m on the Granville over-the-counter market in London.

A number of Dutch institutional investors had been asked to subscribe, but none accepted. Mr Theo Mulder, group managing director, talked of "a coming idea in The Netherlands that foreign markets are better than Amsterdam."

Indeed, London's OTC has welcomed Minihouse enthusiastically. The shares were offered for tender at 250p, achieved a 275p striking price,

and have since shot up to 425p, a heady 31 times historic earnings—a multiple only rarely achieved on the Dutch stock market.

Similar controversy

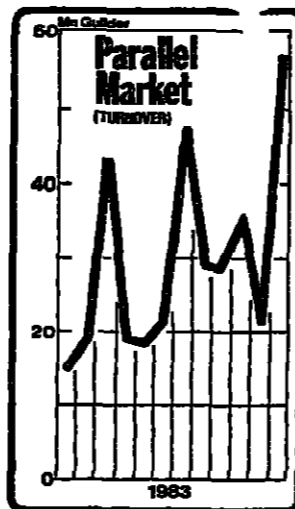
Terborg-based Synterals, a synthetic industrial materials maker, created a similar controversy when it joined London's Unlisted Securities Market with a £20m offer for subscription, the largest ever on the UK.

But it got a rather cooler reception than Minihouse, and the shares stood 20p below the 85p subscription price at the end of June.

"Most of our shareholders were British," explains Christopher Brochie, Synterals' chief executive. "But we had also heard that the Dutch new issues market was slow."

Perhaps the initial success of DOCdata's parallel market flotation will encourage other potential Dutch refugees to overseas stockmarkets to think again.

"One swallow doesn't make a summer," says Mr de Marez Oyens. "But at least it is a step in the right direction."



Less demanding

Companies with no trading record were permitted to join. To alert investors to the new parallel market's higher risk profile, prospectuses were required to carry a wealth warning. Disclosure requirements are otherwise far less demanding than on the full market.

An important difference from the investor's point of view is that trading in parallel market is normally conducted on a matched bargain basis, reflecting the market's relative lack

Solidity in an otherwise frenetic world

Capital Market

JEFFREY BROWN

AMSTERDAM'S bond market continues to prove an effective provider of long-term funds. New issue volume in the public sized rate market came close to Fl 20bn for the first five months of this year, or around two-thirds of the total raised during the whole of 1983.

The borrower profile maintains the pattern developed in recent years with the Dutch state, fuelled by the need to finance a big budget deficit, demanding and getting the bulk of the new money. For the five months, government bonds account for Fl 12.6bn of total new issues. Apart from the banks, which have raised Fl 1.2bn this year, the private sector has had no say in the proceedings.

The rapid expansion in equities last year took its toll of bond market turnover, and levels of business have remained unexciting this year. But activity has stayed profitable, say the market makers, the big banks. For 1983, bond trading volume shrank narrowly to Fl 64.5bn. Over the first five months of this year it was marginally ahead at Fl 29.9bn.

Right now the traditional summer calm has begun to settle over the market. The investing institutions wary of more interest rate gyrations on Wall Street, have needed no encouragement to retreat to the sidelines. The last government bond tender could pull in only Fl 1.75bn despite its 8 1/2 per cent coupon and shortish attractive to the foreign investor—seven year maturity.

But the fundamental view of the Dutch bond market is one of solidity in an otherwise increasing frenetic world of wobbling currencies and uncertain interest rate movements. Along with the other members of the ERM currency club, the D-Mark and the Swiss franc, the guilder has been forced to give ground to the dollar. But Amsterdam's money markets have managed to stay relatively relaxed.

Part of the answer lies with the stability of the Dutch steady headway without apparently running into any of the problems of over-heating that have arisen elsewhere as the industrial world recovers. The central bank has raised the odd eyebrow over the growth of the money supply, but this apart the financial community has scant cause for concern.

Through the eyes of the bond market the economic background can be easily summed up.

● Balance of payments: Gross National Product (GNP) looks set to grow by 2 1/2 per cent this year, roughly double the rate of increase in 1983, with manufacturing output improving by around 5 per cent. With competitiveness improving, export business is strong and the current account is well into the black and set to stay that way during 1985. Against Fl 10bn in 1983, the current account could total Fl 13bn this year. Dutch unit labour costs in manufacturing industry are 12 per cent lower relative to German labour costs than they were 10 years ago.

● Inflation: consumer prices are under control with growth this year running at around 3.7 per cent, broadly in line with the trend in Germany, the Netherlands' major trading

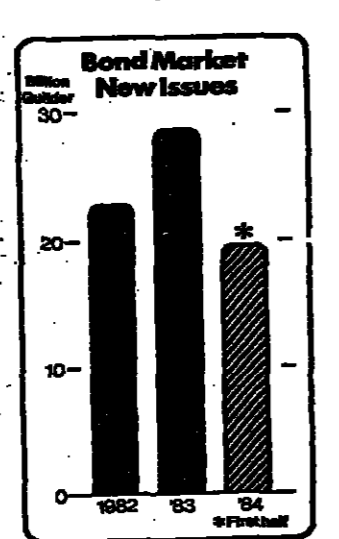
partner. Inflation should stay under 4 per cent for 1985. The major check has been wage restraint, notably in the public sector where salary cuts have averaged around 3 per cent in recent months.

● Government budget deficit: strenuous efforts are being made to get spending under control and the budget deficit for 1984 is set to narrow slightly from Fl 30.4bn of 1983. The Central Planning Bureau has recently revised downwards its forecast for the 1984 deficit. It is now predicting a deficit of 9.9 per cent of net national income, against 11 1/2 per cent in 1983.

● Money supply: the money stock expanded by 10.4 per cent in 1983 which was just over two percentage points more than for the previous 12 months. In its April review, the central bank hinted that it might be forced to take restrictive measures if the money supply continued to grow in excess of 10 per cent.

Only a handful of institutional lenders putting up the funds, interest payments are made quickly and cheaply.

Increasing interest in this type of lending is now coming from outside Holland. Dutch exchange control policy regarding capital imports through private placements has been relaxed in some respects, but the central bank maintains a watchful eye.



Over the past year, the Euro-guilder market has held steady, raising some Fl 1.6bn of new funds against Fl 1.7bn in 1982. Dutch Eurobond business has remained buoyant in the wake of the foreign exchange strength of the dollar. But the major provider of funds outside the public bond market is still the market in unlisted, private placements. This type of lending raised Fl 13.8bn last year, around a sixth less than in 1982.

The private placing market has grown rapidly in recent years. The strict regulation of the public market by the central bank—which maintains a new issue calendar and keeps borrowers in an orderly queue—is partly an explanation. In contrast, private placement money can be requested and received in the space of a working week in necessary, and with a lot less bureaucratic fuss, or cost.

The Amsterdam market in unlisted bonds has swollen to the point where it accounts for more than a third of the total net supply and demand of Dutch capital. Demand for funds stems from central government and local authorities as well as industry. The private pension funds are especially active in leading this type of debt.

The commercial banks tend to act as intermediaries between the borrower and lender and also provide some limited form of "market" for matched buyers and sellers. Private placements carry a coupon cost higher than that of the public bond market.

But the banks claim that the overall cost to the borrower is effectively held in check by lower documentation costs and easier servicing. With often

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Netherlands Banking and Finance 6

Sector under pressure and set for shake-out

Savings Banks
WILLIAM DAWKINS

DUTCH SAVINGS banks stand on the brink of what could become one of the most far-reaching shake-outs in their 160-year history.

Persistently high unemployment and stagnant wages have forced the savings banks into a decline which many participants believe will be long term. In 1983, for the first time in many years, total savings deposits in Dutch banks stagnated—even taking into account interest. That means savings really fell, and it is this point which is really worrying us," says Dr Herman Wijffels, an executive board member of Rabobank Nederland, a co-operative of 853 agricultural credit institutions, which holds 40 per cent of the nation's fl 135bn (\$44bn)

private savings balance. Meanwhile, the savings banks have been losing their share of this market to the powerful commercial banks, who have been seeking to diversify at a time when their corporate lending activities have been squeezed by the recession.

As a result, the commercial banks have gradually advanced to account for 37 per cent of the market, while the independent savings banks have seen their share dwindle to 15 per cent. The national savings bank and postal giro accounts for the remaining 15 per cent. Only Rabobank, which also acts as a commercial lending and mortgage institution, and savings really fell, and it is this point which is really worrying us," says Dr Herman Wijffels, an executive board member of Rabobank Nederland, a co-operative of 853 agricultural credit institutions, which holds 40 per cent of the nation's fl 135bn (\$44bn)

As if that were not enough, the Government hopes to decide by the end of this year on a controversial plan, mooted in 1977 by Wim Duisenberg, the then Labour Finance Minister, to merge the post office savings bank and postal giro system to form the Postbank. This new body would refine its existing giro and savings services, but more importantly, would be permitted to go into corporate lending on a grand scale for the first time.

If the long-delayed Postbank starts operation as planned in January 1985, its most immediate impact would be felt not by the savings institutions, but by the commercial banks, which have been its most bitter critics.

The merger is at least partly designed to stem the flow of giro and savings business out of the state system into the private sector. But the private banks' chief complaint is that the Postbank, which will be the fifth largest general bank in the Netherlands, would have several unfair advantages, including a civil service pay structure.

By contrast, the savings banks have accepted Postbank's likely arrival as inevitable. It will have little direct impact on their mainstream activities, since it only represents a new shape for a structure they have

been competing against for years. Yet a powerful new participant in commercial banking cannot be good news for the savings banks who are themselves trying to diversify into corporate lending.

All this is not to say, however, that savings are not still highly profitable for Dutch banks—merely that they are having to scale down their expectations. The Rabobank group's net profits rose by 16 per cent in 1983 to fl 566m, although its savings deposits rose only slightly to fl 54.8bn, accounting for around half of

the bank's total assets of fl 118.3bn. "We are funded as a credit institution so our main policy is to keep interest rates as low as possible on the credit side of our activities. Nevertheless, our savings business is very profitable," says Dr Wijffels. "The main reason for that is our big market share."

Dr Wijffels argues that the most damaging drain on the banks' savings business comes from a tax system which encourages customers to shift away from free bank saving towards contractual savings with pension funds and life insurance companies.

According to the national savings bank, the banking sector's share of new savings made by Dutch households declined from 15.8 per cent in 1982 to 1.6 per cent last year, while pension funds and life insurance companies increased their share from 70 per cent to 85 per cent over the same period.

The proportion is going up gradually, and is the main reason why bank savings deposits have begun to stagnate," says Dr Wijffels. A further drain has come from the Government's recently heavy demands on the bond market. Unwilling to reduce its budget deficit by increasing taxes and further cutting public sector wages, the Government is increasingly turning to the capital markets, where it raised a total of fl 23bn last year at rates which put most Dutch savings accounts



Dr Herman Wijffels, executive board member of Rabobank.

in the shade. "Every time the Government issues a new line, we see money from our savings deposits move into government bonds," says Dr Wijffels.

While the commercial banks, the bond market and the depressed state of consumer saving have combined to throttle the flow of funds into Dutch savings banks, they have had to shave their margins and offer more competitive rates and sophisticated services to attract customers.

Two years ago, most Dutch savings banks already offered life insurance, foreign exchange and securities dealing as standard. The pace quickened with the arrival of Roparco, part of the giant Robeco investment group, which in 1982 opened a high interest savings account permitting daily withdrawals of up to fl 25,000 with no interest penalty. This account offered a rate of 6.25 per cent annually, whereas Roparco's nearest Dutch equivalent paid a mere 3.25 per cent.

Roparco-type products are now practically universal in the Netherlands, and Roparco itself has around fl 1bn on its books. The growth, however, of high interest bearing flexible accounts has only conspired to drive up savings banks' costs. "Our increased costs are just not being offset by the increase in our funds," complains Dr Hans Schiphorst, chairman of Verenigde Spaar-

bank, the biggest of the 86 independent savings banks, with total assets of fl 9bn.

Like many of its smaller competitors, Verenigde Spaarbank has had an excellent year, with net profits more than doubled to fl 83m. Yet the reasons for its success in 1983, believes Dr Schiphorst, points to the heart of the independent savings banks' vulnerability.

Most of the loans made in the form of mortgages by Verenigde Spaarbank and other specialised savings banks are at rates fixed every five years. But the rates on its deposits have to vary in line with base rates, which means that Verenigde does well when base rates are declining, and has very little defence against rising interest rates.

For this reason, Verenigde Spaarbank is planning to move 15 per cent of its balance sheet over to shorter term commercial loans. "When we lose our fiscal privilege, we will enter the commercial field, because in this way we can have more flexibility in our balance sheet," says Dr Schiphorst.

The smaller independent banks may lack the financial muscle to follow Verenigde Spaarbank's example. One solution, which Dr Schiphorst is well known for advocating, would be to follow past patterns in the industry and seek strength through mergers.

In 1970, there were 150 members of the Dutch Savings Banks' Association, against 36

now, Verenigde Spaarbank itself was formed in 1981 through the merger of the former Centrum Bank and two others, since when six more banks have joined the group.

"We are convinced that the ultimate goal should be for all private savings banks to be concentrated into one national private savings bank," says Dr Schiphorst.

Apart from the financial power this would create—such a combine would have assets of fl 27bn if a merger took place today—Dr Schiphorst believes the local savings banks would benefit from being able to advertise nationally under a single name.

"In the eyes of the public, our industry is in complete chaos. They don't understand it when they move from one place to another and are unable to find a savings bank with the same name," he says.

Members of the association appear broadly agreed that a merger or at least some kind of alliance would be in their best interests, but they are deeply divided over how it should be implemented and when it should be introduced.

"Even if all savings banks joined forces today, it would take at least five years before you could get one integrated institution," says Dr Schiphorst. "If they do not amalgamate, they will still make a reasonable profit, but they will see their market share go down continuously."

business, plus substantial bad debt problems, lay at the root of a decline in NCB's net earnings from fl 2.8bn in 1982 to fl 7.3m in 1983—since when they picked up, totalling fl 6.9m last year.

"We realised that we needed to specialise. As a medium sized bank, you really need to offer services that are different from the big banks," says Mr van der Lugt.

Credit Lyonnais Nederland is only just beginning to recover from losses—estimated by outside observers to be up to fl 250m—related to the alleged frauds which were up to 50 per cent of its holding in Slavenburg's in April 1981.

Chairman M Georges Vigon nursed the bank back to break-even last year after fl 203m net losses in 1982. First quarter losses from fl 2.8bn in 1982 to fl 7.3m in 1983, and 20 per cent ahead of last year's quarterly average.

M Vigon believes Slavenburg's biggest mistake was to expand beyond its management's ability to cope. Between 1968 and 1981, staff numbers quadrupled to 2,878 and the number of branches doubled to 103.

"You had 100 people reporting to one man. In between the top management and branch level, there was nobody," says M Vigon.

Since then, staff numbers have been reduced by a couple of hundred, the branches have been reorganised and cut back to 83, a new level of middle management has been introduced, and the bank has put a special effort into building up its commercial activities, which now account for around 30 per cent of assets.

It has clearly been a traumatic time for Credit Lyonnais in the Netherlands. "We didn't want to come here because we thought it would be easy," says M Vigon bravely. "This is a long-term investment. If we wanted quick returns, we would have bought treasury bonds."

"If they do not amalgamate, they will still make a reasonable profit, but they will see their market share go down continuously."

Specialist expertise The most successful foreign banks, by contrast, have offered specialist expertise backed up by an international network and their owner's often huge resources. "This formula has certainly worked for Morgan Bank Nederland, which last year saw its net profits rise by 99 per cent to fl 10.9m and achieved a 16 per cent return on its equity; a better rate than most of its competitors."

With net assets of fl 1.6bn, Morgan is a tiny fraction of the size of Chase's NCB, but it fulfils a different role. Rather than providing huge international loans, Morgan concentrates on supplying an advisory type merchant banking service, often in conjunction with Morgan Guaranty Ltd in London.

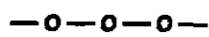
Andrew Peacock, Morgan Bank Nederland's president, says: "The attraction of this market is in helping Dutch companies as they expand abroad—not in terms of providing loans but in providing brains."

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* American Banker - June 1984

Foreign Invasion
WILLIAM DAWKINS

UPROOT the British banking industry, transplant it to a country the size of Wiltshire and the result would give a just illustration of the highly competitive nature of the Dutch banking scene.

Within this hot-house environment, the overseas banks have been jostling for position harder than ever during the past year to ensure that they are among the first to reap the benefits of the Netherlands' export-led economic recovery. "We are all chasing after the same few big customers," says

David Taylor, manager of Barclays Bank International in Amsterdam.

In an attempt to gain an edge over their much larger local competitors, the overseas banks have been busy refining their services, cutting costs and building up equity stakes in their Dutch partners.

Foreign banks to have increased their Dutch presence over the past 12 months include:

- Credit Lyonnais, which paid fl 200m (\$65.3m) last October to raise its stake in the former Slavenburg's bank—now Credit Lyonnais Nederland—from 78 per cent to 91 per cent, making it the second largest overseas bank, with net assets of fl 11bn.
- Morgan Guaranty which paid

an undisclosed sum last December to Amro for its 50 per cent share in the eight-year-old commercial bank Morgan Laborouches, the long established commercial and merchant bank, now renamed Bank Morgan Nederland.

● In the same month, Chase Manhattan launched a fl 143m bid for the 68.5 per cent of the Netherlands bank (NCB) it did not already own. Chase, which has had a stake in NCB since the mid 1960s, now owns 99.6 per cent of the equity, making it the biggest foreign owned bank in the Netherlands, with total assets of fl 157bn.

The Credit Lyonnais deal had more to do with the need to repair the damage left by a major fraud scandal, in which its Rotterdam headquarters were raided by police and 20 managers were arrested. However, it also set a precedent which encouraged the central bank to soften its line on foreign ownership.

Since 90 per cent of Dutch banking assets are in the hands of the three largest domestic banks—ABN, Amro and NMB—the central authorities are understandably keen to avoid any further concentration of banking power. This means that the medium sized domestic banks have been effectively prevented from seeking greater strength through mergers.

Instead, they have welcomed powerful foreign partners in such a way that there is hardly a medium sized bank left in the Netherlands without an overseas owner or major foreign shareholder. Around half of the Netherlands' 90 banks are either foreign owned or local branches of foreign banks, although in asset terms the industry remains dominated by the locally-owned big three.

Overseas bankers have in turn been attracted by big blue chip corporate customers like Philips, Akzo, Unilever, and Dutch international firms which look like increasingly desirable sources of business at a time when their earnings are recovering sharply.

Overseas trading

Such a concentration of foreign banking power stands to reason in an open economy like the Netherlands' in which 60 per cent of the gross national product arises from overseas trading.

Yet it has also created highly competitive conditions, one symptom of which has been a gradual erosion of the traditional bankers' cartel on fees and commissions. At the same time, local partners have found it increasingly necessary to fall back on their foreign parental links.

"Five years ago, we were emphasising our Dutch identity," says Christiaan Holland, president of Bank Paribas Nederland, which has total assets of fl 5bn. "Now we are telling our corporate customers that we are the Dutch arm of a large diversified international group, offering a range of services that extends beyond what we could offer if we were a traditional Dutch bank."

To assist this process, Paribas International has added 30 per cent to its Dutch subsidiary's equity base since 1981, and a growing number of locally originated loans are being syndicated throughout the group or handed over to the parent.

Following a similar pattern, NCB will become fully integrated with Chase, although it will retain its Dutch name and management. Its funding capacity will be the same as its owner, and the takeover has allowed it to introduce a



Mr Godfried van der Lugt, chairman of NCB.

number of new services like 24-hour foreign exchange dealing multi-currency loans and electronic transfer of funds.

As Chase in the Netherlands, we find that a number of doors are now open to NCB which were closed before last December," says Godfried van der Lugt, NCB's chairman. "The Dutch were until recently the largest investors in the U.S., so if you have in Holland the largest U.S. bank, you must benefit."

Under Chase, NCB will continue with earlier plans to run down its 100 branches to 75 by the end of 1986 and concentrate all its retail banking—except for very rich customers—into one centralised location, the Direktbank, set up last September.

Its costly and unwieldy retail

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Its costly and unwieldy retail

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Netherlands Banking and Finance 7

A depressed market caught off-balance

Property

WILLIAM DAWKINS

THE DUTCH property market is licking its wounds after a four-year slump which has seen a fair sprinkling of scandal and some dramatic casualties.

Letting agents are talking cautiously about a pick-up in demand for commercial property—principally for offices—but any signs of recovery are more anecdotal than tangible.

Tenants can still set their own terms and the market is staggering under a record weight of oversupply as grandiose schemes planned at the end of the prosperous 1970s are completed and come onto the market.

According to Richard Ellis, international property consultants and agents, vacant office space in units of more than 500 square metres on the open market jumped by 50 per cent last year—the biggest jump ever—more than 1.7m square metres.

The take-up of new offices meanwhile, crept up by a mere 2 per cent to 333,000 square metres, at which rate it would take five years to get through the stock of office property. That, of course, assumes that no further developments become available for occupation. Yet in the west of the country, which includes Amsterdam and Rotterdam, the Hague and Utrecht, there is now an estimated 1.8m square metres under development, 50 per cent more than two years ago.

Retail property, hit by the depressed state of consumer spending, shows the same

pattern. Vacant space in shops and showrooms in excess of 200 square metres grew by 10 per cent to give an available stock of 515,000 square metres.

On the industrial front, vacant space in units larger than 750 square metres rose by 10 per cent in 1983 to pass 3m square metres for the first time, providing a vivid illustration of the decline in domestic economic activity. "Due to the very low level of demand and drop in rents, speculative development is not viable" in the industrial sector, says John Selman, senior partner in Richard Ellis.

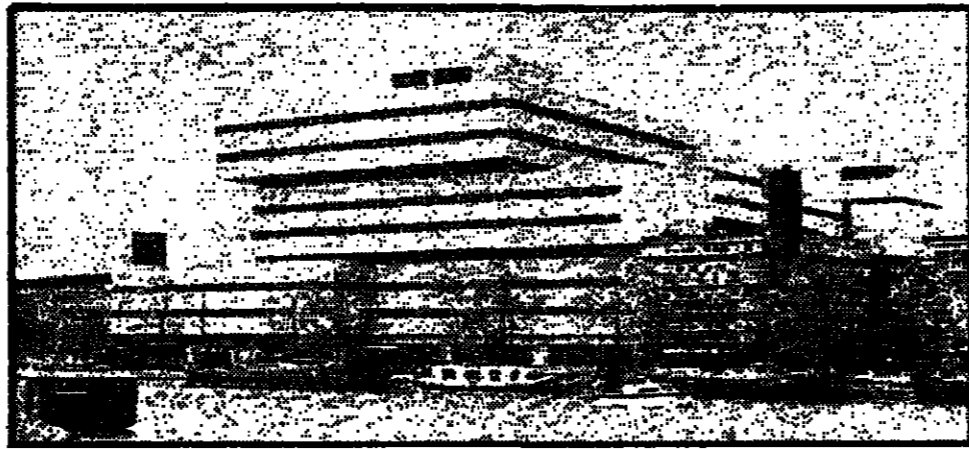
Most of the developments now becoming available for occupation were conceived before the market went sour. So it is hardly surprising that the rate at which new projects are being started is declining steeply in all sectors.

Premium decline

Contributing to this decline is the expected change in the property investment premium (WIR), a government subsidy available to non-professional developers. Parliament is likely to give its consent this year to proposals to reduce the premium for new construction from 14 per cent to 12.5 per cent of buildings costs, and to increase the premium for investments in existing buildings from 8 per cent to 12.5 per cent.

The new regulations will be back-dated to January 1984, and it is probable that it will be made harder for institutions and investors to qualify for the WIR premium.

Against the background, of oversupply and declining values it is not surprising that several institutional investors and many hundred individuals have



Some 27,000 square metres of office space in Amsterdam, the Rivierstaete building

burned their fingers badly in the property market.

Westland-Utrecht Hypotheekbank, the largest Dutch mortgage bank, announced in March that it was reducing its property portfolio by F1 800m (\$282m) and its property financing by F1 160m. Its project development company, several property ventures and the Friesland-Holland Bank subsidiary were sold to Nationale Nederlanden, the leading insurance group.

Nationale Nederlanden and ABP, the civil service pension fund—the largest in the country with property holdings of more than F1 15.5bn—had twice bailed out Westland-Utrecht in recent years.

ABP's own experience in property has not been completely smooth. Its property manager is currently under investigation for alleged fraud. Nationale Nederlanden again had to step in to the rescue when Amfas, an insurance group in which it had a 49 per

cent stake, ran into trouble over its property holdings, not helped by marine underwriting failures. Nationale Nederlanden was unwilling to risk the collapse of its investment with the shockwaves such an event would send through the property market, so it bought out the rest of the company.

Already, one mortgage bank, the Tilburgse Hypotheekbank, had been forced out of business in the previous year, despite attempts by the Dutch Central Bank to save the operation.

Yet the string of cautionary tales from Westland-Utrecht, ABP, Amfas and Tilburgse Hypotheekbank, has not stopped some developers from sticking their necks out and proceeding with their projects as if the Dutch property slump had never happened.

The most controversial of these is the Atlas centre, developed by PGGM, the medical workers' pension fund, in Amsterdam's new south-eastern district. When this entirely

speculative project opened its doors last October, it added at one blow 72,000 square metres of office space—nearly a full year's take-up—to Amsterdam's stockpile, which now totals some 400,000 square metres.

Since then, Richard Ellis has let 6,220 square metres to Sperry Univac, the computer company, and is negotiating to let a further 50 per cent of the building. Sperry Univac is paying F1 240 per square metre, which compares with F1 325 per square metre for a top quality office in the centre of Amsterdam.

White elephant

Property experts are, however, still divided over whether the Atlas centre will prove to be the most expensive white elephant in the Netherlands or give the selling office market a much needed shot in the arm. "We are negotiating with several big firms who have to make up their minds whether to move this year," says Mr Selman. "There is no doubt that the south-east of Amsterdam will be a success. The only question is when."

Maverick though it may appear, the Atlas centre is not alone. Nearby, the World Trade Centre, comprising 60,000 square metres of offices, shops, restaurants and conference facilities, is due to open next spring. With its excellent motorway and rail links, it is one of the best development locations in the district, and has already attracted substantial forward lettings.

Both developments are based on the principle that years of restrictive municipal planning policies in the heart of Amsterdam are now beginning to force

expanding companies to seek new territory in fringe areas. A similar scheme is also attracting re-locating companies in Nieuwegein, a satellite town outside Utrecht and Zoetermeer, near The Hague.

"For the larger user, the city centre is just finished. There is no space available," says Neil Kennedy, a director of Jones Lang Wootton, international property consultants and agents.

In Amsterdam, several big institutions have already begun to move out of their cramped—albeit charming—canalside offices to more spacious high-tech buildings in the south-east. NMB and AMRO, of the two largest banks in the Netherlands, are constructing new headquarters there, and Westland-Utrecht, the mortgage bank, has recently moved to the area from the city centre. Other companies already in the district include Hoechst, Texas Instruments and Readers Digest.

In the medium-term, the exodus of the big institutions away from the centre of Amsterdam and other major Dutch cities into new suburbs and satellite towns is bound to intensify the oversupply of office space in the areas they leave behind.

All this means that institutional investors have had to be increasingly discriminating. Locally oriented funds like ABP, which is prevented by its trust deed from investing abroad, have tended to channel their cash to more resilient markets like The Hague and Utrecht.

Others, like Wereldhave, the Netherlands, which remains the subject of a creeping takeover bid from PGGM, are lying low and concentrating on foreign markets until the Dutch property scene improves.

Six years ago, 70 per cent of Wereldhave's portfolio, currently valued at F1 1.1bn, was invested in the Netherlands. Now, 82 per cent of its portfolio is invested overseas and the group has made no new Dutch investments for three years.

"God knows how long it will take before supply and demand are in balance," says a Wereldhave spokesman. "Our opinion of the Dutch market has not improved. We remain very interested in the market here, but we do not expect that our next investments will be in the Netherlands unless the market policies in the heart of Amsterdam are now beginning to force

Giants rapidly running out of domestic victims to swallow

Insurance

WALTER ELLIS

THE LAST 12 months have seen great changes wrought in the Dutch insurance world. Ennia and AGO, already large companies in their own right, merged towards the end of 1983 to form Aegon, now the second biggest insurer in the Netherlands.

Not to be outdone, Nationale Nederlanden, for years the market leader, absorbed the troubled Amfas group and so helped maintain something like the old differentials. Amfas has not disappeared, but its rescue means that it is now firmly part of the Nat-Ned empire.

Amev, the former number two, had to content itself with relegation to third position. If it is hurting, its figures keep the wounds effectively disguised. Delta Lloyd, wholly owned by Commercial Union of the UK, has similarly remained steady. Both had good opening first quarters this year, the results of which nearly got forgotten amid the tumult from above.

The history of Dutch insurance is the history of mergers. Like predatory beasts,

the companies have stalked each other for generations, and the survivors have grown fatter with each victim they swallow. Today, the process is no doubt incomplete. Yet the only way the truly large companies can now swell in size through acquisition is for them either to buy something really substantial abroad or else start on each other.

Insurance, despite its associated virtues of care, consideration and caution, has always been a cut-throat business. There is no insurance against a takeover. And the Dutch are a competitive race. They have been engaging in insurance for nearly 400 years. The first-ever, custom-built insurance exchange was established in Rotterdam while Queen Elizabeth I was still on the throne of England, and the Amsterdam marine insurance bourse was built in 1611, close on two centuries before Lloyd's of London.

It is quite a tradition, and as a mercantile people with a history of trading round the globe, it is scarcely surprising that the Dutch have taken their insurance with them wherever they have travelled.

Foreign business is now of the utmost importance for nearly all Dutch insurers. Hol-

land, with its advanced market economy and strategic business location is an almost ideal base for an insurance industry. But a population of less than 14.5m cannot be expected to sustain strong growth unaided. All the Dutch "majors" now have important overseas subsidiaries.

A broader base

One of the reasons given by Aegon for its formation was the desire of Ennia and AGO to provide a broader base for international expansion. Together, they have substantial interests in the U.S., Canada, Britain, Spain, Belgium, Surinam and the Netherlands Antilles, plus representatives in Switzerland, the Middle East and Singapore.

Aegon plans to expand further abroad and is also keen to use its new strength as an institutional investor in world capital markets. The group gave as its "most important reason for coming into existence a wish by Ennia and AGO to integrate and strengthen their position in the sophisticated home market.

But this ambition, while real, is a measure of the limitations imposed on domestic operations by the scale of the Netherlands. Dutch business will no doubt continue to grow, and it will

probably remain the biggest single source of revenue for many years to come. But the larger stage is already set, and the main dramas of the future are likely to be played there.

Aegon has got off to a good start. Its first consolidated results, for 1983, though necessarily slightly artificial in character, showed a 19 per cent increase in gross receipts, to F1 8.5bn. Just under half came from overseas. Net profit rose by 20 per cent, to F1 228m.

During the first quarter of this year, earnings were boosted by 27 per cent against January-March 1983, and revenues were 11 per cent higher. Pre-tax profits in the life sector were up 52 per cent, while non-life suffered a small loss, of F1 2m.

Nationale Nederlanden already owned 40 per cent of the shares of Amfas before unresolved difficulties in the property and marine insurance sector caused the smaller group to endorse a complete takeover in February.

Amfas had suffered losses totalling F1 168m in 1982 and 1983 and was clearly in deep trouble. Under the new arrangement, put through at the end of March, it will continue to trade separately, and Nat-Ned will benefit from its healthy insurance division.

The number one Dutch insurer also helped put Westland-Utrecht Hypotheekbank, the Netherlands' largest independent mortgage bank, back on its feet this year after it, too, had been hard hit by the long slump in property prices.

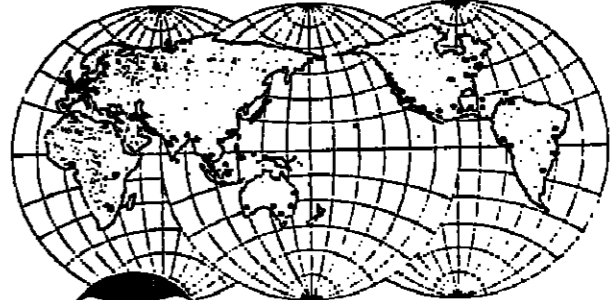
Westland-Utrecht denies that it faced bankruptcy. It says simply that since Nat-Ned already had investments in it and was without a property development division, it seemed a natural choice. The giant insurer bought Westland's remaining property portfolio for some F1 800m and helped form a new group of large mortgages. The bank today is consequently much recovered and expects to move into the black this year.

Nationale Nederlanden itself had revenues last year of F1 13bn, more than half derived from abroad. Life business accounted for 37 per cent of the total, and non-life 30 per cent. January to March saw a further, overall improvement in revenues of 28 per cent.

Amev in 1983 recorded a net profit of F1 208m—up 17 per cent—on revenues up by a similar amount to F1 5bn. Life and non-life each performed well, and the Netherlands was the most important source of income. Business expanded considerably in America, but start-up costs put pressure on the U.S. results. This year, first quarter results show further improvement, with earnings up 22 per cent and revenue 13 per cent. Amev expects 1984 to be significantly better financially than the previous 12 months.

Delta Lloyd, which has been growing steadily down the years, made a pre-tax profit in the first three months of this year of F1 57m, an increase of nearly 8 per cent, on total revenues 2.6 per cent up, at F1 876m. Accident insurance contributed only a tiny fraction of profits with most coming from the life sector.

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Netherlands Banking and Finance 8

More emphasis on small companies

Electronics
WALTER ELLIS

SAY "electronics" in the Netherlands and most people think at once of Philips. This is scarcely surprising. For though the Eindhoven-based multinational has had its share of problems in the consumer goods sector in recent years, it remains one of the most innovative and cash-rich companies around, with interests in practically every sphere, from computers and telecommunications to video recorders and razors.

Yet even Philips has its limitations. It is highly inventive — as witness its compact disc and video technology — but it is so vast that individual ideas do not always come to the fore as quickly as the company would wish.

These days it is quite often the small man, working on his own or with a couple of employees, who comes up with the best ideas, and such people, given the right financial and management assistance at the right time, can still change the face of high technology. What is true of individuals is true of the whole Dutch electronics industry. They need large-scale investment just to survive.

Dr Wisse Dekker, the Philips chairman, is among those who recognise this. "People in a small company are dedicated and can often be a lot quicker," he says. "But they need help." Last year, Philips responded to the phenomenon by forming a venture partnership with the Nederlandsche Middenstandsbank (NMB) aimed at providing start-up companies in the high-tech area with scientific and entrepreneurial assistance. It is not a question of the multinational seeking to acquire good ideas on the cheap. Philips would bid for any processes in which it was interested on an open-market basis. Rather, it is a matter of helping to vitalise the climate for electronics in the Netherlands to provide a fuller background in which Philips can operate.

A sound idea

The idea is a sound one. It will take more, however, than even Philips can provide to broaden the Dutch base in this key growth sector. The Nationale Investeringsbank (NIB) said in March that the Netherlands' micro-electronics industry in the 1980s was showing rapid growth but could be hard hit if businessmen failed to specialise and seek new markets.

In "A Future for Applied Technique — A Profile of the

Netherlands' Micro-Electronics Industry," the NIB warned that Dutch companies had got to look outside their own country for orders if they were going to survive. Too many were concentrating on the home market, with its limited demand, and were less aware than they should be of the possibilities elsewhere bringing with them potential for rapid growth.

At the moment, there are approximately 250 micro-electronics companies in the Netherlands, almost all with fewer than 200 employees. In total, at the end of 1983, these ventures had a workforce of 6,136 and sales of Fl 1.5bn. Some 17 per cent of the 250 had doubled their sales in the two years since the beginning of 1982, and a further one-third had increased turnover by at least half. Only 15 per cent had suffered a decline in sales over the period, against a national average for manufacturing industry of 38 per cent.

These NIB figures certainly suggest a keen and thriving sector. The scale, though, remains small, and in many cases the work in which companies are engaged is relatively conventional. Most of the 250 produce materials for industrial measuring, regulating and process control. A small number work in the agricultural, medical and security systems area, while the newest companies of all tend to concentrate on consumer pro-



Dr Wisse Dekker, chairman of Philips. He believes people in small companies are dedicated and can often be a lot quicker.

ducts, automation and robotics.

To increase the size of the industry and, at the same time, expand its catholicity, the Government this year announced that it was going to raise the extent of state support for new technology research. A high-level working group had urged the Economics Ministry to double its research subsidy to the industry, observing that the Netherlands, since 1980, had fallen far behind other industrial nations in amounts spent on research and development.

At a time when Japan was spending 2.6 per cent of its gross national product on research and development (R & D), and West Germany 2.7 per cent, the Netherlands was managing only 1.9 per cent. And of the total spent, the Government in The Hague contributed only 4.5 per cent, compared with between 10 and 30 per cent in many other western countries.

Mr Gijs Van Aardenne, the Economics Minister, noted in his turn that the amount spent by the private sector was unsatisfactory. Moreover, about 70 per cent of private sector R & D was carried out by just five multinationals.

To boost the smaller ventures, he announced a scheme, worth Fl 220m annually, to take effect from October 1, under which money will be provided to assist develop new ideas. Academic research would also be encouraged to adapt more to the needs of industry, with money

being directed at innovative research.

Mr Van Aardenne said that he wished to see a closer relationship between schools and universities and the labour market. Mr Wim Kok, leader of the FNV trade union federation in the Netherlands, shares this view and is also aware that his union membership must adapt to new technology if, in the long-term, jobs are not to be lost to foreign competition. He is seeking talks between the unions and the Government on technology and the job market.

When announcing his new subsidies scheme, Mr Van Aardenne referred to the possibility of bilateral co-operation in the high-tech areas with other European countries. Not long afterwards, a consortium of publicly-funded institutions, including the Limburg Development Bank, launched an initiative aimed at Dutch participation in Immos, the British state-owned micro-electronics concern.

The idea was that a second plant would be established in South Limburg — a chronically depressed region — using Immos technology, but so far no decisions have been taken and foreign competition for a stake in the British concern is considered to be certain. If the Dutch bid did come off, it would be a major boost to Dutch electronics.

A recent report, published in the UK ("The Electronics Location"), noted that the Netherlands this year overtook Taiwan, Canada and Italy as a base for new, U.S.-owned elec-



The Evoluon Exhibition Hall in Eindhoven, built to mark the 75th anniversary of Philips

tronics companies. A total of 28 American companies intends opening production plants or offices in the electronics sector over the next three years, the report said, and Holland was now number seven in the list of most favoured locations, behind the UK, Ireland, West Germany, Mexico, Japan and France.

Among the existing Dutch companies making headway at the moment are Minihouse Holding of Gouda and Syntrials of Terborg, both of which raised a considerable volume of funds last year on the London markets.

Minihouse, which designs its own computer software and sells and adapts imported computer system, achieved gross profits in 1983 of Fl 2.78m, up 89 per cent. It tried unsuccessfully to raise cash on the Amsterdam markets but was ignored. On the Granville Over-the-Counter market in London,

it managed Fl 3.67m of new equity capital through an issue of 300,000 shares and has since proved one of Granville's star performers. It now employs well over 100 workers, most of them young, and seems set for another good year.

USM high flyer

Syntrials, which uses computer technology to design and adapt revolutionary composite materials for industry, raised some Fl 90m last year on the London Unlisted Securities Market and is now involved in setting up production facilities in Britain to operate alongside its research plant in Terborg. It seems a high-flyer and is much talked about on the USM.

Doodata of Venlo, which has dared to pioneer work in an area in which Philips is also active — digital optical storage

— went for its funds to the Amsterdam parallel market and has had a tougher time of it. Much publicity surrounded the launch of its new shares, but at first there was a scarcity of stock and new shares are trading at below their issue price of Fl 40. Even so, a considerable sum was raised, and the stock exchange is now looking at ways in which it can avoid further leakage to London while improving services in Amsterdam. In the meantime, Doodata itself is optimistic about its prospects.

New help from government and a progressive attitude to new technology on the part of the trade unions should help the new generation of high-risk companies. But Dutch investors have a role to play, too, and it is clear they are going to have to be tempted out of the more traditional "safe" sectors.

Unafraid to court unpopularity
in search for revenue equilibrium

Taxation

WALTER ELLIS



Mr Onno Ruding, the tough-minded Dutch Minister of Finance.

TAXATION as an instrument of economic reconstruction can be a two-edged sword. Cut too much in a bid to assist industrial recovery and the Treasury has to cope with an increased deficit, bringing with it the need to raise borrowing. Get back in the hope of paying the nation's bills, and the businessmen and would-be entrepreneurs scream for action.

In the Netherlands, Mr Onno Ruding, the tough-minded Minister of Finance, has sought to pursue the Thatcherite third option of cutting taxes alongside public spending, accepting the accompanying sectional approbrium as a hazard of the job. But, as in England, the goal has proved elusive and progress has been slow. Getting revenues and spending into a benign balance is dependent on too many variables for it to be an exact science.

Mr Ruding is stern in his approach and appears quite unafraid to court unpopularity. He has been fortunate, however, in that the most vital single variable, international economic recovery, has begun to come right for him, giving his internal measures just the boost they required.

In a recent letter to Parliament, the minister forecast a budget deficit this year, for central and local government combined, amounting to 10.7 per cent of net national income, compared with 11.5 per cent in 1983. This leaves a public sector borrowing requirement of Fl 32bn instead of the Fl 36bn reckoned with last September at the time of the budget.

Tax fraud costs

Taxation revenues have actually increased and the May official forecast for 1984 was of Fl 94.75bn — Fl 1.75bn more than predicted in the budget — despite a level of tax fraud estimated to have cost the exchequer Fl 35bn last year.

Mr Ruding attributes this development to the fact that the economic revival has so far exceeded expectations, with manufacturing experiencing a sharp pick-up in recent months alongside an expansion in trade. Sales of Dutch natural gas have also yielded more cash than had been thought, while the Central Bank in Amsterdam appears set to contribute around Fl 1bn from its 1984 profits, against Fl 400,000 in 1983.

In the first three months of this year, government revenues were 2.7 per cent (Fl 505m) up on the opening quarter of 1983. Growth was most apparent in the excise sector (up 14.3 per cent) and in income tax (up 12.9 per cent). A 29 per cent rise in revenues from import duties was set down to the trade surge since January, while an increase of 1 per cent in the standard rate of value added tax (VAT) since January helped lift sales tax income by Fl 338m.

Corporation tax, on the other hand, produced a revenue yield down 68 per cent on the first quarter of 1983. The main reason for this, according to the ministry, was not any disastrous slump in industrial performance this year — for company profits have, in the main, been moving up steadily over the last 12 months — but an unusually high

volume of cash collected between January and March last time round.

Certainly the fall had little or nothing to do with the reduction in the rate of corporation tax, from 48 per cent of earnings to 43 per cent, introduced at the beginning of this year. The lag in revenue collection is at least three months, and a whole picture for 1984 as a whole in this area will not be revealed until next spring.

Whether the Netherlands will be able to go ahead with its 1982 undertaking to cut corporation tax a second time, to a rate of 40 per cent, depends very much on the prevailing economic climate towards the end of this year, or later. Mr Ruding did originally promise to bring in the 40 per cent rate with effect from January, 1985, but he has since back-pedalled on this and the September budget announcement is expected to concentrate on a reduction instead in the level of employers' social welfare contributions. The argument here is that those, mainly big, companies which make hefty profits are helped by tax cuts, while smaller, domestic companies, with limited earnings potential just now, go unrewarded.

For the moment, industry remains grateful for stage one, to the extent, in fact, that Mr Wim Kok, head of the FNV trade union federation, has warned ministers not to featherbed industry with the workers' expense. Additional incentives to industry in the tax sphere take the form of revised regulations affecting tax refunds — making it possible to offset losses more quickly than at present — and an easing of the rules on business successions. In total, the value to industry of the various changes enacted this year should come to around Fl 700m.

On the VAT front, policy is less clear. The 1983 budget saw a 1 percentage point rise in both the ordinary and reduced rate of VAT, to 18 per cent and 9 per cent respectively.

Last month, then, Mr Henk Koning, State Secretary to Mr Ruding at the Finance Ministry, told a meeting of soft drinks manufacturers that a uniform rate of VAT was under consideration. Studies had shown, he said, that no negative effects would result from standardisation if it was introduced in stages.

The idea of a uniform rate of 9, 10 per cent would no doubt please manufacturers of consumer goods, who could expect a boost to their sales, but an increase in the price of food-stuffs and children's clothing would inevitably meet with opposition.

On the psychologically vital income tax front, remarkably little has been achieved during the present Government's period in office. Some reductions in the top rates have been introduced, while families with more than one income now find husband and wife taxed as individuals and thus paying more.

Only this summer have there come proposals of real reform, and these so far have been tentative at best. Mr Ruding said last month that the Cabinet was willing to consider a reduction in the level of personal taxation, but only if this could be linked to progress on the 35-hour working week. The FNV — which is strongly in favour of shorter-time working — responded by warning that, without lower income tax, it might be difficult to keep wage demands this year at the modest sort of level the Government is seeking.

On the international front, the Cabinet remains anxious about the policy of unitary taxation applied by 12 U.S. states under which the local subsidiaries of international companies are taxed on the basis of their worldwide earnings. Royal Dutch/Shell, Philips, Unilever and Akzo are the principal Dutch companies to suffer from unitary taxation, but there are others.

All are being taxed twice on what they produce round the world. Mr Henk Koning has called the system "unfair and inequitable" and has described it as being "at variance with international law".

Mr Ruding discussed the matter last month in The Hague with Mr Donald Regan, the U.S. Treasury Secretary, but while happy with the Federal Government's desire to confine the

tax liability of foreign companies to profits generated within America, he was distinctly unhappy about Washington's unwillingness to apply pressure to the states concerned.

Pressure in the opposite direction has concerned the tax status of the Netherlands Antilles, which have operated as a tax haven for many years, much to the irritation of Washington. The Antilles are due to be declared independent in the next year or two, although there are political problems here, and America would like to have various problems straightened out before this happens.

Less attractive

The Dutch, for their part, have taken the initiative by agreeing a deal in April that should have the effect of making an Antillean connection less attractive to Dutch companies. In future, the Netherlands will levy a dividend tax of 7.5 per cent on distributions paid to an Antillean shareholder owning at least 25 per cent of the shares of a Dutch company.

The Antilles holding company will then be subject to tax on the dividend at a maximum rate of 3 per cent. Should the Antilles raise its profits tax on offshore income to at least 5.5 per cent — instead of the present 3 per cent — Holland has agreed to reduce its own takings to 5 per cent.

Mr Ruding has no desire to damage the Antillean economy, which is dependent on the offshore sector for much of its income. What he has shown the U.S. is that it is possible to reach a bilateral agreement that is reasonable without being punitive.

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Netherlands
Survey

NOVEMBER

Following on from this in-depth survey on Banking, Finance and Investment, the Financial Times is proposing to publish a survey in November, on the Netherlands, which will take this discussion one step further by considering the wider aspects of business life and industry in the country as a whole.

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FINANCIAL TIMES SURVEY

Five years of peace with Israel have enabled Egypt to edge forward politically and economically. The Middle East's chronic instability poses a constant threat, however, and has left President Mubarak's Government apprehensive, and wary of taking initiatives.

Egypt



President Hosni Mubarak: limited options both at home and abroad

Room to manoeuvre severely restricted

BY PATRICK COCKBURN

TWO EVENTS have given Egyptian politics their present shape and substance: the peace treaty with Israel in 1979 and the assassination of President Sadat in 1981.

The treaty won back Sinai for Egypt, and has ended the threat of war. In the region as a whole, however, it has ushered in a strategic imbalance between Israel and its Arab neighbours which has led to more, not less, conflict. The final Israeli withdrawal from Sinai in 1982 was followed within weeks by the Israeli invasion of Lebanon.

In the two years since the Israeli siege of Beirut Egypt has not edged away from the peace treaty itself, but normalisation of relations with Israel has been frozen, and is likely to remain so. The main Egyptian hope is that relations will get no worse, and that the Israeli elections on July 23 will see a change of Government.

The worst that could happen, as far as President Mubarak is concerned, would be the return of Prime Minister Mr Yitzhak Shalom, with Gen Ariel Sharon, the architect of the Lebanese invasion, waiting in the wings. A move by Israel back to the more aggressive policies of 1981-82 would erode the bases of the treaty. However strong the desire for a quiet life in Cairo, the Government could not always stand aside if new wars were

to occur between Israel and its eastern neighbours.

This is not because of any desire for a more militant policy among Egyptians. The wish for peace is strong, making it difficult for an Egyptian Government to take active measures against Libya, or in support of Iraq or Sudan. At the same time, however, Egypt could not cocoon itself and again disregard crises in the area around, as it did in 1982.

The problem is that President Sadat left Egypt with few policy options. When he was assassinated in 1981, Egypt was so closely aligned with the U.S. that Washington took its position in Egypt very much for granted. This assumption continues.

Low turnout

Efforts by President Mubarak to adopt an approach that will appear more non-aligned have not carried conviction. The Soviet ambassador has yet to return, despite prolonged negotiations. Egypt does not have the leverage on the U.S. needed to get negotiations on the West Bank and Gaza under way.

The shock of the assassination of President Sadat is also still preventing the Government from taking initiatives at home or abroad. The threat from fundamentalist groups

seems limited and the chances of a local uprising, like that at Asyut in 1981, are small. The Government, nevertheless seems almost obsessed by the need to ensure its own security and to avoid any risk.

The parliamentary elections in May gave the regime the chance to establish a broader base. The plan was that elections would be free even if the rules favoured the party in power. In the event only the Neo-Wafd conservatives cleared the 8 per cent of the vote needed to get any seats in the assembly. The two leftist parties failed to win any seats.

The turnout was very low, according to reliable reports and outside Cairo local governors, though not the Interior Ministry, interfered in the voting on a wide scale. It is not surprising that the election results have been greeted with cynicism.

The death of Mr Fuad Mohiieddin, the prime minister, within weeks of the election has opened the way for change but new personnel at the top will not necessarily lead to new policies. No radical change in foreign policy is, in fact, likely unless it is forced upon Egypt.

The room to manoeuvre on domestic policies is equally restricted. Diplomats speak of reducing the system of food subsidies—the basis of life for many in the slums of Cairo and Alexandria—but the Government is unlikely to act.

The memory of the riots of 1977, when subsidies were cut, remains fresh enough to dissuade the regime from such an initiative. Similar riots in Morocco and Tunisia within the last year will also have reduced any desire for change.

The most ominous difficulty for the Government—and the most intractable—is that the

parts of the economy which showed the fastest growth after 1973 have reached a plateau. Oil production may climb to 1m barrels a day by the middle of the decade but will then decline unless new finds are made.

The key to economic growth during the 1970s has been remittances from Egyptians working in the oil states. Exactly how much comes in from this source is not known but it is probably \$3.5bn. The remittances are not likely to fall as Opec revenues diminish, but they will not increase substantially. Suez Canal and tourist revenues are rising only slowly.

The level of future remittance earnings is not something the Egyptian Government can control but, in the long term, the money made by Egyptians in the oil states will always be more important than any hypothetical Arab aid.

The economy in which most Egyptians participate is a dif-

ferent one where low wages and low productivity—a step above complete deprivation—rule. It includes most of the 4.5m who work for the Government. For this group, subsidies on basic foodstuffs means the difference between poverty and starvation.

Compared with many other countries faced with the problem of rapid population growth and an increasing food deficit the Egyptian system has not worked badly. Can it continue to do so?

Population boom

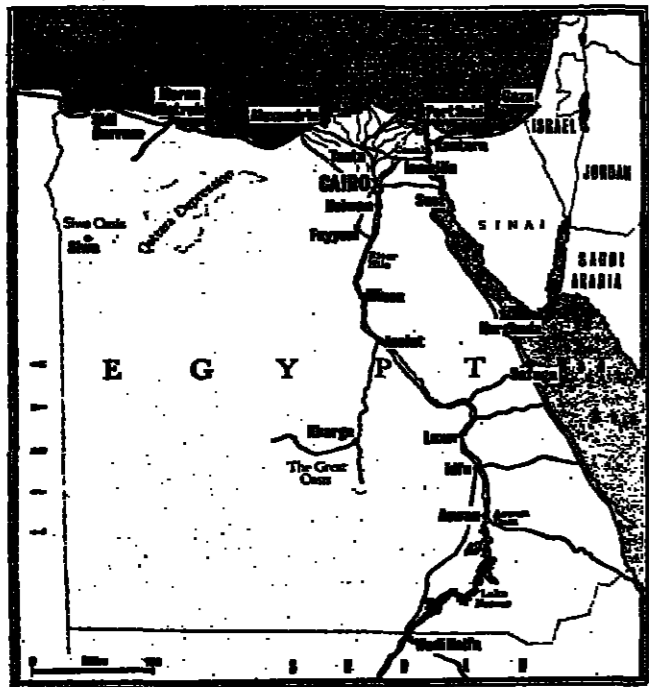
The argument against the system is that it has led to unsustainable budget and current account deficits, yet it is difficult for the Government to undertake the structural reforms which might lead to the present situation being improved.

The system of subsidies for

basic needs was built up by Nasser in Egypt but it is by no means unique to the country. The state provides for the consumption demands of the poor and the Government provides jobs at low wages, while the ruling elite shores up its power by economic populism.

President Sadat did not change this system. His only serious attempt to do so in 1977 provoked widespread rioting. The most important economic change during the Sadat years was the move of Egyptian labour to the oil states which would probably have occurred whoever had been in power.

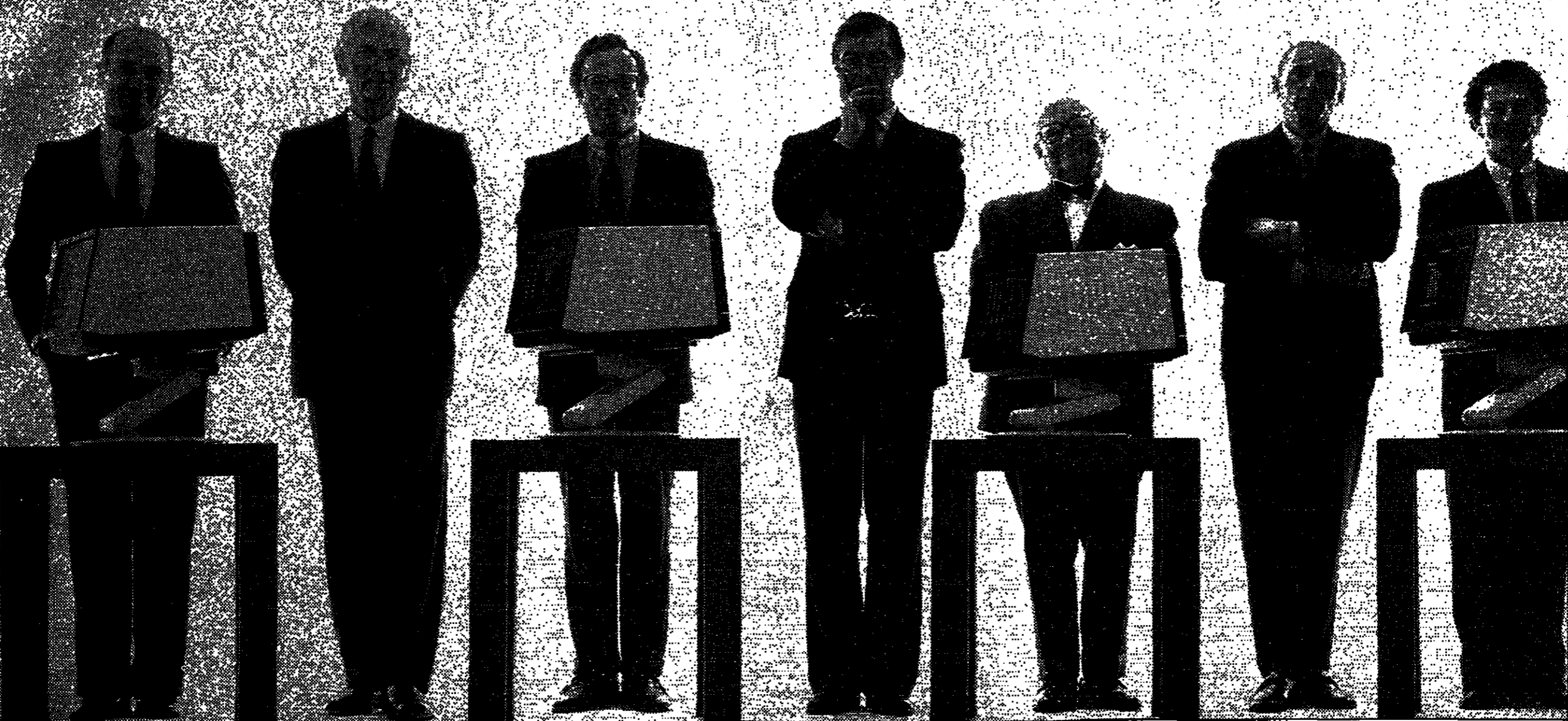
No real change in Egypt's economic or foreign policy is, therefore, likely in the immediate future. The Government's desire or need to do anything is limited. In the long-term, it will be the victim or beneficiary of policies initiated before President Sadat was assassinated.



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EGYPT 2

Charles Richards reports on the people who make Egypt's decisions, the rules they must observe and the interest groups they have to satisfy

THE CONSTITUTION

The Arab Republic of Egypt, the constitution tells us, is a democratic socialist state based on the alliance of the working forces of the people. The Egyptian people are part of the Arab nation and work for the realisation of its comprehensive unity (Article 1).

Islam is the religion of the state and Arabic its official language. Islamic jurisprudence (sharia) is the principal source of legislation (Article 2).

The economic foundation of the Arab Republic of Egypt is a socialist democratic system (Article 4).

By tradition and the constitution, power is concentrated in the hands of the *rais* (President). Egypt's system is based on de Gaulle's fifth republic: elections for President and Parliament are separate. Either the President or Parliament can propose legislation.

As chairman of the ruling National Democratic Party that won 390 of the 448 elected seats in Parliament, President Mubarak can propose laws—if he chooses—without fear of opposition.

There are two chambers of Parliament: Maglis II Shaab (the people's assembly) and the Maglis II Shura (the consultative chamber that has no legislative power). Ministers can be appointed from outside Parliament but are answerable to it. Fifteen Ministers stood for elections and won.

The constitutional powers of the president make those close to him extremely powerful. One who has his ear not just over foreign affairs is the director of his political office the diminutive Harvard-trained lawyer, Dr Osama Al-Baz.

INSTRUMENTS OF CONTROL

Armed Forces: The final arbiter in Egyptian politics. Would have to decide at what point to intervene in case of breakdown of internal security, as happened when three officers staged the 1952 coup which overthrew the monarchy.

The armed forces is creating its own empire—homes for officers, food self-sufficiency projects, poultry farms, pharmaceutical factories, etc., to give jobs to Egypt's peacetime army and to reduce its burden on the civilian budget and lessen its exposure to criticism from the civilian populace.

Police: raw recruits are those conscripts the army rejects as illiterate. Officers are generally of a higher social class and have a higher standard of education than those in western countries.

Many branches exist, from hopeless tourist and traffic police to generally successful criminal investigators.

II Amn II Merkazi (central security) is a para-military police force used for riot control.

Under the Minister of Interior is Mukhabarat Amn II Dawla, the state security police. It has a vast network of informers, phone-tappers and officers, but is hampered by rivalry with Mukhabarat Al Amn (general intelligence).

II Amn II Merkazi is headed by General Afif, a close confidant of President Mubarak who himself used to co-ordinate intelligence when vice president.

It is responsible for reporting on public opinion inside the country, and spying on Egyptians abroad.

It has close links with the State Information Service (SIS).

Military intelligence (Mukhabarat Harbiyya) doubles up for reconnaissance. Mukhabarat Haris II Hund (border guards) protect the shorelines against infiltrators and smugglers and issue permits to camp in the South Sinai nature reserve.

The President has his own blue bereted praetorian guard (II-Haris II Gumburi) whose glamour is equivalent to the Household Cavalry in Britain.

The Socialist Prosecutor General: (II Muda II Amn II Ishtiraki). "The biggest dictator in Egypt," according to Liberal Party leader Mustafa Kamal Murad. Wide powers of sequestration and custodial detention, set up by President Sadat to deal with political opponents where evidence was insufficient to press criminal charges. Used principally to investigate all allegations of corruption, or excessive profiteering by building merchants.

Private businessmen blame the failure of the Socialist prosecutor to distinguish between business and corruption for current edginess in the market. Most notable victim was President Sadat's brother Esmat, released after a year's detention.



Left: Field Marshal Abdel Halim Abu Ghazala, deputy prime minister for defence. Right: Mr Kamal Hassan Ali, acting prime minister.

THE GOVERNMENT

President of the Republic: Mohammed Hosni Mubarak. Vice President(s): vacant. Prime Minister: vacant. Acting Prime Minister and Deputy Prime Minister: Kamal Hassan Ali. An avuncular former army general and defence minister, his chubby smile conceals a quick intelligence.

He has been dealing with foreign affairs but also has a good grasp of economic and domestic issues acquired when he was head of II Mukhabarat II Amma (general intelligence) and a member of the Inner Cabinet (the higher council on policy).

Colleagues in the Foreign Ministry say he has a good memory for facts and details of past economic agreements.

Whereas his predecessor, Dr Fuad Mohieddin, had a reputation for centralising decision making, Kamal Ali is happy not only to delegate authority to subordinates but to back up their decisions. The ill health, for which he receives treatment abroad each year, is not said to impair his memory, judgment or temper.

Deputy Prime Minister for Production—and Minister of Petroleum: Ahmed Zeiniddin Hillal. An ebullient technocrat, 10 years a minister, running the most efficient sector of the economy up to international standards. Very keen to reduce energy subsidies. Possible future prime minister, though not a party man and not in parliament.

Deputy Prime Minister for Defence: II Mushir Field Marshal Abdel Halim Abu Ghazala popular artillery officer, trained in both the USSR and U.S. Regarded as pro-western though like most Egyptians he is first and foremost a nationalist. From humble origins in Behera, claimed by Awlad Ali tribe as one of theirs. Long tipped as a future vice president.

Deputy Prime Minister for Services: Dr Mustapha Kamal Helmi (also Minister of Education). Less colourful, more patrician than other deputy prime ministers. A technocrat who served with the United Nations Educational, Scientific and Cultural Organisation (UNESCO). Senior minister in Parliament.

Minister of Interior: Hassan Abu Basma. Former head of internal security (Mukhabarat II Dawla). Stood for parliament in the elections he supervised, close to President Mubarak.

Minister of Economy: Dr Mustapha Al Saed — parliamentarian, economics professor, educated in England.

Minister of Finance: Dr Saleh Hamed: academic, English educated. Not in Parliament.

Minister of Investment and International Cooperation: Dr Waguih Shalaby. Former investment banker, lampooned in cartoon series earlier this year for bureaucratic red tape at investment authority.

Minister of Reconstruction, Housing, Land Reclamation: Hassaballah Al Kafrawi.

Minister of Manpower: Saad Muhammad Ahmed.

Minister of Justice: Ahmed Mamdouh Attia.

Minister of Communications and Maritime Transport: Suleiman Mitwalli Suleiman.

Minister of Irrigation: Muhammad Abdel Hadi Samaha.

Minister of Power and Electricity: Muhammad Maher Abaza: prefaces his remarks with "I'm energetic because I'm Minister of Energy." Comes from well known political family. His elder brother won a seat for the Opposition Wafd in the same constituency. An MP.

Minister of Supply: Dr Nagui Shetta, a former professor of agronomy.

Minister of Planning: Dr Kamal Al Ganzouri. Responsible for application of five-year social and economic development plan that is keystone to President Mubarak's economic strategy.

Minister of Tourism and Civil Aviation: Tewfik Abu Ismail, a former free officer who fell out with Nasser within three days of the 1952 overthrow of the monarchy. Ran Shell Egypt for many years. An MP.

Minister of Local Government: Saad Mazmoun, ex-Army, former Governor of Marsa Matruh and Cairo. Responsible for decentralisation and devolution. Holds power as co-ordinator of provincial governors.

Minister of State for Agriculture and Food Security: Dr Youssef Wali, a landowner who accepts no benefits or salary from state since as a bachelor he has no-one to pass on his money to. Mubarak's type of clean, hardworking man—some see him as future Prime Minister, although he has no real power base. An MP.

Foreign Affairs Minister: Dr Boutros Boutros Ghali.

Military Production Minister: Eng Gamel El Sayyed Ibrahim.

Health Minister: Dr Sabri Zakl.

Culture Minister: Mohammad Badwan.

Information Minister: Safwat El Sharif.

Awqaf (religious endowments) Minister: Sheikh Ibrahim Al Dessouki.

Migration and Egyptian Abroad Minister: Albert Bar-soum Salama.

Parliamentary Affairs Ministers: Muhammad Rashwan Mahmoud and Mukhtar Hani.

Cabinet Affairs and Administrative Development Minister: Adel Abdel Baql.

INTEREST GROUPS

The party: The National Democratic Party. Historically less of a party than a vehicle for dispensing favours to its members. When President Sadat announced the formation of a new party almost the entire membership of the II-Misr party resigned to join the new party even before it had a name or programme. President Mubarak is endeavouring to make it a real political force with popular appeal by building up its secretariat. Powerful men include the little known organisation secretary, Kamal Al-Shazil.

The judiciary: an institution that prides itself on its independence for which President Mubarak has shown more respect than did President Sadat. Maglis II Dawla (council of state) deals with all disputes with government. It also checks all agreements with oil companies and aid donors. Maglis II Dawla lawyers held up the signing of the first contract for the Cairo Wastewater Project.

Professors: Associations (niqabat): the most celebrated is that of the engineers headed by the multi-millionaire, former chairman of the Arab Contractors Company, Osman Ahmed Osman.

Any company with the name Al Mohandes is probably owned fully or in part by the engineers' syndicate or its pension fund: Al Mohandes makes spaghetti, sells insurance, has a data processing firm, reclaims desert land and runs a bank.

The engineers' syndicate provides benefits for members in both the private and public sectors.

President Sadat successfully brought the doctors, engineers and pharmacists, unions round to support him, but failed ever to control the lawyers and the judges, club who remained opposed to Camp David.

Trade Unions: Not in themselves powerful since the General Federation of Trades Unions is a state body, but many of the workers in industrial centres like Mehalla El Kubra Textile Complex are militant. Although strikes are illegal, workers have struck this year over conditions and pay at the El Naar Piping Company in Helwan and in one of the military production factories.

RELIGION

Islam is the state religion and Al Azhar (the oldest and foremost seat of Islamic teaching). The Sheikh of Al Azhar and Mufti of the Republic are appointed by the state and can be called upon to give religious judgment in support of state policy.

The Muslim brotherhood, though banned, are tolerated, and have a handful of seats in the new Parliament under the new Wafd umbrella. They seek to make Egypt a more Islamic society mainly through education.

The Islamic trend has been the most potent and growing force in Egypt over the past 10 years and has found violent expression.

Militant Islamic groups (Al Jamiat II Islamiyya) derived support of the socially dislocated among the young particularly at universities. The Government has been partly successful in defusing tension by dialogue and discussion of Islamic issues on television and in the Press. The cycle of violence that comes round every two or three years as groups regroup is expected to come round soon.

Several hundred extremists are on trial charged with being the Al-Jihad Organisation which plotted to overthrow the state by force in 1981.

Coptic Christians form 10 per cent of the population. Harmonious relations with Muslim majority broke down in the early 70s as the Coptic Church under their new leader, Pope Shenouda III, took a more confrontational with the Government for supposed lack of concern over the plight of copts in the face of Islamic militancy.

President Sadat eventually stripped Pope Shenouda of his temporal powers, and placed him under de facto house arrest in a desert monastery.

Copts hope for his release after the start of the new parliamentary session, but may have to wait until the outcome of the trial of Al Jihad.

Copts, because of real or perceived discrimination, have tended to gravitate toward the private sector and are heavily represented in banks, pharmacies and foreign companies.



Pope Shenouda III: hopes for his release

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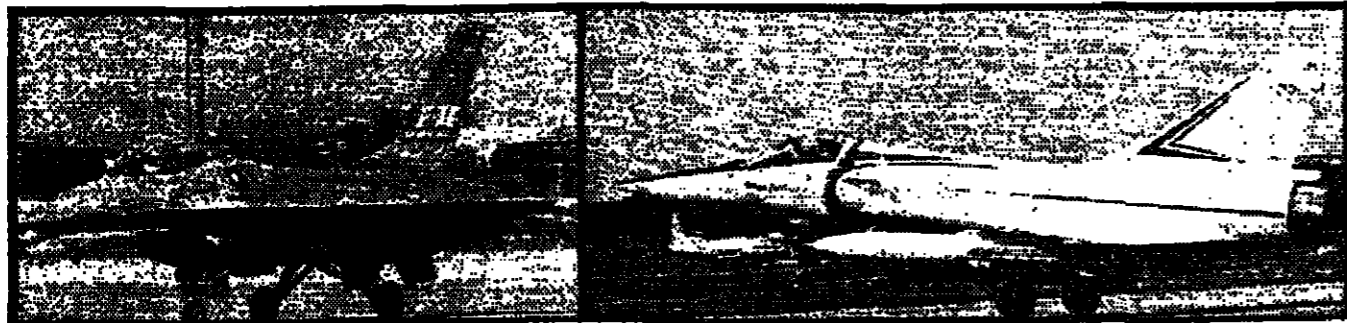
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EGYPT 3



New might for the airforce: 40 F-16s (left) are on their way or have already been delivered; and the French are selling Egypt 20 Mirage 2000s (right) and more later

IMMEDIATELY AFTER the treaty between Israel and Egypt was signed in 1979, it was reasonable to ask if the role of the 447,000-strong Egyptian armed forces would change. Would the position of the army, the cornerstone of the regime since 1952, be modified by the new political circumstances?

In the event the five years since the treaty have seen more armed conflict in the Middle East than the five years before it was signed. War in Lebanon and Iraq has not posed any threat to Egypt but the political climate has become colder. The chances of the role of the army being changed, however slightly, are now small.

Nobody in Egypt expects, and few want, the treaty with Israel to collapse in the near future but, as one official remarked, "over the past two years the Egyptian army has begun to pay more attention to the Israeli threat." To be taken more seriously by Washington and Jerusalem Egypt needs to do something to make the military balance less one-sided in favour of Israel.

This is difficult to do. The shape of the inhabited areas of Egypt—along the Nile and in Cairo and the delta—makes it difficult to defend. This is made worse by the clauses in the 1979 treaty limiting Egyptian forces to the east of the canal in Sinai.

Faute de mieux the canal remains the main defensive



Soviet-made T-62 tanks on parade

Defence

All eyes on Israeli election

Some eight divisions of the army are stationed here, two in Cairo and two facing Libya.

The difficulty of changing, though not transforming, the military balance with Israel is exacerbated by switching the armed forces from Soviet to western and primarily American weapons. This is a long-drawn-out business: Sky-guard, Crocodile and Hawk mis-

sile systems will soon be in a position to defend the main strategic areas such as Port Said, Ismailia and Cairo. This will provide an integrated air defence system.

The airforce is similarly being upgraded with 20 F-16s already delivered and 20 more to come. The French are selling 20 Mirage 2000s and more later. "The problem of the Egyptian airforce," say mili-

tary attaches in Cairo, "is maintenance."

The same is true of most other airforces but it is unclear how many of the quite limited number of modern aircraft in the Egyptian airforce could be kept combat-ready in the event of another conflict.

The tank force also needs upgrading. The U.S. has supplied M-60 tanks in addition to the Soviet T-54/55s and T-62s. It is unlikely that anybody else will be able to match U.S. credit terms when it comes to ordering a new main battle tank such as the Abrams.

Some foreign military observers now believe that the Egyptians would have been better off with more numerous and cheaper, if less sophisticated weapons. This would also enable Egypt to absorb more weapons fast.

In the long term, however, much will depend on the degree of threat facing Egypt. There is no desire for any involvement in the Iran-Iraq war or in Sudan. Relations with Libya are much less volatile than under Sadat.

The key question about the future of Egyptian defence policy can only be answered in Israel. If Mr Yitzhak Shamir, with Gen Ariel Sharon, as his master of horse, is returned in the Israeli general election then the defence problems facing Egypt will have a new seriousness.

Patrick Cockburn

Foreign policy

Staying on the sidelines

TWO WARS in the past five years have dominated the politics of the Middle East: the Iran-Iraq conflict, which has gone on since 1980, and the complicated struggle in Lebanon since the Israeli invasion in June 1982.

In both these Egypt has remained on the sidelines but no other power has proved capable of taking over the role Egypt once played. The absence of Egyptian involvement is still a critical determinant in the region's political terrain. The treaty between Egypt and Israel in 1979 remains key to the balance of power in the region.

This was made vividly clear by the Israeli invasion of Lebanon in 1982. "Without the Egyptian blocpin the Arabs simply had no credible military option vis-a-vis Israel," notes an Israeli commentator.

Balance

"In 1982 there was no eastern front; there was no strategic balance with Syria; there was no viable Arab military alliance of any kind. This was in stark contrast to 1973; from the Arab point of view this was clearly a strategic retreat of profound significance, the full implications of which have perhaps not yet sunk in."

These comments go to the heart of Egyptian foreign policy. The Sadat visit to Jerusalem in 1977, the Camp David accords the following year, and the signature of the treaty

brought Egypt peace and the return of Sinai. But the treaty also created a profound imbalance between Israel and the Arabs to the east of Egypt which Mr Menachem Begin, then prime minister, and Gen Ariel Sharon, his defence minister, moved quickly to exploit. Within weeks of the last Israeli pulling out of Yamit in Sinai in 1982 the Israeli army was moving north into Lebanon to surround Beirut.

"From the beginning Lebanon was a terrible blow," says one diplomat in Cairo. Egypt stayed on the sidelines: for the first time an Arab-Israeli war was fought without Egypt's participation. The Egyptian ambassador was only withdrawn from Tel Aviv after the Chirilla massacre. (Despite promptings by the U.S., he has still not returned.)

The peace treaty remains solid but otherwise relations between Israel and Egypt are frosty. The key question is the future direction of Israeli policy. If there is a return to the aggressive strategy pursued by Mr Begin and Mr Sharon in 1981-82 then the substance of the peace treaty will be in doubt.

It is not surprising that Egypt is hopeful that the Israeli elections will see Labour return to power. If Mr Yitzhak Shamir, the prime minister, is returned then the outlook is bleak. In the long term Egypt cannot simply confine itself to

impotent bleats of dissatisfaction as it did when Israel bombed the Iraqi nuclear reactor in 1981 and moved into Lebanon in 1982.

Ultimately Egypt would be forced to react not because of any resurgence of pan-Arab ideology but because the real interests of Egypt would be in peril.

Weakness

The other great weakness in Egyptian foreign policy is that the Reagan administration does not give much weight to Egypt's needs or feelings. Washington has clearly come to take Cairo very much for granted and this is hardly surprising. The shift towards a more non-aligned status by President Mubarak has been very tentative and halting. The Soviet ambassador has not yet returned to Cairo although relations with Moscow are a little warmer.

In the short and medium term Egypt is so tightly locked into its American alliance and its treaty with Israel that it has no other policy options. This is clear to both Washington and Jerusalem and as a result Cairo has little leverage on the policies of either country.

A desire not to rock the boat or change the fundamental basis of its foreign policy also constrains Egypt in its steps back into "the Arab fold."

It is true that Mr Yassir Arafat, the leader of the Palestine Liberation Organisation, visited

Cairo last December after his election from Tripoli; and the Islamic Conference Organisation tentatively invited Egypt back into its ranks. Relations between Egypt and Jordan have also much improved.

The tone of relations between Egypt and the other Arab countries is also different from the vituperation of the Sadat years. President Sadat countered Arab ostracism after Camp David in 1978 by describing the other Arab leaders as "those midgets who want to strangle us in our time of need." Col Muammar Gaddafi was described as a "foolish boy" and a "mental case."

It is difficult to imagine President Mubarak saying anything like this but the overall shape of Egypt's relations with its neighbours and the superpowers is little changed since Sadat. A new moderate bloc of Egypt, Jordan, PLO and Iraq, united in opposition to Syria and Iran has never got off the ground. All the proposed members of this alliance are weak in one way or another.

Such a coalition of "moderates" would only have any meaning in the region if it had full backing from the U.S. and this has never been likely. On strategic issues the U.S. will line up with Israel. In the Gulf Washington is most firmly linked to Saudi Arabia.

There is also little enthusiasm for foreign adventures among ordinary Egyptians. Having reached a peace treaty with Israel there is no desire for Egypt to become combatants in the Iran-Iraq war or get heavily involved in Chad. Officials express concern over Libya, which is faced by two divisions of the army, but here again there is little likelihood of a major crisis involving Egypt.

Security

If the substance of Egypt's foreign policy was dictated by Sadat his tone is also heavily coloured by his assassination. President Mubarak's Government seems at times to be obsessed by its own security. This desire not to take risks influences decisions on the return of the Soviet ambassador or giving a base to the PLO. Abroad as at home the Government wants to avoid trouble and moves with a caution which precludes any new initiative.

If a coalition dominated by Labour is returned in Israel in July then the prospects for Egypt's foreign policy will immediately improve. At the moment it is not comforting for Cairo to note that the present Israeli prime minister, foreign minister and finance minister all voted against the peace treaty and the return of Sinai.

Even the return of Mr Shamir will not necessarily lead to a dramatic deterioration of relations between Israel and Egypt. But the long term impact of an aggressive Israeli policy towards Jordan, Syria and Lebanon will be to erode the basis for the treaty—however strong the Egyptian desire for peace.

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Economy
Sources for expansion begin to run dry

THE ILLS of the Egyptian economy are often exaggerated and its strength and diversity underestimated. The danger today is not that a crisis looms but that the main sources of growth in the 1970s and early 1980s have reached a plateau and are unlikely to expand much further. Egypt has benefited at one remove from the oil boom which has transformed economies in the rest of the Middle East. From 1973 onwards Egyptians have gone to the oil states to work and their remittances have been the most important source of foreign exchange. Just how much of their pay flows back to Egypt is unclear as is the number of emigrants but it is at least \$30m and may be as high as \$60m. Production is rising in Egypt's oil sector: crude, condensates and natural gas had reached about 660,000 barrels a day by this March. In a few years the 1m barrels a day target may be reached but new oil finds are not being made to prevent a decline in output at the end of the decade.

Constraints
The Suez Canal provided another \$257m in 1982-83 and tourism \$600m but in neither case will there be any sudden leap in revenues. Civilian aid from the U.S. provides another

\$1bn annually, though private foreign investment has been slow to come outside the oil sector. Better relations with the other Arab states will not unleash a flood of aid money since the cutback in Opec revenues has put constraints on the generosity of Saudi Arabia and other likely donors. The high growth rates of the 1970s are unlikely to be repeated. The five-year plan, which started in 1982-83, calls for real growth of 8.1 per cent but half this figure would be satisfactory in the present economic climate. The real danger continues to be that the recent expansion has been confined to certain parts of the economy, so much so that some academics speak of two Egyptian economies. One is the world of workers in the oil states, Egypt's oil sector and parts of the free market. Here there are high wages and often high productivity. The second economy, little changed by the 1970s, is Egyptian industry, agriculture and government services. The traditional economy pays tiny wages but ensures that nobody starves to death. Basic needs are heavily subsidised and a loaf of bread still only costs 1 piastre. Any attempt to remove the subsidies is likely to be resisted. In 1977 such an effort provoked massive riots in Cairo and Alexandria the memory of which makes the Government extremely nervous when it contemplates tinkering with the subsidy system. Such doubts were reinforced over the last year by riots in Morocco and Tunisia.

Exaggerated
All these are worrying concerns but it is difficult to judge if they are critical. A recent report on the Egyptian economy concludes: "Egypt is living beyond its means. Capital inflows from foreign assistance and worker's remittances, which may prove transitory, have helped cover the import bill in recent years but seem to be domestic/international financial crisis could result because of fundamental structural difficulties in the Egyptian economy." This may turn out to be a little exaggerated. First of all the Egyptian Government has little choice but to continue the subsidy system combined with state control over most of the economy and the provision of employment at low wages by the state. Egyptian governments



Earnings from the Suez Canal reached \$957m in 1982-83. There is unlikely to be any sudden leap in revenues in the near future.

BALANCE OF PAYMENTS
(\$m)

	1980-81	1981-82	1982-83
Exports	4,058	4,068	3,827
Imports	-3,722	-3,698	-3,898
Balance of trade	4,972	4,522	4,773
Services and unrequited transfers (net)	3,481	2,415	3,940
of which Suez Canal	758	900	857
Tourism	712	611	857
Workers' remittances	2,555	2,932	3,940
Balance on current account	-1,271	-2,116	-1,733

Source: Central Bank of Egypt.

which have tried to change this apart from oil, and the chances of a significant inflow always exaggerated. Direct private U.S. investment in agriculture and industry is only \$61m. The Government's reaction to these economic problems over the past five years has been to discuss structural reforms but to do very little. This is not necessarily a mistake. It is very doubtful if any administration likely to emerge in Cairo will have the political strength to implement the structural reforms which economists believe are needed and the utility of the reforms they suggest are questionable. Much of what happens to the Egyptian economy is determined by what occurs in Middle East economies as a whole where a key part of the Egyptian labour force is at work. Egypt's economic future will be largely determined by events its rulers cannot control. Patrick Cockburn

SUMED
Pipelines and Superports

Savings in distance

The SUMED pipeline is a short-cut to European markets for crude oil from the Gulf.

Via:	To Rotterdam	To Antwerp	To Augusta
	Netherlands	France	Italy
	11,170	10,780	11,140
African Cape	6,430	4,690	4,090
SUMED pipeline	4,740	4,090	7,000

Savings in time

The SUMED pipeline makes crude oil available at Sidi Kerir within 13 days of loading in the Gulf. Considerable time savings are therefore possible in supplying Gulf crude oil to European markets.

Via:	To Rotterdam	To Antwerp	To Augusta
	Netherlands	France	Italy
	33	32	33
African Cape	43	43	43
SUMED pipeline	18	14	17

* Assumes five days for the SUMED transfer.

Improved through-transport economics

Large volumes of a single type of crude oil can be moved from the Gulf in bigger vessels than can be accommodated in the port of ultimate destination. Crude oil is offloaded into the pipeline at Ain Sukhna and lifted at Sidi Kerir in vessels which meet the size limitations of individual European ports. By using the pipeline in this way, as a kind of superport or transshipment terminal, both large and small shippers of crude oil can optimize the use of their vessels and avoid the costs of two-port discharging or lightering at ports serving European refineries.

It is also possible for a large tanker to part-discharge its load into the pipeline at Ain Sukhna, transit the Canal part-bulked and reload to its full capacity at Sidi Kerir.

In this way, the SUMED pipeline and the Suez Canal function as complementary facilities to aid shippers in the optimal use of their vessels.

Cargo flexibility

A single large tanker can load two different types of crude oil in the Gulf and discharge them into the pipeline system. Two smaller vessels can then lift the different crude oil types and make deliveries which meet the needs of individual European refineries, thus avoiding two-port discharging or lightering.

Similarly, two large tankers can each load one type of crude oil to full capacity at different Gulf ports, thus avoiding two-port loading. Both crude oils can be simultaneously offloaded into the SUMED pipeline and lifted at the Mediterranean end by a variety of smaller vessels, each destined for a single European port.

Savings in inventory investment and storage costs

As a result of distance and time savings and the flexibility which the pipeline makes possible, considerable savings can be achieved by users in tankage and inventory investment. Furthermore, smaller, more frequent deliveries of crude oil mean that shippers can respond better to fluctuations in refinery operations; shortages and surpluses are thus less likely to occur.

Competitive tariff structure

The SUMED tariff rates are structured so that total through-transportation costs are competitive with those for other routes. Users of the pipeline therefore remain cost-competitive with other shippers.

Security against disruption of services

The whole SUMED pipeline system is within the boundaries and under the jurisdiction of one country. Disruptions of pipeline services, such as those that have occurred on other systems, are therefore not a threat.

Furthermore, the line and the ports are owned and operated by a company which enjoys a considerable degree of autonomy within the Arab Republic of Egypt. For example, SUMED has a fully independent administrative system and users of the line incur no port charges.

SUMED Pipeline Owners

	Number of Shares	%	Label Value (\$3 millions)
Abu Dhabi National Oil Co. (ADNOC)	6,000	15.00	60.0
General Petroleum & Mineral Corporation of Saudi Arabia (GPCMA)	4,000	10.00	40.0
Kuwait Foreign Trading & Contracting & Investment Co.	5,000	12.50	50.0
Kuwait Investment Co.	300	0.75	3.0
Kuwait Metal Pipe Industries Co.	10	0.03	0.1
Qatar National Petroleum Corp.	2,000	5.00	20.0
Egyptian General Petroleum Corp. (EGPC)	20,000	50.00	200.0
TOTAL	49,990	100.00	499.0

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Banking
Changes bring confusion

THE BARRAGE of questions which greeted Mr Aly Negm, the deputy governor of the Central Bank of Egypt (CBE), when he appeared before the American Chamber of Commerce in Egypt last month, was indicative of the confusion and concern among bankers over recent changes in the exchange rates and the banking laws. While many questions were asked about the introduction of yet another official exchange rate, there was even more curiosity over the troubles at Pyramids Bank and the Jammal Trust Bank, and the changes in the banking laws which they evoked. The four big public sector banks still account for nearly 75 per cent of banking business but in the wake of liberalisation of the economy in 1974, the banking sector has been revolutionised by the arrival of dozens of foreign banks. According to Mr Negm, nearly 100 banks operate in Egypt. In addition to the state banks there are joint venture banks between Egyptian and foreign investors, foreign bank branches, offshore banks, new local banks, banks with foreign Arab capital, investment companies and representative offices of many overseas banks.

Guarantees

The banking sector developed rapidly after the 1974 introduction of Law 43 with its tax holidays, capital guarantees and other incentives as well as its legal assurance that there will not be a repeat of the sequestration of the Nasser era. But until recently this had not been matched with adequate central bank controls and penalties for banks which infringed regulations. This was changed in April when amendments to the banking laws gave the CBE a range of options to impose graduated sanctions on banks breaching CBE regulations. The problems emerged when an audit of the books showed that Pyramids, the Faisal Islamic Bank and the Egypt Arab African Bank had extended loans to a well-known money exchange and central bank who lost the money while speculating in French francs. Pyramids sought to cover some \$10m of this by cheques issued by the Jammal Trust, which also gave post-dated cheques to the other two lenders. Jammal later refused to honour the cheques on the grounds that they were forged. Realising how limited were its powers to control the banks, the CBE sought and obtained changes to the banking laws

which enable it to progressively penalise banks which infringe the regulations, ranging from a warning through to suspension of the licence. In addition, from now on, appointments to the board of directors of the banks must be approved by the CBE. Another step taken to prevent a repetition of the situation in which Pyramids faced collapse because of the default of one customer, is the new regulation that loans to any one customer must not exceed 25 per cent of the bank's capital and reserves. What bankers have welcomed most of the changes, the 25 per cent loan ceiling has caused additional confusion, especially among the foreign banks who have been seeking clarification of just what is meant by capital and reserves: does it apply to the capital they brought into Egypt, which may be quite small, or capital and reserves at head office? The foreign banks have made vast profits in Egypt in recent years but these have been less handsome in the last year or so, in line with the slowdown in the economy. This has led to a hotting up of the competition between the banks which could lead to the introduction of new services, such as cash-dispensers, something which is currently being studied by two of the big public sector banks, Misr and the National Bank of Egypt. The decision to introduce another exchange rate, EEL12 to the U.S. dollar, in addition to the official E20.83 to the dollar rate, is part of the attempt by the Government to attract into the banking system more of the funds traditionally traded in the black market. Because there are already a series of other exchange rates for different transactions, this has added a new element of confusion to the multiple exchange rate picture. Mr Negm told his Chamber of Commerce listeners: "You think there are five exchange rates, well actually there are more." After a suitable pause he added with a smile: "But I won't tell you how many." With the black market rate being E125 to the dollar, it is not certain by any means that the new exchange rate will succeed in diverting more than a marginal amount of the estimated U.S. \$30m in remittance money flowing through the black market annually into the banking system. Mr Negm told a questioner that while he personally would prefer to float the pound, or have a more realistic rate. "We have to go towards this very slowly, political and social stability is more important than floating which could lead to a repeat of what happened in 1977 (when riots broke out after food subsidies were cut)." The new powers granted to the CBE, plus the fact that only one new licence has been granted since 1981, should mean that the period of consolidation which has now begun will ensure stable and controlled growth of the banking sector. David Lennon

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Energy

Domestic sales threaten oil export earnings

THE GROWTH in domestic oil consumption is threatening to cut into Egypt's U.S.\$ 2.5bn-U.S.\$ 2.5bn annual earnings from oil exports, so the news that 1984 promises to be a near record year for new exploration agreements is most welcome in Cairo.

Massive government subsidies plus a burgeoning population means that consumption is rising 12-15 per cent annually, while production is only expected to grow by 7 per cent annually.

This means that Egypt could face a serious erosion of the earning power of a resource which ranks as the country's number one provider of foreign currency.

But officials believe that there are signs of improvement. The primary hope lies in increased production as a result of new discoveries, prospects for which are improved by the expected signing this year of some 13 new exploration agreements. The figure is triple that of last year and the value of the investment is also expected to increase substantially. Mr Ibrahim Radwan, the Egyptian General Petroleum Corporation's general

manager for agreements, says the recent bid by Marathon for the 1,400 km West Gensha field in the Gulf of Suez included the highest signature bonus of any agreement since 1974.

Since the beginning of the century 39 oil and gas fields have been found in Egypt. Total proven reserves are about 4.8bn barrels of oil, 3.5 trillion cu ft of gas and another 70m barrels condensate, according to EGPC. Others believe reserves are higher.

Current production of crude oil is variously estimated at between 778,000 barrels per day and 820,000 bpd, depending on who you talk to.

Internal demand

About one-third of production is exported, with Israel and the U.S. among the largest customers.

One way in which Egypt hopes to prevent domestic demand eating into the amount of oil available for export is to encourage greater use of the natural gas by both industry and domestic consumers.

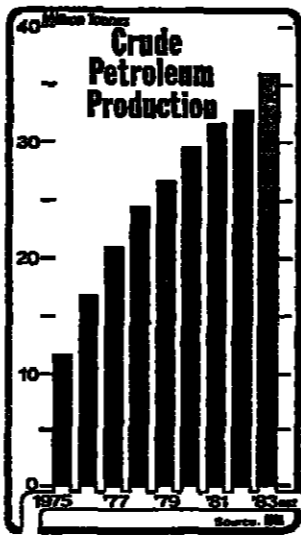
Old and often inefficient oil fired electric power stations are

being refitted for natural gas to release additional crude for export. With hopes of tripling electric output by the turn of the century, Egypt has plans to build additional coal and gas fired thermal capacity.

Highest on the agenda is the plan to build eight nuclear power stations by the end of the century.

Hydropower provides about 6 per cent of the country's primary energy supply, but the major part of the Nile's potential has been harnessed. Some 80 per cent comes from the Aswan and high dams and, while there is scope for some additional output from the Nile, any significant growth may depend on the economically dubious Qattara depression scheme.

With the re-opening two months ago of one of the plants at Suez which had been damaged in the fighting with Israel, Egypt now has seven oil refineries with installed capacity estimated at just above 300,000 bpd. Two new refineries which should boost capacity to 400,000 bpd are planned for Assiut and Suez. But it is wasteful domestic consumption which remains the kernel of the problem facing



Egypt's planners. Because of massive Government subsidies the average Egyptian only pays about 10 to 15 per cent of the world price for his fossil fuel and therefore there is little incentive to conserve energy. This potential threat to future surpluses must be tackled, but with the memory of the riots in 1977, following the reduction of subsidies, still clear in the minds of Egypt's leaders, it is hard to see any dramatic change in the near future. In the meantime, the country will have to continue to place its hopes for export expansion on new finds in the fertile waters of the Suez Canal and the barren sands of the western desert.

David Lennon

Industrial organisation

Public sector reshuffled again

"WHEN IN DOUBT reshuffle, from its inception the public sector underwent periodic re-organisations which came across as Qutobite attempts to patch over more profound structural problems in protecting monopoly position, overstaffing, and inadequate management."

That judgment of Professor John Waterbury, author of the definitive study of the political economy of Egypt under Nasser and Sadat, echoes once more.

At the end of last year the public sector was reorganised yet again. Within the Ministry of Industry six new general organisations were set up. Each groups about 20 companies within one sector.

The declared aim of the new organisations is to co-ordinate strategy by agreeing on each company's budget and yearly programme-but not to interfere in the day to day running of its affairs.

Critics, however, say the scheme introduces a new layer of bureaucracy that will impede rather than improve decision-making, that it represents a reversion to the old system and that it re-inforces cartels in sub-sectors.

The charge is rejected by Dr Adel Gazarin, head of the engineering companies organisation and formerly head of the state-owned Al Nasr automotive company (NASCO).

"These organisations were formed to fill a gap. They were originally set up in 1961, but abolished in 1978 because of conflict between them. We then found that for 117 companies to report directly to the minister



The new Middle East Glass Manufacturing Company factory in Nasser City, Cairo. George Wimpey, of the UK, was the contractor.

created too much of a burden, so we went back to the old system, but with a new format."

Specifically, the organisations are set up like holding companies, as they had been after the nationalisations of foreign assets in 1957, but before the widespread socialist nationalisations of industrial companies in 1961.

Dr Gazarin argues that by co-ordinating between the companies his organisation ensures, for example, that a company does not need a letter of guarantee to open a letter of credit.

Dr Gazarin says that if this leads to monopolistic practices, that is the price of greater efficiency and of increasing the base of production. Another of the new chairmen sees the minister advantage of the new organisa-

tions as breaking the grip of the General Organisation of Industrialisation (GOI) the ministry's supervisory body.

Much of the re-organisation will depend, of course, on the personalities of new chairmen. All have reputations as successful business managers rather than bureaucrats. In their first year they requested E25m as an allocation from the Minister of Finance to start operations.

But one former Minister of Industry sees the new system as mere tinkering when what the public sector needs is overhaul. The major obstacles to greater productivity of the public sector are the distorted pricing of both inputs and outputs through government control over pricing, and the undercapitalisation of the public sector companies.

At the same time as the setting up of the general organisations, public sector managers were given greater autonomy to hire and fire, and to pay incentives to workers and managers. But the public sector company law, as passed by the people's assembly, failed to free public sector managers as had been intended in earlier drafts. Even these modest proposals provoked an outcry.

The public sector remains the backbone of Egyptian industry, absorbing three-quarters of all investment and accounting for about two-thirds of production. Last year's production was E210.5bn, equivalent to 47 per cent of production in the commodities sector.

The 1982-83-1986-7 five-year social and economic development plan assigns industry a key role to stimulate economic growth. This is to be achieved by raising capital investment, curbing the price distortions and improving the management framework.

Raising capital for investment is merely a question of finding the required local and foreign currency. Under the plan, total investment of E28.8bn is allocated to the national industrial sector, of which E26.8bn will go to the public sector, including E23.8bn to the public sector companies affiliated to the Ministry of Industry and Mineral Wealth.

The Minister of Industry, Dr Al Gharoui maintains that he is 100 per cent on target with his investments and that in the first year E2501m were duly invested.

As a result industrial growth was an impressive 13 per cent against 9 per cent as planned.

Prices problem

To sustain that rate of growth, however, Egypt will have to address the far more politically sensitive problem of prices.

Ministers and managers alike all desire reforms, but are wary of taking any action until the consequences are fully explored. Companies have effected some price rises disguised by the introduction of new lines or packaging.

Public sector companies can also form new companies as joint ventures with public banks under the investment laws. This allows them to operate private ventures with greater freedom to charge real prices for products and pay managers higher salaries.

Until now the social goals of the public sector have been paramount.

Increasingly, the role of industry will be more economic. Yet more jobs will have to be found as external migration of workers to the Gulf dries up and internal migration from the countryside to the towns continues.

President Mubarak's "Buy Egyptian" campaign is intended to spawn more import substitute industries. In addition, the Ministry of Economy and Foreign Trade has taken a number of measures to remove the disincentives to exporters. These include allowing exporters to keep back their earnings in hard currency rather than depositing them in a bank at the unfavourable official rate. Other export controls have been abolished and later in the year a new \$100m export bank will start operations.

With manufactured exports this year at only E2500m, compared with receipts from oil exports of \$2.2bn, an increase of even 12 per cent in a year in exports of manufactured goods will only have a modest impact on Egypt's balance of trade.

Charles Richards

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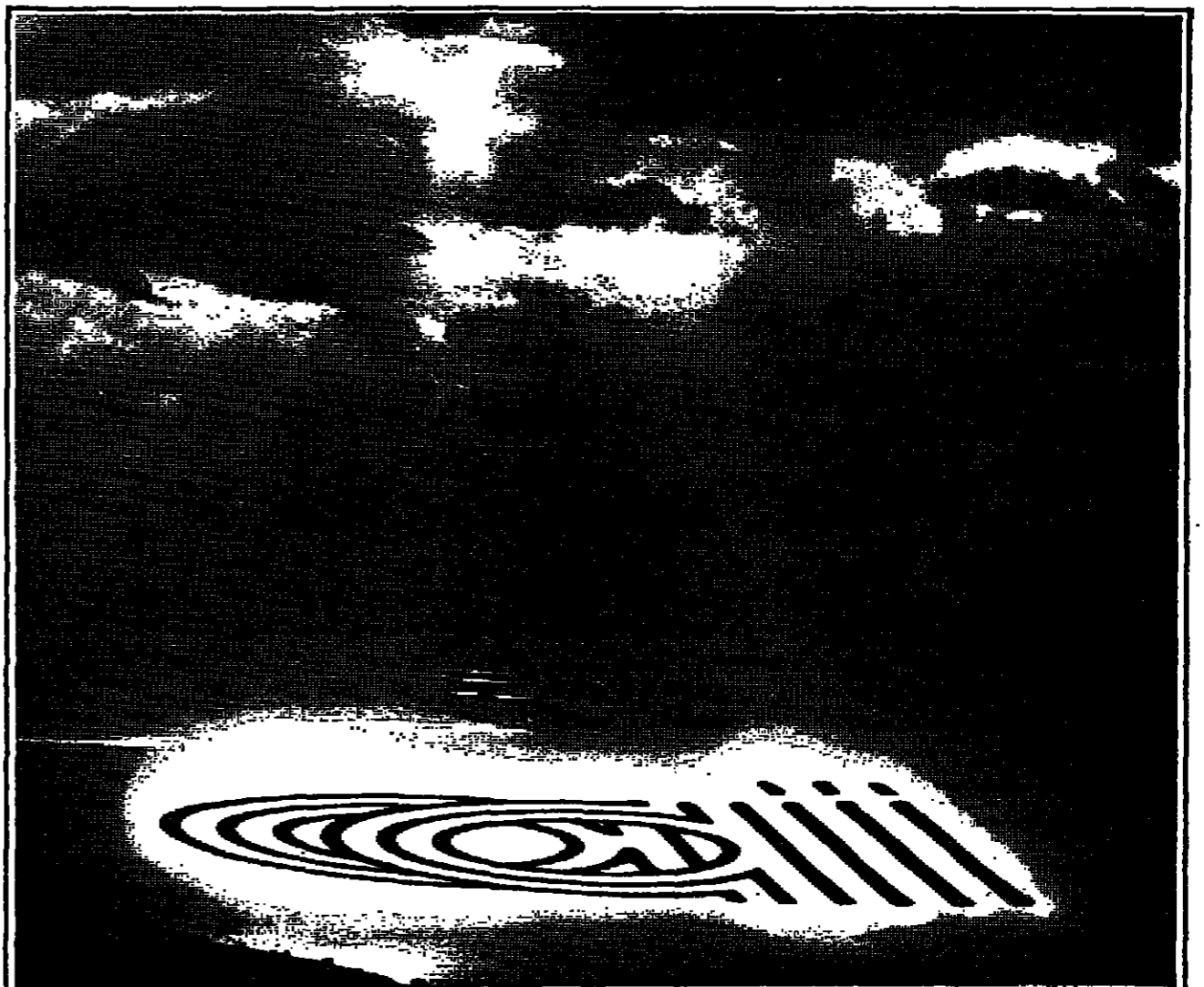
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CUSTOMERS DEPOSITS	524.8	583.3
TOTAL DEPOSITS	565.9	641.4
NET WORTH	52.5	67.5
NET PROFIT BEFORE TAXES	26.1	32.5
PROVISION FOR TAXES	9.7	13.8
NET PROFIT AFTER TAXES	16.8	18.7

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Contingent accounts	399.2	352.6	276.0
Net profit	13.4	12.3	9.2

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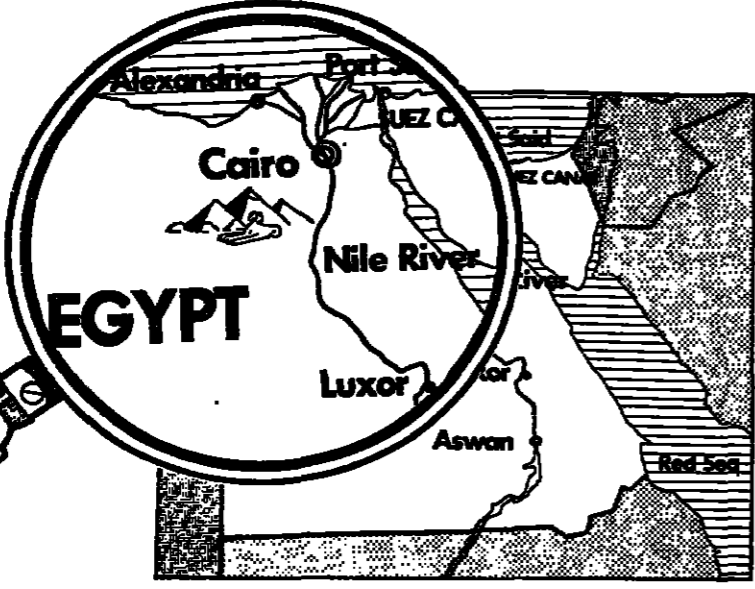
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Tourists and hawkers at the pyramids at Giza. Cultural tourism provides a vital income for Egypt but its potential for expansion is limited

Tourism

Widening the appeal for the 'upmarket' traveller

SINCE Thomas Cook arranged Kaiser Wilhelm's tour up the Nile a hundred years ago, travellers, as well as heeled though nowadays worse shod, have beaten the same trail up the Valley of the Kings. Unseen by most western travellers are the tourists from other Arab states, whose presence is clearly visible in the annual statistics. They are both longer staying and free spending than visitors from the so-called rich western countries. The two sets of tourists arrive at different times. The western culture seekers come over the winter months to escape their own miserable climates before the hot summer Egyptian sun makes tomb sight-

seeing intolerable. Arab tourists come in the summer for lower temperature and humidity, and for the cosmopolitan yet Arab speaking environment where attitudes towards women and liquor are relatively free. The Ministry of Tourism in co-ordination with tourist agencies and the tourist industry is trying to exploit other potential markets by diversifying the range of facilities on offer. Cultural tourism is restricted by logistics. Only a few dozen people can penetrate into Tutankhamen's burial chamber at any one time. Egypt is trying to encourage more recreational tourism to encourage tourists to stay longer and therefore spend more. Officials are not trying to challenge the cheap Mediterranean sunspots such as Spain and Greece. They realise they cannot compete on price or accessibility. They are trying to appeal more to the up-market traveller who searches for winter sun but who may otherwise go to, say, Kenya or the Bahamas.

including natural cures at the Red Sea for rheumatism and psoriasis—and packaged stays at Cairo hospitals at lower prices than in Europe. Traditionally Arabs take a furnished flat in Cairo for several weeks. Now the Marriot Hotel offers service flats within the hotel, and a Kuwait real estate company is shortly to do the same. Officially recorded tourists receipts fell to \$600m in 1982-83, attributed to the world recession and the unstable political situation in the region. Registered tourists are now increasing although the number of tourist nights is declining. A large measure of this is due to businessmen coming in on tourist visas. Total tourist spending is estimated to be at least twice the officially recorded figure, and is a principal source of foreign exchange. Travellers prefer, when they can, to change their money on the black market at the rate of one dollar to E£1.22 as opposed to the official rate of one dollar to E£0.83. The introduction of yet another rate of exchange for certain tourist transactions (one dollar for E£1.12) is intended to encourage more people to change their money through the legal banking channels. Tourists still have to change their money at the official rate for four transactions: buying airickets, changing \$150 on entry at the airport, obtaining a residence visa and settling hotel bills. Ministers are hoping that a single unified incentive rate for all tourist transactions will be introduced soon.

Target

Holiday bungalows at Ein Sukhna, a traditional Egyptian holiday resort before the 1967 war with Israel are to reopen. A former oil colony on the Gulf of Suez, at Ein Sudr, has been converted to 250 villas as holiday lets, and 60 have already opened. Other hotels and tourist villages are planned for Sinai and the Red Sea.

The initial target for these developments is initially Egyptian and foreigners living in Egypt. In the second stage Arab tourists are to be canvassed and then finally through better marketing the international clientele. Perhaps the greatest potential for expansion is at the Red Sea and Sinai which offer year-long sun, sea and watersports, and unparalleled underwater coral reefs.

There are constraints, as the Minister of Tourism, Tewfik Abdul Ismail recognises. "Sinai was not 'discovered' until the Israelis occupied it. We need first to reshape the image of the Sinai by joining it in people's perceptions to the rest of Egypt."

"There is another thing. The existing sites needed a lot of maintenance. All the air conditioners had been made in Israel and we had to buy spare parts from Israel and replace some of them."

"But already the southern Sinai resorts of Numeiba, Dahab and Sharm el Sheikh are becoming better known to Egyptian holiday makers. Occupancy rates have risen to over 85 per cent on average."

The shortage of hotel space in both Cairo and Luxor and heavy demand for luxury once-in-a-lifetime Nile cruises in the late 70s and early 80s led to a massive building programme that has now saturated the market. While reducing occupancy rates in hotels down to 50 to 60 per cent in off season, this has introduced an element of competition that can only benefit the consumer.

Egypt is also moving to attract more Arab tourists back to Cairo through the promotion of cheaper health facilities—

PROFILE: DIYARB NEGM INVESTMENT COMPANY

Rich rewards for loyal villagers

SIXTY YEARS ago Diyarb Negm was a typical backward village in the eastern Nile delta province of Sharqiya. Further east on the edge of the desert, settled Arabs and old landowning families reared the famous Egyptian horses, some of the finest pure-bred Arab horses in the world, as they do to this day. Nothing so distinguished Diyarb Negm as one much venerated man, Saeed al Saeed. As a civil engineer he worked for the Government, building irrigation canals. But as the only man of education in the village he devoted his life to lifting it out of its primitive backwardness, earning for himself the sobriquet of "godfather" of Diyarb Negm.

second floor flat in the main square. There were two main principles of membership. A maximum shareholding of E£10,000, was imposed, in order to attract small investors, and membership limited to people from Diyarb Negm. The main competition would be from the banks who were offering 15 per cent interest on savings deposits. The holding company with E£500,000 capital was established two years ago under Egypt's Law 43 investment law which gives generous tax holidays and customs benefits for investment projects.

But the most celebrated, whose name the people of Diyarb Negm now speak with affection and pride, went, with a doctorate from Leeds University under his arm, to become Professor of Economics at Cairo University from where he was plucked by President Mubarak to serve as Minister of Economy and Foreign Trade.

Confidence The chairman of the board is the Minister's eldest brother, the retired General Ibrahim. Fellow board members include the lawyer, head of the village council, a banker and a businessman. But all recognise the driving force is Dr Mustafa.

His more recent grappling with Egypt's complex exchange rate system, prompted one black market currency dealer, who used to attend his lectures at Cairo University, to scoff that the minister's theories belonged to the classroom not the market place.

So far, there are 183 professional people—businessmen, lawyers, teachers, accountants—have expressed their confidence in the venture by taking shares in the company. After careful study of several projects they set up a contracting company, in partnership with the Suez Canal Authority, the Sharqiya Governorate, and the multi-millionaire businessman Ahmed Osman with E£1m capital.

A chicken farm in which Diyarb Negm Investment Company has a 20 per cent stake has built 20 out of a projected 50 broiler houses to breed 1.1m chickens a year. A feed mill producing 10 tonnes an hour has been completed as well as a slaughtering house and rendering plant from Systematic of Holland bought with a five-year loan from the Industrial Development Bank, at 12 per cent interest and at the favourable official rate of \$1 equals E£0.45.

A plastics plant to produce bags for the feed mill is also starting, with E£500,000 capital, and approval has been granted by the investment authority for a sportswear company. Local handicrafts are encouraged. One company is hoping to export hand-woven carpets to England.

Production In the early days of his ministry, Dr Mustafa Al Saeed used to subject visitors to an "O-level lecture" on the need to re-direct spending into "productive investment". He was particularly keen to tap the flow of \$3bn to \$5bn of savings remitted each year by Egyptians working abroad. In this he has recently gained real field experience. For in his home village he has ever the past few years created a highly successful model of investment that he would like extended throughout the country.

When he was first elected to Parliament five years ago he found many professional people from his village returning from the oil-rich Gulf state where they had been working with sizeable savings but nowhere to put them.

Reluctant to invest in government bonds, they speculated in property or indulged in lavish consumer spending. One group, however, showing the remarkable strength of ties that bind an Egyptian to his balad or native village, asked their local MP how their savings might be better used. The result is the Diyarb Negm Investment Company, that operates out of a small

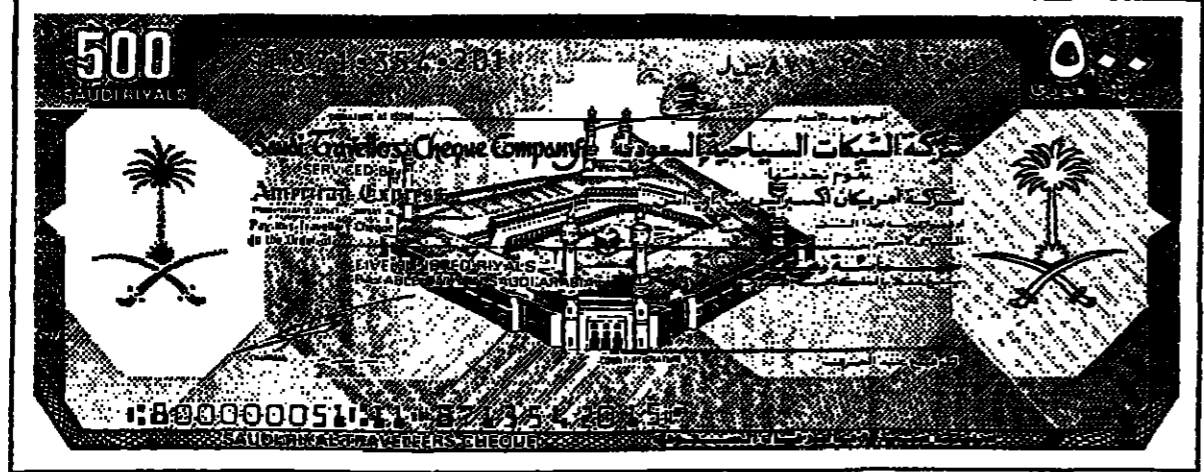
if Saeed Al Saeed was the godfather of Diyarb Negm, Mustafa Al Saeed is also looking after his sons. The poultry farms provide 450 jobs and the sportswear company up to 2,000. The investors are happy too. In the first two years of operation, profits averaged 40 per cent. Last year's profits were 45 per cent on turnover of E£4m.

As one investor said: "When President Sadat liberalised the economy in the early 1970s the hope was that massive Arab investment would lead Egypt's development. We have shown in Diyarb Negm how real wealth can be generated from domestic resources."

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(in thousands of Egyptian pounds)

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Capital Reserves and Provisions	350,441
Deposits and Current Accounts	2,446,675
Banks and Correspondents	221,498
Sundry Credit Balances	178,150
	3,196,764
Contra Accounts	1,394,779
Assets	
Cash in hand and Balances with Banks and Correspondents	1,557,915
Total Investments	180,856
Total Advances and Loans	1,388,277
Sundry Debit Balances	69,716
	3,196,764
Contra Accounts	1,394,779
Net Profit	45,603

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ON A SULTRY May evening in Helwan, Cairo's industrial satellite township where a baleful pall of smoke hangs permanently over blocks of workers' flats, a woman stood to address an audience of some 3,000 workers and farmers.

Apart from a small group of young women who placed themselves alongside the platform, the audience was male. The party cheerleaders shouted slogans—"long live the battle of the working class." "Our work is for the people, not the robbers." They too were all men.

And yet when Amina Shaik, woman journalist, trade unionist and candidate for the left-wing progressive unionists, rose to speak, she received an attentive and respectful hearing. "If you're serious, the men accept you," she explained later. But she admitted the lack of female participation in political activities at grassroots level is a problem.

The status of women in Egypt is in transition. The most frequently cited evidence for this is the increasing number of Moslem women, particularly young girls and students, who are donning the hebab, or veil—the Egyptian version of female Islamic head-dress which, unlike the black Iranian chador, can be very colourful.

The hebab covers the hair but not the face, although a few women have adopted a complete version of the veil, and wear gloves and heavy shoes so that no areas of flesh are bare.

Walk down any street in Cairo's six kilometre-square central business district and you'll see women—some veiled, some in western dress—going to work in government offices or banks or shops. Women are in medicine, in engineering, in teaching, in construction. There is a woman in the Cabinet, there are successful women entrepreneurs in the private sector and women head departments in the universities. There are 31 reserved seats for women in the Egyptian Parliament, the people's assembly.

Yet Egypt's personal status laws—derived in the case of the majority Moslem community from sharia, or religious precepts—are deeply conservative, placing women from all walks of life at a grave disadvantage in matters of marriage, divorce and the custody of children.

In the villages, where the bulk of Egypt's 47m people live, the dependent status of women within the family remains virtually untouched by social changes affecting some of their urban sisters. Equally, the importance attached to a woman's sexual morality (but not a man's) encourages practices such as clitoridectomy and permits the physical punishment of women thought to have transgressed the strict social codes.

University pressures in most societies it is generally assumed that the spread of higher education will itself "liberate" women and often the "liberation" means westernisation.

In Egypt, university enrolment has more than quadrupled since the 1960s as a result of the late President Nasser's decision to abolish fees for tertiary education and to guarantee graduates a job in government service. In the 1980s a girl attending an Egyptian university might have superficially indistinguishable from her Oxford or Sorbonne counterpart, although the sexual revolution in the West had little impact on a society in which a girl is still expected to be a virgin when she marries.

But in the 1970s pressures within the universities, as well as within Egyptian society as a whole, to stem what was perceived to be the secularist tide, the Neo-WAFD and Minister of Interior at that time, as a schemer ready to do anything to satisfy his hunger for power, even to betray Mustafa el Nahas Fawzi, the superior and leader of the WAFD.

Nevertheless, the national newspapers are not simply government propaganda sheets even if, with the absence of significant variety on important political issues and the similarity of their news stories and editorials, they are not really "His Master's Voice."

The newspapers carry critical stories and editorials about the laxity of public services, for instance electricity failures and telephone problems, the inefficiency of public sector administration and the corruption in official milieu. But the criticism is aimed at the lower levels of the bureaucracy and the leadership is not held responsible.

Nevertheless, changes have occurred since the advent of President Mubarak. Writers like Ahmad Baha'el Din in Al-Ahram, Mustafa Amin in Al-Ahram, and Hussein Ahmad Amin in Al-Musawwar are allowed free speech.

Baha'el Din, for example, criticised the NPD's measure electoral law that excluded the Left from parliament.

On the other hand after Al-Ahram Al-Ahram's two-year campaign against American and Western interference in Egyptian domestic and foreign affairs the "patience" of the government finally ended two months ago and Lutfi Abdel Azim, editor in chief, was moved aside. The "leftist spirit" is still present, however, in other weeklies like Sabah Al-Khayr and Rose Al-Yusufi.

Outlets for a journalist to express his views whether Right or Left has been facilitated by the emergence of a free partisan and opposition press since May 1982. The fear of losing a job because of free speech is disappearing since other alternatives exist.

If the journalist is conservative he can write in Al-Wafd, the Neo-Wafd weekly, Liberal in Al-Ahram, the organ of the Liberal Party, Leftist or Nasserist in Al-Ahali and Moderate Islamist in Al-Nur or Al-Liwa' Al-Islami. He can even say that the government "failed as a result of the elections" like Al-Wafd did or denounce the ruling party's violence and threats in Al-Ahali. He can even accuse the NDP's deputies of being "a bunch of separatists, not MPs but MLAs." With more than half a million weekly circulation the opposition press touches more readers than the organ of the NDP Mayo (350,000) and its Islamic version Al-Liwa' (30,000).

The opposition press readers are mostly mid-level employees or part of the Egyptian intelligentsia, while Mayo is bought by civil servants and the middle

had a profound impact on female behaviour on the campus. Although President Sadat clamped down on Islamic militancy and male students were for example forbidden to wear the galabeya (the traditional Egyptian costume) girls in the university could hardly be prevented from adopting a modest style of dress.

The long-term significance of this trend is far from clear, either to foreigners studying the phenomenon or to Egyptians themselves. Some argue that there is no moral obligation in Islam on women to wear a veil.

Dr Samia El Saati, Professor of Sociology at Ain Shams University in Cairo, teaches both in the 8,000-strong women's faculty and in the co-educational department. "Islam is not the gloomy conservative picture you paint in the West. In the days of the Prophet, women took part in law and commerce. The pressures on women to veil themselves are not Islamic, they're Egyptian."

In any case, the motivations of women who adopt the veil may not be solely religious: they could include economic necessity, the prohibitive cost of Western-style clothing and the avoidance of sexual harassment.

Tim Sullivan, of the American University of Cairo, is writing a book about Egyptian women who are successful in business and in politics. From his researches he concludes:

"You cannot make a political judgment about a woman because she's veiled. You can't assume that she disappears, that she no longer exists." Many university teachers report that their brightest students are veiled women, and yet some religious girls who have qualified as doctors have reportedly refused to practice medicine on the grounds that they would have to deal with male bodies.

Sullivan points out that employment patterns could change if a significant number of professionally qualified women decide to opt out of the job market. He also notes that successful Egyptian women have to work twice as hard as men to prove themselves both in business and in politics.

Even if she is in a reserved seat "a woman in parliament really has to earn the right to be there; she must be a first-class speaker and have earned her credentials by years of work at her job outside politics."

Sullivan believes that without the 31 reserved seats for women in Parliament (around 7 per cent of the total)—an arrangement that extends to all elected assemblies down to village level—there would be very few women in politics.

The position has arguably worsened under recent changes in Egypt's electoral law which prohibits independents from standing for Parliament.

And an able and experienced politician like Amina Shaik, whose personal popularity might well have won her a parliamentary seat in a straight fight, became a casualty of the country's system of proportional representation under which a party has to win 8 per cent of the total vote cast nationally in order to be represented in Parliament. Shaik's Progressive Unionists failed to meet the target.

At all social levels, whether she works or not, marriage is regarded as a woman's primary obligation and the care of her

family is expected to be her main priority.

Even some minor reforms relating to family law introduced by the late President Sadat at the behest of his wife, Jihan, came under attack by religious leaders on the grounds that they conflicted with strict Sharia law.

Law review

"Jihan's laws" provided for the right of a woman to be held officially by her husband that he had divorced her, for a woman to be able to ask for a divorce if her husband took a second wife, for the provision of alimony for deserted wives and some adjustments in favour of mothers in dispute over custody of children. The laws are under review in Egypt's higher constitutional court.

Not all current pressures on Egyptian women stem from religious teachings. Dr Samia El Saati, who has been studying changing attitudes to women in both urban and rural areas, notes that while men still demand traditional moral behaviour from their wives, there is an increasing awareness of the contribution women can make to the family budget.

Paradoxically, therefore, while women are experiencing religious restraints on their full participation in jobs and professions, economic pressures are tending to push them precisely in the opposite direction.

Kathryn Davies



Mrs Jihan Sadat: family law reforms introduced by her late husband at her behest are now themselves under review.

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